



Municipality of Brockton

2017 Budget

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Budget Summary 2017

MUNICIPALITY OF BROCKTON

23/02/2017

B1

MUNICIPALITIES SHARE ONLY

TOTAL

| BUDGET | REVENUE | EXPENDITURES | NET |
|---------------------------------|--------------------|---------------------|--------------------|
| TAXATION | \$336,600 | \$50,000 | (\$286,600) |
| COUNCIL | \$0 | \$124,140 | \$124,140 |
| GENERAL GOVERNMENT | \$2,214,100 | \$2,192,454 | (\$21,646) |
| FIRE - BROCKTON | \$77,639 | \$1,020,475 | \$942,836 |
| EMERGENCY MEASURES | \$0 | \$57,346 | \$57,346 |
| OPP | \$5,000 | \$1,999,364 | \$1,994,364 |
| CONSERVATION AUTHORITY | \$0 | \$151,346 | \$151,346 |
| PROTECTIVE INSPECTION-Building | \$156,397 | \$156,397 | \$0 |
| PROTECTIVE INSPECTION-Pro Stand | \$400 | \$20,942 | \$20,542 |
| PROTECTIVE INSPECTION-Animal | \$26,250 | \$19,800 | (\$6,450) |
| STREETS | \$2,535,190 | \$4,981,118 | \$2,445,928 |
| WINTER CONTROL | \$0 | \$310,320 | \$310,320 |
| STREET LIGHTS | \$12,600 | \$229,471 | \$216,871 |
| MATERIALS MANAGE B & G | \$253,260 | \$266,480 | \$13,220 |
| MATERIALS MANAGE WALK | \$201,750 | \$287,908 | \$86,158 |
| MATERIALS MANAGE RECYCLING | \$8,100 | \$153,506 | \$145,406 |
| PHYS RECRUITMENT/CLINIC | \$0 | \$48,000 | \$48,000 |
| CEMETERY-WALKERTON | \$33,144 | \$66,349 | \$33,205 |
| CEMETERY-STARKVALE | \$4,932 | \$6,415 | \$1,482 |
| BROCKTON CHILD CARE | \$1,118,361 | \$1,188,698 | \$70,336 |
| RECREATION-ADMINISTRATION | \$0 | \$287,636 | \$287,636 |
| RECREATION-CDCF | \$150,500 | \$171,390 | \$20,890 |
| RECREATION-PARKS | \$59,260 | \$454,735 | \$395,475 |
| RECREATION-POOL | \$66,300 | \$148,100 | \$81,800 |
| RECREATION-COMMUNITY CENTRE | \$341,286 | \$542,054 | \$200,768 |
| RECREATION-LOBIES | \$106,000 | \$112,476 | \$6,476 |
| RECREATION-PLAYGROUND | \$54,000 | \$35,290 | (\$18,710) |
| RECREATION-PROGRAMS | \$128,661 | \$83,166 | (\$45,495) |
| LIBRARY -- Walkerton | \$41,900 | \$70,279 | \$28,379 |
| LIBRARY -- Cargill | \$8,600 | \$8,740 | \$140 |
| HERITAGE | \$4,150 | \$17,800 | \$13,650 |
| PLANNING & DEVELOPMENT | \$713,975 | \$824,399 | \$110,424 |
| EDC | \$46,000 | \$133,500 | \$87,500 |
| ERBP | \$130,600 | \$165,660 | \$35,060 |
| TOTAL | \$8,834,955 | \$16,385,754 | \$7,550,799 |

Gross \$7,550,799

MUNICIPALITY OF BROCKTON

23/02/2017

B2

MUNICIPALITIES SHARE ONLY

OPERATING

| BUDGET | REVENUE | EXPENDITURES | NET |
|---------------------------------|--------------------|---------------------|--------------------|
| TAXATION | \$336,600 | \$50,000 | (\$286,600) |
| COUNCIL | \$0 | \$124,140 | \$124,140 |
| GENERAL GOVERNMENT | \$2,169,100 | \$2,132,279 | (\$36,821) |
| FIRE - BROCKTON | \$77,639 | \$975,475 | \$897,836 |
| EMERGENCY MEASURES | \$0 | \$41,346 | \$41,346 |
| OPP | \$5,000 | \$1,999,364 | \$1,994,364 |
| CONSERVATION AUTHORITY | \$0 | \$151,346 | \$151,346 |
| PROTECTIVE INSPECTION-Building | \$156,397 | \$156,397 | \$0 |
| PROTECTIVE INSPECTION-Pro Stand | \$400 | \$20,942 | \$20,542 |
| PROTECTIVE INSPECTION-Animal | \$26,250 | \$19,800 | (\$6,450) |
| STREETS | \$60,000 | \$2,184,233 | \$2,124,233 |
| WINTER CONTROL | \$0 | \$310,320 | \$310,320 |
| STREET LIGHTS | \$0 | \$177,471 | \$177,471 |
| MATERIALS MANAGE B & G | \$253,260 | \$266,480 | \$13,220 |
| MATERIALS MANAGE WALK | \$201,750 | \$287,908 | \$86,158 |
| MATERIALS MANAGE RECYCLING | \$8,100 | \$153,506 | \$145,406 |
| PHYS RECRUITMENT/CLINIC | \$0 | \$48,000 | \$48,000 |
| CEMETERY-WALKERTON | \$33,144 | \$66,349 | \$33,205 |
| CEMETERY-STARKVALE | \$4,932 | \$6,415 | \$1,482 |
| BROCKTON CHILD CARE | \$1,118,361 | \$1,188,698 | \$70,336 |
| RECREATION-ADMINISTRATION | \$0 | \$287,636 | \$287,636 |
| RECREATION-CDCF | \$150,500 | \$146,390 | (\$4,110) |
| RECREATION-PARKS | \$22,600 | \$345,575 | \$322,975 |
| RECREATION-POOL | \$66,300 | \$148,100 | \$81,800 |
| RECREATION-COMMUNITY CENTRE | \$332,200 | \$521,768 | \$189,568 |
| RECREATION-LOBIES | \$34,000 | \$25,476 | (\$8,524) |
| RECREATION-PLAYGROUND | \$54,000 | \$35,290 | (\$18,710) |
| RECREATION-PROGRAMS | \$128,661 | \$83,166 | (\$45,495) |
| LIBRARY -- Walkerton | \$41,900 | \$70,279 | \$28,379 |
| LIBRARY -- Cargill | \$8,600 | \$8,740 | \$140 |
| HERITAGE | \$4,150 | \$17,800 | \$13,650 |
| PLANNING & DEVELOPMENT | \$713,975 | \$824,399 | \$110,424 |
| EDC | \$46,000 | \$133,500 | \$87,500 |
| ERBP | \$130,600 | \$165,660 | \$35,060 |
| TOTAL | \$6,184,419 | \$13,174,248 | \$6,989,829 |

Gross \$6,989,829

MUNICIPALITY OF BROCKTON

23/02/2017

B3

MUNICIPALITIES_SHARE_ONLY

CAPITAL

| BUDGET | REVENUE | EXPENDITURES | NET |
|---------------------------------|--------------------|--------------------|------------------|
| TAXATION | \$0 | \$0 | \$0 |
| COUNCIL | \$0 | \$0 | \$0 |
| GENERAL GOVERNMENT | \$45,000 | \$60,175 | \$15,175 |
| FIRE - BROCKTON | \$0 | \$45,000 | \$45,000 |
| EMERGENCY MEASURES | \$0 | \$16,000 | \$16,000 |
| OPP | \$0 | \$0 | \$0 |
| CONSERVATION AUTHORITY | \$0 | \$0 | \$0 |
| PROTECTIVE INSPECTION-Building | \$0 | \$0 | \$0 |
| PROTECTIVE INSPECTION-Pro Stand | \$0 | \$0 | \$0 |
| PROTECTIVE INSPECTION-Animal | \$0 | \$0 | \$0 |
| STREETS | \$2,475,190 | \$2,796,885 | \$321,695 |
| WINTER CONTROL | \$0 | \$0 | \$0 |
| STREET LIGHTS | \$12,600 | \$52,000 | \$39,400 |
| MATERIALS MANAGE B & G | \$0 | \$0 | \$0 |
| MATERIALS MANAGE WALK | \$0 | \$0 | \$0 |
| MATERIALS MANAGE RECYCLING | \$0 | \$0 | \$0 |
| PHYS RECRUITMENT/CLINIC | \$0 | \$0 | \$0 |
| CEMETERY-WALKERTON | \$0 | \$0 | \$0 |
| CEMETERY-STARKVALE | \$0 | \$0 | \$0 |
| BROCKTON CHILD CARE | \$0 | \$0 | \$0 |
| RECREATION-ADMINISTRATION | \$0 | \$0 | \$0 |
| RECREATION-CDCF | \$0 | \$25,000 | \$25,000 |
| RECREATION-PARKS | \$36,660 | \$109,160 | \$72,500 |
| RECREATION-POOL | \$0 | \$0 | \$0 |
| RECREATION-COMMUNITY CENTRE | \$9,086 | \$20,286 | \$11,200 |
| RECREATION-LOBIES | \$72,000 | \$87,000 | \$15,000 |
| RECREATION-PLAYGROUND | \$0 | \$0 | \$0 |
| RECREATION-PROGRAMS | \$0 | \$0 | \$0 |
| LIBRARY -- Walkerton | \$0 | \$0 | \$0 |
| LIBRARY -- Cargill | \$0 | \$0 | \$0 |
| HERITAGE | \$0 | \$0 | \$0 |
| PLANNING & DEVELOPMENT | \$0 | \$0 | \$0 |
| EDC | \$0 | \$0 | \$0 |
| ERBP | \$0 | \$0 | \$0 |
| TOTAL | \$2,650,536 | \$3,211,506 | \$560,970 |

Gross

\$560,970

Operating Budgets

Council Goals and Objectives

Purpose

The Mayor and Council budgets exist to support the statutory obligations of the Municipal Act.

2016 In Review

In 2016 the Implementation Plan for the Municipal Services Review (MSR) was created. The Organizational/Operational Review was completed and presented to Council with five Organizational Recommendations.

2017 Goals and Objectives

Council continues to implement the recommendations in the MSR and has committed to carry out recommendations from the Organizational/Operational review in 2017.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|---------------------|-------------------|
| Revenue | | | |
| General Revenue | \$ - | \$ - | \$ - |
| Total Revenue | \$ - | \$ - | \$ - |
| Expense | | | |
| Wages | \$ 111,650 | \$ 111,650 | \$ - |
| General Expense | \$ 10,480 | \$ 12,490 | \$ 2,010 |
| Total Expense | \$ 122,130 | \$ 124,140 | \$ 2,010 |
| Net Difference | \$ (122,130) | \$ (124,140) | \$ (2,010) |

Summary of Significant Changes

Fees for memberships has been re-allocated to the council budget and a new fee for payroll processing has also been added.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR COUNCIL
2017**

| PARTICULARS 01-3107 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|------------------------|-------------------|----------------|---------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Council | 1200 | 110,196 | 82,647 | 110,180 | 110,180 | 0.00% |
| Benefits - Council | 1240 | 3,144 | 1,194 | 1,470 | 1,470 | 0.00% |
| Mileage | 1270 | 3,548 | 1,094 | 3,500 | 3,500 | 0.00% |
| Training & Seminars | 1271 | 4,638 | 2,983 | 6,000 | 5,000 | -16.67% |
| Memberships | 1303 | | | - | 1,650 | 100.00% |
| Expenses - Council | 1309 | 909 | 1,161 | 500 | 516 | 3.20% |
| Payroll Services | 1315 | | | - | 1,344 | 100.00% |
| Telephone-Mayor | 1350 | 455 | 375 | 480 | 480 | 0.00% |
| TOTAL COUNCIL | | 122,889 | 89,455 | 122,130 | 124,140 | 1.65% |

1.65% Increase
\$2,010 Increase

General Government Goals and Objectives

Purpose

General Government has many components, the Treasury department is to administer the financial functions of the municipality including budget, taxation, investments, accounts receivable and accounts payable. This department is also responsible for IT & insurance coverage related to general liability and municipal assets and maintains overall responsibility for processing and function controls.

The Clerks Department provides administrative support to Council through legislative compliance, policy making and ensuring that both ratepayers and council meet their legal obligations.

2016 In Review

In 2016 the Organizational/Operational review was budgeted for and completed. Recommendations from the Municipal Services Review have been implemented and/or in the process

2017 Goals and Objectives

To implement the recommendations of the Organizational/Operational Review during 2017; the final component being the pay equity/compensation review.

To Implement the new payroll system

To move forward with a "Brockton" Branding

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|---------------------|---------------------|
| Revenue | | | |
| User Fees | \$ 197,000 | \$ 197,000 | \$ - |
| Grants | \$ 1,691,300 | \$ 1,652,100 | \$ (39,200) |
| Debt | \$ - | \$ - | \$ - |
| Investments | \$ 90,000 | \$ 90,000 | \$ - |
| Other Income | \$ 135,000 | \$ 230,000 | \$ 95,000 |
| Total Revenue | \$ 2,113,300 | \$ 2,169,100 | \$ 55,800 |
| Expense | | | |
| Wages | \$ 903,460 | \$ 974,483 | \$ 71,023 |
| Maintenance | \$ 31,285 | \$ 23,285 | \$ (8,000) |
| Utilities | \$ 5,760 | \$ 5,760 | \$ - |
| Special Project | \$ - | \$ - | \$ - |
| General Expense | \$ 792,007 | \$ 944,752 | \$ 175,245 |
| Total Expense | \$ 1,732,512 | \$ 1,932,279 | \$ 199,768 |
| Net Difference | \$ 380,788 | \$ 236,821 | \$ (143,468) |

Summary of Significant Changes

In order to provide leadership training for our new staff three registrations have been added to the budget for 2017 (\$12,000) in the hopes that 3 more may be registered in 2018. Upgrades to the website and the purchase of ecommerce software to benefit multi departments has also been included in 2017 (\$30,000). An overdue Pay Equity and Compensation review (\$17,500) is included in the 2017 budget as well as a Brockton Branding Study (\$30,000) as requested by Council. Both CIC and VIC Budgets have been removed from General Government. The Health and Safety budget has been increased and added under General Government. The- Payroll package has been previously approved

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR GENERAL GOVERNMENT
2017**

| PARTICULARS 01-3108 | ACCOUNT NUMBER | ACTUAL | ACTUAL | | 2017 | % Increase from 2016 |
|--------------------------------------|-------------------|---------|---------|----------|----------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Administration | 1200 | 644,469 | 504,790 | 612,838 | 659,235 | 7.57% |
| Wages - Overtime/sick pay | 1204 | 33,562 | 6,364 | 34,000 | 34,000 | 0.00% |
| Wages - Custodian | 1220 | 44,794 | 32,812 | 44,165 | 45,048 | 2.00% |
| Wages - Part time - Office | 1222 | 13,574 | 30,328 | - | - | 0.00% |
| Wages - Part time - Custodian | 1225 | 2,072 | 1,804 | 1,400 | 1,400 | 0.00% |
| Benefits | 1240 | 211,515 | 157,946 | 211,056 | 234,800 | 11.25% |
| Gratuities | 1250 | 10,509 | 7,594 | 11,750 | 12,000 | 2.13% |
| Clothing Allowance | 1260 | 560 | 296 | 405 | 506 | 25.00% |
| Mileage | 1270 | 2,745 | 2,431 | 3,000 | 4,000 | 33.33% |
| Training & Seminars | 1271 | 16,364 | 17,709 | 19,500 | 31,300 | 60.51% |
| Bank Services | 1272 | 1,999 | 1,946 | 2,100 | 2,880 | 37.14% |
| Long Term Debts-Princ. | 1300 | 33,156 | 27,630 | 33,156 | 33,156 | 0.00% |
| Long Term Debts-Interest | 1301 | 6,554 | 4,647 | 5,197 | 5,197 | 0.00% |
| Memberships | 1303 | 8,972 | 7,088 | 7,750 | 6,945 | -10.39% |
| Supplies - Office | 1305 | 10,868 | 13,113 | 15,500 | 12,000 | -22.58% |
| License & Permits | 1308 | 18,473 | 12,610 | 15,750 | 15,750 | 0.00% |
| Legal Services | 1310 | 31,684 | 6,547 | 35,000 | 25,000 | -28.57% |
| Tax Collection | 1311 | - | 12 | - | - | 0.00% |
| Tax Registration | 1312 | - | - | - | - | 0.00% |
| Survey Fees | 1313 | 1,396 | - | - | - | 0.00% |
| Audit Services | 1314 | 23,591 | (2,613) | 25,000 | 25,000 | 0.00% |
| Payroll Services | 1315 | 8,055 | 6,960 | 8,300 | 3,072 | -62.99% |
| Maintenance - Accessibility | 1319 | 2,251 | - | 3,000 | 3,000 | 0.00% |
| Maintenance & Purchase-Equip | 1320 | 2,047 | 1,179 | 8,500 | 2,000 | -76.47% |
| Maintenance-Building | 1322 | 6,560 | 10,041 | 13,000 | 11,000 | -15.38% |
| Maintenance-Grounds | 1325 | 3,857 | 437 | 2,000 | 1,000 | -50.00% |
| Maintenance-Vehicle | 1330 | 1,529 | 1,656 | 2,785 | 2,285 | -17.95% |
| Maintenance-Safety | 1335 | 2,174 | 973 | 2,000 | 4,000 | 100.00% |
| Postage | 1340 | 20,830 | 16,290 | 21,000 | 20,000 | -4.76% |
| Service Agreement | 1344 | 76,542 | 40,509 | 75,650 | 49,750 | -34.24% |
| Telephone/Internet | 1350 | 6,990 | 7,184 | 8,000 | 9,428 | 17.85% |
| Supplies - Custodian | 1355 | 3,244 | 1,064 | 4,000 | 2,500 | -37.50% |
| Utilities - Hydro | 1360 | 5,087 | 3,006 | 4,560 | 4,560 | 0.00% |
| Utilities - Natural Gas | 1365 | 1,401 | 1,020 | 1,200 | 1,200 | 0.00% |
| Rental-Equipment | 1368 | 17,510 | 18,113 | 19,700 | 19,700 | 0.00% |
| Rental-Municipal Office | 1369 | 50,795 | 48,718 | 53,361 | 54,194 | 1.56% |
| Advertising | 1370 | 3,390 | 5,688 | 4,000 | 6,000 | 50.00% |
| Grants & Donations | 1373 | 11,320 | 10,542 | 13,400 | 27,710 | 106.79% |
| NWMO Community Well Being Grant Fund | 1374 | | | | 200,000 | |
| Insurance | 1380 | 24,381 | 22,296 | 22,155 | 22,155 | 0.00% |

| | | | | | | |
|-----------------------------|------|------------------|------------------|------------------|------------------|---------------|
| Ins.Claim paid by Munic. | 1381 | 1,666 | 1,638 | 5,000 | 5,000 | 0.00% |
| Elections | 1400 | 212 | - | - | - | 0.00% |
| Studies | 1467 | 2,037 | 55,883 | 61,000 | 47,500 | -22.13% |
| Cash Short/Over & Susp. | 1531 | (6) | (62) | - | - | 0.00% |
| Suspense | 1532 | - | (278) | - | - | 0.00% |
| Saugeen Munic. Airport | 1551 | 53,775 | 54,850 | 55,000 | 69,600 | 26.55% |
| Emergency Measures | | 2,061 | 1,259 | | - | 0.00% |
| SMART-Disability Transport. | 1553 | 89,825 | 72,333 | 72,333 | 74,408 | 2.87% |
| Municipal Complex Project | 1555 | - | - | - | - | 0.00% |
| Prior Year Deficit | 1590 | 105,366 | 400,218 | - | - | 0.00% |
| Trans. to Reserves | 1700 | 60,000 | - | 60,000 | 60,000 | 0.00% |
| Trans. to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Trans. to Reserve Fund | 1720 | 209,498 | 135,000 | 135,000 | 284,000 | 110.37% |
| OPERATING EXPENSES | | 1,889,255 | 1,749,569 | 1,732,512 | 2,132,279 | 23.07% |

24.00% INCREASE
\$415,768 INCREASE

| PARTICULARS 01-3105 01-3106 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 1,696,971 | 1,506,600 | 1,646,300 | 1,607,100 | -2.38% |
| Canada Grants | 0127 | - | - | - | - | |
| TOTAL GRANTS | | 1,696,971 | 1,506,600 | 1,646,300 | 1,607,100 | -2.38% |
| OTHER REVENUE | | | | | | |
| Long-term Debt - Bank | 0129 | 74,498 | - | - | - | 0.00% |
| Rents - Rooms | 0130 | 5,810 | 5,886 | 6,000 | 6,000 | 0.00% |
| Licenses & Permits | 0133 | 35,016 | 32,641 | 25,000 | 25,000 | 0.00% |
| Penalty & Interest | 0135 | 107,911 | 99,033 | 114,000 | 114,000 | 0.00% |
| Invest. Income-Other | 0137 | 14,799 | 15,472 | 10,000 | 10,000 | 0.00% |
| Invest. Income-Westario-Dividend | 0138 | 94,568 | 100,871 | 80,000 | 80,000 | 0.00% |
| Tax Sale Revenue | 0140 | 100 | 3,000 | 6,000 | 6,000 | 0.00% |
| Trans. from Reserves | 0141 | 229,208 | 55,000 | 55,000 | - | -100.00% |
| Trans. from Reserve Fund | 0142 | 47,000 | 55,000 | 80,000 | 230,000 | 187.50% |
| Recoveries | 0145 | 583 | 2,642 | 500 | 500 | 0.00% |
| Misc. Revenue | 0150 | 30,028 | 8,902 | 33,000 | 33,000 | 0.00% |
| Fees - Commissioners Sign | 0152 | 1,671 | 1,169 | 1,000 | 1,000 | 0.00% |
| Sale of Land | 0153 | - | - | - | - | 0.00% |
| Fees - NSF | 0154 | 1,935 | 1,890 | 1,500 | 1,500 | 0.00% |
| Agreements - OPG | 0193 | 45,000 | - | 45,000 | 45,000 | 0.00% |
| Tax Certificates | 0240 | 10,820 | 7,295 | 10,000 | 10,000 | 0.00% |
| Prior Year Operating Surplus | 0300 | - | - | - | - | |
| TOTAL OTHER REVENUE | | 698,947 | 388,800 | 467,000 | 562,000 | 20.34% |
| TOTAL OPERATING | | 2,395,918 | 1,895,400 | 2,113,300 | 2,169,100 | 2.64% |

2.64% DECREASE
\$55,800 DECREASE

| OPERATING SUMMARY | ACCOUNT NUMBER | ACTUAL | ACTUAL | | 2017 | % Increase from 2016 |
|---|-------------------|------------------|------------------|------------------|-----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| OPERATING EXPENSES | | 1,889,255 | 1,749,569 | 1,732,512 | 2,132,279 | 23.07% |
| OPERATING REVENUE | | 2,395,918 | 1,895,400 | 2,113,300 | 2,169,100 | 2.64% |
| TOTAL GENERAL GOVERNMENT OPERATING | | (506,663) | (145,831) | (380,788) | (36,821) | -90.33% |

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR GENERAL GOVERNMENT
2017**

| PARTICULARS 02-3108 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|-----------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Studies | 1467 | - | - | - | - | |
| Purchases-Capital | 1600 | -32,658 | 78,232 | 78,500 | 60,175 | -23.34% |
| Municipal Complex Development | 1650 | - | - | - | - | |
| Land Acquisition | | - | - | - | - | |
| Well Drilling Non Municipal | | - | - | - | - | |
| Purchases-Equipment | | - | - | - | - | |
| Trans. to Reserve Fund | 1720 | - | - | - | - | |
| CAPITAL EXPENSES | | (32,658) | 78,232 | 78,500 | 60,175 | |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 0 | 17,500 | 17,500 | - | |
| Long-term Debt-Bank | 0129 | - | - | - | - | |
| Trans. from Reserve Fund | 0142 | 25,000 | 32,000 | 32,000 | 45,000 | 40.63% |
| Trans. from Revenue Fund | 0143 | - | - | - | - | |
| Agreements | 0190 | - | - | - | - | |
| Sale of Land | | - | - | - | - | |
| CAPITAL REVENUE | | 25,000 | 49,500 | 49,500 | 45,000 | |

-9.09% Decrease

| CAPITAL SUMMARY | ACCOUNT NUMBER | ACTUAL | ACTUAL | | 2017 | % Increase from 2016 |
|----------------------------------|-------------------|----------|--------|----------|----------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| CAPITAL EXPENSES | | (32,658) | 78,232 | 78,500 | 60,175 | -23.34% |
| CAPITAL REVENUE | | 25,000 | 49,500 | 49,500 | 45,000 | -9.09% |
| TOTAL GENERAL GOVERNMENT CAPITAL | | (57,658) | 28,732 | 29,000 | 15,175 | |

| | | | | | | |
|---------------------------------------|--|------------------|------------------|------------------|-----------------|----------------|
| GRAND TOTAL GENERAL GOVERNMENT | | (564,321) | (117,099) | (351,788) | (21,646) | -98.40% |
|---------------------------------------|--|------------------|------------------|------------------|-----------------|----------------|

ERBP Goals and Objectives

Purpose

To maintain and support existing business, trade and industry within Brockton and to facilitate orderly development and expansion. To act as an accountable body to municipal Council in assisting other organizations by: having available and properly zoned land; advise on the need for new legislation; attracting new business; providing upon request all available data relating to real estate, zoning, financing, legislation

2016 In Review

No lots were purchased in 2016

2017 Goals and Objectives

The committee hopes to proactively promote the ERBP if the hire of an Economic Development Officer is approved.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|--------------------|--------------------|-------------------|
| Revenue | | | |
| Sale of lands | \$ 27,500 | \$ 27,500 | \$ - |
| Other revenue | \$ 103,000 | \$ 103,100 | \$ 100 |
| Total Revenue | \$ 130,500 | \$ 130,600 | \$ 100 |
| Expense | | | |
| ERBP Development | \$ 100,000 | \$ 100,000 | \$ - |
| Utilities | \$ 2,000 | \$ 2,000 | \$ - |
| General Expense | \$ 65,160 | \$ 63,660 | \$ (1,500) |
| Total Expense | \$ 167,160 | \$ 165,660 | \$ (1,500) |
| Net Difference | \$ (36,660) | \$ (35,060) | \$ 1,600 |

Summary of Significant Changes

There are no significant changes within the 2017 budget

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR EAST RIDGE BUSINESS PARK
2017**

| PARTICULARS 01-3185 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|-----------------|---------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Long Term Debt-Principal | 1300 | 81,706 | 45,104 | 50,314 | 50,314 | 0.00% |
| Long Term Debt-Interest | 1301 | 10,782 | 6,636 | 9,346 | 9,346 | 0.00% |
| Legal Fees | 1310 | - | - | 2,000 | 2,000 | 0.00% |
| Survey Fees | 1313 | - | - | 1,500 | 1,500 | 0.00% |
| Utilities - Hydro | 1360 | 1,199 | 1,933 | 2,000 | 2,000 | 0.00% |
| Programs & Promotions | 1382 | 1,823 | - | - | - | 0.00% |
| Signs - Entrance | 1415 | - | - | 2,000 | 500 | -75.00% |
| ERBP Development | 1469 | - | - | 100,000 | 100,000 | 0.00% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | - | - | - | - | 0.00% |
| OPERATING EXPENDITURES | | 95,511 | 53,672 | 167,160 | 165,660 | -0.90% |
| REVENUE | | | | | | |
| Grants Ontario | 0126 | - | - | - | - | 0.00% |
| Rent - Eastridge Ad Sign | 0130 | 1,633 | - | 1,500 | 3,100 | 106.67% |
| Transfer from Reserve Fund | 0142 | 145,000 | - | 100,000 | 100,000 | 0.00% |
| Sale of Lands | 0153 | - | - | 27,500 | 27,500 | 0.00% |
| Agreement | 0190 | - | 1,600 | 1,500 | - | -100.00% |
| OPERATING REVENUE | | 146,633 | 1,600 | 130,500 | 130,600 | 0.08% |
| TOTAL OPERATING | | (51,122) | 52,072 | 36,660 | 35,060 | -4.36% |

-4.36% DECREASE
(\$1,600) DECREASE

EDC Goals and Objectives

Purpose

To maintain and support existing business, trade and industry within Brockton and to facilitate orderly development and expansion. To act as an accountable body to municipal Council in assisting other organizations by: having available and properly zoned land; advise on the need for new legislation; attracting new business; providing upon request all available data relating to real estate, zoning, financing, legislation, business retention and expansion.

2016 In Review

The Façade Program in collaboration with the BIA was very successful. The Committee has recommended that the unused budgeted funds for the EDO be transferred to reserve to apply against economic development projects in 2017. EDC contributed to the Hawk's Nest as a corporate sponsor.

2017 Goals and Objectives

It is the Committee's recommendation to hire an EDO in 2017 and create an Economic Strategy for Brockton as well as begin the Business Retention and Expansion process. An objective of the committee is to have Brockton participate in the Nuclear Sector Strategy with Bruce Power and the County of Bruce as the refurbishment is carried out over the next few decades. The Municipal Services Review identified 27 recommendations for an EDO to carry out. The Organizational/Operational Review identified the gap in Economic Development in Brockton.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|--------------------|--------------------|
| Revenue | | | |
| Grants | \$ 32,500 | \$ - | \$ (32,500) |
| Agreements | \$ 1,000 | \$ 1,000 | \$ - |
| Reserve Fund | \$ - | \$ 45,000 | \$ 45,000 |
| Total Revenue | \$ 33,500 | \$ 46,000 | \$ 12,500 |
| Expense | | | |
| Wages | \$ 78,000 | \$ - | \$ (78,000) |
| General Expense | \$ 70,000 | \$ 133,500 | \$ 63,500 |
| Total Expense | \$ 148,000 | \$ 133,500 | \$ (14,500) |
| Net Difference | \$ (114,500) | \$ (87,500) | \$ 27,000 |

Summary of Significant Changes

As a result of Council's decision (Motion # 16-27-290) adopted on November 14, 2016 an Economic Development Officer will not be hired in 2017. While the committee's goals and objectives support the hire this item has been removed from the budget. The Community Improvement Committee budget now falls under the Economic Development budget as does the Visitor Information Centre creating an increase of \$45,500. The Fisheries Task Force has asked for budget funds in the amount of \$3,000 which has also been added to this budget for 2017

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR ECONOMIC DEVELOPMENT
2017**

| PARTICULARS 01-3186 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------------|-------------------|---------------|---------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | - | - | 78,000 | - | -100.00% |
| Mileage | 1270 | - | - | 1,000 | 1,000 | 0.00% |
| Training & Seminars | 1271 | - | - | 1,500 | 1,500 | 0.00% |
| Supplies - Office | 1305 | - | 244 | 500 | 1,000 | 100.00% |
| Payroll Services | 1315 | - | - | - | - | 0.00% |
| Advertising | 1370 | - | 180 | 500 | 500 | 0.00% |
| Publications | 1371 | - | 36 | 1,000 | 1,000 | 0.00% |
| Programs & Promotions | 1382 | - | 3,301 | 2,500 | 5,000 | 100.00% |
| Visitor Information Centre | 1468 | 38,100 | 26,250 | 35,000 | 30,000 | -14.29% |
| Studies | 1467 | - | - | - | 10,000 | 100.00% |
| Economic Development | 1469 | - | 20,703 | 20,000 | 65,000 | 225.00% |
| Community Improvement Comm | 1550 | 13,012 | 19,273 | 8,000 | 15,500 | 93.75% |
| Saugeen River Fishery Task Force | xxxx | - | - | - | 3,000 | 100.00% |
| OPERATING EXPENDITURES | | 51,112 | 69,987 | 148,000 | 133,500 | -9.80% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | - | - | 32,500 | - | -100.00% |
| Agreement - Partnership | 0190 | - | - | 1,000 | 1,000 | 0.00% |
| Transfer from Reserve Funds | 0142 | - | - | - | 45,000 | 100.00% |
| OPERATING REVENUE | | - | - | 33,500 | 46,000 | 37.31% |
| TOTAL OPERATING | | 51,112 | 69,987 | 114,500 | 87,500 | -23.58% |

-23.58% Decrease
(\$27,000) Decrease

Heritage Goals and Objectives

Purpose

To advise Council of Heritage issues and to ensure that the historical continuity of the community is maintained

2016 In Review

Once again in 2016, the Heritage Committee sponsored a successful Doors Open Event.

2017 Goals and Objectives

The committee is looking forward to cataloguing the recent acquisitions from the Kieffer Collection and will once again apply for a Heritage Summer Student in 2017.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|--------------------|--------------------|-------------------|
| Revenue | | | |
| Grants | \$ 1,350 | \$ 1,350 | \$ - |
| Other Income | \$ 9,500 | \$ 2,800 | \$ (6,700) |
| Total Revenue | \$ 10,850 | \$ 4,150 | \$ (6,700) |
| Expense | | | |
| Wages | \$ 2,900 | \$ 3,900 | \$ 1,000 |
| General Expense | \$ 20,040 | \$ 13,900 | \$ (6,140) |
| Total Expense | \$ 22,940 | \$ 17,800 | \$ (5,140) |
| Net Difference | \$ (12,090) | \$ (13,650) | \$ (1,560) |

Summary of Significant Changes

There will not be a budget item for Doors Open in 2017

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR HERITAGE
2017**

| PARTICULARS 01-3172 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|---------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages-Part time | 1222 | 2,914 | 3,494 | 2,500 | 3,500 | 40.00% |
| Benefits - Part time | 1240 | 330 | 407 | 400 | 400 | 0.00% |
| Mileage | 1270 | - | (5) | - | - | 0.00% |
| Training & Seminars | 1271 | - | - | - | - | 0.00% |
| Supplies | 1305 | 964 | 682 | 700 | 700 | 0.00% |
| Service Agreements | 1344 | 300 | 355 | 1,300 | 1,300 | 0.00% |
| Telephone | 1350 | - | - | - | - | 0.00% |
| Rent | 1369 | - | - | - | 1,200 | 100.00% |
| Publications | 1371 | - | 1,399 | 1,640 | 1,000 | -39.02% |
| Programs & Promotions | 1382 | 1,593 | 6,327 | 8,900 | 2,200 | -75.28% |
| Art Show | 1387 | 2,080 | 2,417 | 4,000 | 4,000 | 0.00% |
| Archives and Acquisitions | 1388 | 434 | 480 | 1,000 | 1,000 | 0.00% |
| Transfer to Reserve Fund | 1720 | 5,931 | 2,500 | 2,500 | 2,500 | 0.00% |
| Operating Expenditures | | 14,547 | 18,056 | 22,940 | 17,800 | -22.41% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | - | - | 1,350 | - | -100.00% |
| Canada Grants | 0127 | 1,320 | 1,576 | - | 1,350 | 0.00% |
| Transfer from Reserves | 0141 | 5,931 | - | - | - | 0.00% |
| Transfer from Reserves Funds | 0142 | 1,600 | 6,327 | 8,400 | 1,700 | -79.76% |
| Recoveries | 0145 | 30 | - | - | - | 0.00% |
| Donations | 0176 | - | 450 | 100 | 100 | 0.00% |
| Art Show | 0237 | 970 | 1,216 | 1,000 | 1,000 | 0.00% |
| Operating Revenue | | 9,850 | 9,569 | 10,850 | 4,150 | -61.75% |
| Total Heritage | | 4,696 | 8,487 | 12,090 | 13,650 | 12.90% |

12.90% INCREASE
\$1,560 INCREASE

Library Goals and Objectives

Purpose

The Library Committee has been combined with the Heritage Committee and acts as an Advisory Committee to Council to ensure that facilities are provided for the County of Bruce to deliver Library Services

2016 In Review

It was noted during budget review that the water bill for the Cargill library had not been paid for a few years. This was corrected in 2016 and apportioned to the Service Agreements account as a one-time expense. In 2016 the Walkerton Library installed the baby change tables in each of the washrooms providing an opportunity for either parent to attend the programs offered at the Library. Once that order was placed it was found that the two outside lights were inoperable and in need of replacement resulting in overspending on the building maintenance budget.

2017 Goals and Objectives

In 2017 the remaining outside lights at the Walkerton Library will be replaced with LED's in the hopes of reducing the electricity bill

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|--------------------|--------------------|-------------------|
| Revenue | | | |
| Cargill | | | |
| Rent | \$ 8,600 | \$ 8,600 | \$ - |
| Other Income | \$ - | \$ - | \$ - |
| Walkerton | | | |
| Rent | \$ 40,000 | \$ 40,000 | \$ - |
| Other Income | \$ 1,800 | \$ 1,900 | \$ 100 |
| Total Revenue | \$ 50,400 | \$ 50,500 | \$ 100 |
| Expense | | | |
| Cargill | | | |
| Maintenance | \$ 1,875 | \$ 1,875 | \$ - |
| Utilities | \$ 3,450 | \$ 3,450 | \$ - |
| General Expense | \$ 3,415 | \$ 3,415 | \$ - |
| Walkerton | | | |
| Wages | \$ 30,253 | \$ 30,783 | \$ 530 |
| Maintenance | \$ 5,350 | \$ 5,250 | \$ - |
| Utilities | \$ 14,700 | \$ 19,700 | \$ 5,000 |
| General Expense | \$ 16,215 | \$ 14,546 | \$ (1,669) |
| Total Expense | \$ 75,258 | \$ 79,019 | \$ (1,139) |
| Net Difference | \$ (24,858) | \$ (28,519) | \$ 1,239 |

Summary of Significant Changes

The cost of replacing the remainder of the outside lights on the Walkerton Library has been included in the 2017 projections. The Transfer to Reserves has been reduced to offset this cost. The additional cost of the elevator telephone while only \$300 is a significant percentage increase on this small budget

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR LIBRARY - CARGILL
2017**

| PARTICULARS 01-3171 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---|-------------------|---------------|--------------|--------------|--------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Supplies - Cargill | 1305 | 5 | 55 | 100 | 100 | 0.00% |
| Maintenance & Purchase -Equipment - Cargill | 1320 | - | - | - | - | 0.00% |
| Maintenance-Building - Cargill | 1322 | 3,159 | 887 | 1,875 | 1,875 | 0.00% |
| Service Agreement - Cargill | 1344 | 2,524 | 540 | 1,500 | 1,500 | 0.00% |
| Utilities-Hydro - Cargill | 1360 | 1,357 | 1,529 | 1,400 | 1,400 | 0.00% |
| Utilities-Heat - Cargill | 1365 | 1,463 | 847 | 1,900 | 1,900 | 0.00% |
| Utilities-Water - Cargill | 1366 | - | 135 | 150 | 150 | 0.00% |
| Insurance | 1380 | 207 | 211 | 315 | 315 | 0.00% |
| Transfers to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfers to Reserve Fund | 1720 | 1,500 | 1,500 | 1,500 | 1,500 | 0.00% |
| OPERATING EXPENDITURES | | 10,214 | 5,705 | 8,740 | 8,740 | 0.00% |
| REVENUES | | | | | | |
| Rent - County - Cargill | 0132 | 8,568 | 6,426 | 8,600 | 8,600 | 0.00% |
| Transfer from Reserve Fund-Cargill | 0142 | - | - | - | - | 0.00% |
| Donation - Cargill | 0176 | - | - | - | - | 0.00% |
| OPERATING REVENUE | | 8,568 | 6,426 | 8,600 | 8,600 | 0.00% |
| TOTAL OPERATING | | 1,646 | (721) | 140 | 140 | 0.00% |

0.00% Increase

\$0 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR LIBRARY - WALKERTON
2017**

| PARTICULARS 01-3170 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|------------------------------------|-------------------|---------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Library | 1200 | - | - | - | | 0.00% |
| Wages - Custodian | 1220 | 20,124 | 18,243 | 21,400 | 21,828 | 2.00% |
| Wages - Custodian - Part time | 1225 | 3,289 | 2,072 | 1,750 | 1,750 | 0.00% |
| Benefits | 1240 | 6,692 | 6,515 | 7,103 | 7,205 | 1.44% |
| Benefits - Custodians | 1242 | - | - | - | - | 0.00% |
| Clothing Allowance | 1260 | 225 | - | 125 | 156 | 25.00% |
| Mileage - Custodian | 1270 | - | - | 100 | 100 | 0.00% |
| Supplies | 1305 | 1,384 | 1,690 | 1,500 | 1,500 | 0.00% |
| Maintenance & Purchase - Equipment | 1320 | - | 51 | 350 | 350 | 0.00% |
| Maintenance-Building | 1322 | 2,765 | 6,410 | 5,000 | 4,900 | -2.00% |
| Service Agreement | 1344 | 6,568 | 5,934 | 5,500 | 6,000 | 9.09% |
| Telephone | 1350 | 412 | 457 | 100 | 400 | 300.00% |
| Utilities-Hydro | 1360 | 13,498 | 12,954 | 10,000 | 15,000 | 50.00% |
| Utilities-Natural Gas | 1365 | 3,742 | 1,727 | 4,000 | 4,000 | 0.00% |
| Utilities-Water & Sewer | 1366 | 731 | 655 | 700 | 700 | 0.00% |
| Rental - Equipment | 1368 | - | - | - | - | 0.00% |
| Grants & Donations | 1373 | - | - | - | - | 0.00% |
| Insurance | 1380 | 1,755 | 1,885 | 1,890 | 1,890 | 0.00% |
| Promotion/Program | 1382 | - | - | 2,000 | 2,000 | 0.00% |
| Transfer to Capital | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve | 1720 | 5,000 | 5,000 | 5,000 | 2,500 | -50.00% |
| OPERATING EXPENDITURES | | 66,185 | 63,593 | 66,518 | 70,279 | 5.65% |
| REVENUES | | | | | | |
| Ontario Grants | 0126 | - | - | - | - | 0.00% |
| Rent - Rooms | 0130 | 2,220 | 1,980 | 3,000 | 3,000 | 0.00% |
| Rent - County- Walkerton | 0132 | 36,842 | 27,632 | 37,000 | 37,000 | 0.00% |
| Transfer from Reserve Fund | 0142 | - | - | - | - | 0.00% |
| Recoveries | 0145 | - | - | 100 | 100 | 0.00% |
| Photocopy/Internet charges | 0166 | - | - | 100 | 100 | 0.00% |
| Donations | 0176 | 1,700 | 1,700 | 1,600 | 1,700 | 6.25% |
| OPERATING REVENUE | | 40,763 | 31,311 | 41,800 | 41,900 | 0.24% |
| TOTAL OPERATING | | 25,423 | 32,282 | 24,718 | 28,379 | 14.81% |

14.81% INCREASE
\$3,661 INCREASE

Cemetery Goals and Objectives

Purpose

To provide lands for interment of human remains for residents as per the Funeral, Burial and Cremation Services Act, 2002 which came into effect on July 1, 2012.

2016 In Review

In 2016 the operations were reviewed and compared to outsourcing. It was determined that there was no real interest in contracting out the operations and Brockton will continue to maintain and operate the Cemetery in-house.

Fees were reviewed during 2016; Brockton was significantly lower than the neighboring municipalities. Therefore Council accepted an increase the Cemetery to be able to operate in line with the true costs of operations.

2017 Goals and Objectives

To continue to operate the Cemetery in the most cost effective manner without compromising the service we provide to the community.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|--------------------|--------------------|-------------------|
| Revenue | | | |
| Walkerton | | | |
| Grave Opening | \$ 8,425 | \$ 11,000 | \$ 2,575 |
| Sale of Land | \$ 9,620 | \$ 11,600 | \$ 1,980 |
| Care & Maintenance | \$ 5,200 | \$ 5,200 | \$ - |
| Other | \$ 4,864 | \$ 5,344 | \$ 480 |
| Starkvale | | | |
| Grave Opening | \$ 2,405 | \$ 2,405 | \$ - |
| Sale of Land | \$ 1,080 | \$ 1,080 | \$ - |
| Care & Maintenance | \$ 1,050 | \$ 1,050 | \$ - |
| Other | \$ 397 | \$ 397 | \$ - |
| Total Revenue | \$ 33,041 | \$ 38,076 | \$ 5,035 |
| Expense | | | |
| Walkerton | | | |
| Wages | \$ 34,307 | \$ 28,172 | \$ (6,136) |
| Maintenance | \$ 16,300 | \$ 16,300 | \$ - |
| Utilities | \$ 1,300 | \$ 1,300 | \$ - |
| Other | \$ 20,498 | \$ 20,578 | \$ 80 |
| Starkvale | | | |
| Wages | \$ 1,183 | \$ - | \$ (1,183) |
| Maintenance | \$ 5,000 | \$ 5,000 | \$ - |
| Other | \$ 1,590 | \$ 1,415 | \$ (175) |
| Total Expense | \$ 80,178 | \$ 72,764 | \$ (7,414) |
| Net Difference | \$ (47,137) | \$ (34,688) | \$ 12,449 |

Summary of Significant Changes

There are no significant changes to the operations of the cemetery.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR CEMETERY - WALKERTON
2017**

| PARTICULARS 01-3150 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|------------------------------------|-------------------|---------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | 22,532 | 17,252 | 25,172 | 23,447 | -6.85% |
| Wages - Public Works | 1235 | 458 | 3,866 | - | - | 0.00% |
| Benefits | 1240 | 9,274 | 2,721 | 9,135 | 4,725 | -48.28% |
| Clothing Allowance | 1260 | 281 | - | 313 | 300 | -4.00% |
| Mileage | 1270 | 58 | - | 125 | 125 | 0.00% |
| Training & Seminars | 1271 | 543 | - | 500 | 500 | 0.00% |
| Memberships | 1303 | 158 | 152 | 160 | 160 | 0.00% |
| Supplies | 1305 | 863 | 63 | 1,200 | 1,200 | 0.00% |
| License & Permits | 1308 | 398 | 327 | 360 | 360 | 0.00% |
| Payroll Services | 1315 | - | - | - | 112 | 100.00% |
| Maintenance & Purchase - Equipment | 1320 | 1,742 | 422 | 2,300 | 2,300 | 0.00% |
| Maintenance - Building | 1322 | 572 | 2,681 | 500 | 500 | 0.00% |
| Maintenance - Grave Markers | 1323 | 3,300 | 925 | 4,000 | 4,000 | 0.00% |
| Maintenance - Grounds | 1325 | 2,101 | 1,003 | 3,000 | 3,000 | 0.00% |
| Service Agreements | 1344 | 5,277 | 4,428 | 6,500 | 6,500 | 0.00% |
| Telephone | 1350 | 229 | 28 | 300 | 280 | -6.67% |
| Fuel | 1358 | 963 | 646 | 1,000 | 1,000 | 0.00% |
| Utilities - Hydro | 1360 | 716 | 476 | 1,000 | 1,000 | 0.00% |
| Utilities - Water | 1366 | 286 | - | 300 | 300 | 0.00% |
| Insurance | 1380 | 2,582 | 2,982 | 2,741 | 2,741 | 0.00% |
| Grave Digging - Equipment | 1470 | - | - | 1,600 | 1,600 | 0.00% |
| Transfer to Care & Main. | 1475 | 4,800 | - | 3,750 | 3,750 | 0.00% |
| Transfer to Stone Care | 1476 | 1,000 | - | 1,450 | 1,450 | 0.00% |
| Transfer to Capital Fund | 1710 | 4,000 | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | 3,000 | 7,000 | 7,000 | 7,000 | 0.00% |
| OPERATING EXPENDITURES | | 65,133 | 44,973 | 72,405 | 66,349 | -8.36% |
| REVENUE | | | | | | |
| Grave Openings | 0115 | 7,361 | 7,807 | 8,425 | 11,000 | 30.56% |
| Rent - Chapel Storage & Usage | 0130 | 720 | 1,000 | 1,020 | 1,500 | 47.06% |
| Licenses & Permits | 0133 | - | - | - | - | 0.00% |
| Investment Inc. | 0135 | 2,985 | 3,848 | 3,844 | 3,844 | 0.00% |
| Transfer from Reserve Fd. | 0142 | - | - | - | - | 0.00% |
| Miscellaneous Revenue | 0150 | 231 | - | - | - | 0.00% |
| Sale of Land | 0153 | 8,000 | 6,330 | 9,620 | 11,600 | 20.58% |
| Care & Maintenance | 0235 | 4,800 | 2,800 | 3,750 | 3,750 | 0.00% |
| Stone Care | 0236 | 1,000 | 750 | 1,450 | 1,450 | 0.00% |
| OPERATING REVENUE | | 25,097 | 22,535 | 28,109 | 33,144 | 17.91% |
| TOTAL CEMETERY - WALKERTON | | 40,037 | 22,438 | 44,296 | 33,205 | -25.04% |

-25.04% Decrease
(\$11,091) Decrease

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR CEMETERY - STARKVALE
2017**

| PARTICULARS 01-3151 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|--------------|--------------|--------------|--------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | 852 | - | 868 | - | -100.00% |
| Benefits | 1240 | 273 | - | 315 | - | -100.00% |
| Mileage | 1270 | 96 | - | 175 | - | -100.00% |
| License & Permits | 1308 | - | - | 60 | 60 | 0.00% |
| Maintenance - Grounds | 1325 | - | 925 | 200 | 200 | 0.00% |
| Service Agreements | 1344 | 5,440 | 3,475 | 4,800 | 4,800 | 0.00% |
| Insurance | 1380 | 287 | - | 305 | 305 | 0.00% |
| Transfer to Care & Main. | 1475 | 250 | - | 750 | 750 | 0.00% |
| Transfer to Stone Care | 1476 | 100 | - | 300 | 300 | 0.00% |
| OPERATING EXPENDITURES | | 7,299 | 4,400 | 7,773 | 6,415 | -21.17% |
| REVENUE | | | | | | |
| Grave Openings | 0115 | 933 | 460 | 2,405 | 2,405 | 0.00% |
| Licenses & Permits | 0133 | - | - | - | - | 0.00% |
| Investment Inc. | 0135 | 457 | - | 397 | 397 | 0.00% |
| Sale of Land | 0153 | 350 | - | 1,080 | 1,080 | 0.00% |
| Care & Maintenance | 0235 | 250 | - | 750 | 750 | 0.00% |
| Stone Care | 0236 | 100 | 100 | 300 | 300 | 0.00% |
| OPERATING REVENUE | | 2,090 | 560 | 4,932 | 4,932 | 0.00% |
| TOTAL OPERATING | | 5,208 | 3,840 | 2,840 | 1,482 | -47.81% |

-47.81% Decrease
(\$1,358) Decrease

Brockton Child Care Centre Goals and Objectives

Purpose

The Brockton Child Care Centre provides childcare for working and non-working families. The Centre has the capacity for 78 children/day and 40 children per site per day at the school age programs. The Centre operates two school age programs one at Mother Teresa and one at WDCS. The Centre provides educational programming for all the children to enhance their development. The majority of the Centre's purchases are from the Municipality of Brockton therefore creating revenue for Brockton's business.

2016 In Review

The Centre is very close to capacity (the majority of the days we are at capacity). The School Age program at Mother Teresa is a large program and is at capacity. The school Age program at WDCS is our smaller program but is also at capacity for the number of teachers we have available. The Centre now has 18 employees. The Centre does have a waiting list. The employees have been attending workshops to keep updated with the curriculum requirements.

2017 Goals and Objectives

My goal for 2017 is to keep the Centre at capacity. I will continue to encourage the employees to attend training courses so that the Centre continues to offer high quality care and learning opportunities for the children.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|---------------------|-------------------|
| Revenue | | | |
| Grants | \$ 100,869 | \$ 147,600 | \$ 46,731 |
| Fees | \$ 838,165 | \$ 970,761 | \$ 132,596 |
| Donations | \$ - | \$ - | \$ - |
| Total Revenue | \$ 939,034 | \$ 1,118,361 | \$ 179,327 |
| Expense | | | |
| Wages | \$ 854,176 | \$ 1,023,454 | \$ 169,277 |
| Maintenance | \$ 40,600 | \$ 40,936 | |
| Utilities | \$ - | \$ - | |
| General Expense | \$ 114,258 | \$ 124,308 | \$ 10,050 |
| Total Expense | \$ 1,009,034 | \$ 1,188,698 | \$ 179,327 |
| Net Difference | \$ (70,000) | \$ (70,336) | \$ 0 |

Summary of Significant Changes

Due to the increase in enrollment, there is an increase in the number of employees required as per the legislation.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR DAYCARE
2017**

| PARTICULARS 01-3155 | ACCOUNT NUMBERS | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------------|--------------------|----------------|----------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages-Day Care | 1200 | 349,906 | 351,834 | 423,749 | 524,540 | 23.79% |
| Wages-Custodian | 1220 | 879 | 446 | 1,000 | 1,000 | 0.00% |
| Wages-Custodian Part Time | 1225 | - | - | - | - | 0.00% |
| Wages-Supply | 1226 | 216,542 | 229,481 | 232,749 | 295,453 | 26.94% |
| Wages-Dietary | 1230 | 24,108 | 20,455 | 27,300 | 28,899 | 5.86% |
| Wages-Public Works | 1235 | 318 | - | - | - | 0.00% |
| Benefits-Day Care | 1240 | 138,803 | 141,471 | 169,378 | 173,562 | 2.47% |
| Clothing Allowance | 1260 | - | - | - | - | 0.00% |
| Benefits-Custodian | 1242 | - | - | 1,513 | 307 | -79.71% |
| Mileage | 1270 | 742 | 263 | 1,000 | 1,000 | 0.00% |
| Training & Seminars | 1271 | 2,887 | 940 | 1,000 | 1,000 | 0.00% |
| Longterm Debt Principal | 1300 | 64,500 | 53,750 | 64,500 | 64,500 | 0.00% |
| Longterm Debt Interest | 1301 | 14,222 | 10,225 | 12,000 | 12,000 | 0.00% |
| Supplies-Office | 1305 | 337 | 366 | 1,000 | 1,000 | 0.00% |
| Supplies-Program | 1307 | 3,000 | 3,194 | 3,000 | 3,300 | 10.00% |
| Payroll Services | 1315 | - | - | - | 4,416 | 100.00% |
| Maintenance & Purchase Equipment | 1320 | 5,333 | 3,703 | 2,000 | 2,000 | 0.00% |
| Maintenance-Building | 1322 | 443 | - | - | - | 0.00% |
| Maintenance-Grounds | 1325 | 10,093 | (66) | - | - | 0.00% |
| Maintenance-Health & Safety | 1335 | - | - | - | - | 0.00% |
| Service Agreements | 1344 | 49,140 | 26,746 | 38,600 | 38,936 | 0.87% |
| Telephone/Internet | 1350 | 1,366 | 1,279 | 1,200 | 2,080 | 73.33% |
| Utilities-Hydro | 1360 | - | - | - | - | 0.00% |
| Utilities-Natural Gas | 1365 | - | - | - | - | 0.00% |
| Utilities-Water | 1366 | - | - | - | - | 0.00% |
| Advertising | 1370 | 105 | 102 | 500 | 500 | 0.00% |
| Supplies-Dietary | 1371 | 720 | 1,330 | 1,000 | 1,000 | 0.00% |
| Insurance | 1372 | 2,840 | 2,988 | 3,045 | 3,045 | 0.00% |
| Food | 1373 | 27,748 | 29,031 | 24,000 | 29,660 | 23.58% |
| Public Works Equipment Costs | 1470 | - | - | - | - | 0.00% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | - | 500 | 500 | 500 | 0.00% |
| OPERATING EXPENDITURES | | 914,032 | 878,038 | 1,009,034 | 1,188,698 | 15.11% |

| REVENUE | | | | | | |
|----------------------------|------|----------------|-----------------|----------------|------------------|---------------|
| Ontario Grants | 0126 | - | - | - | - | 0.00% |
| Canada Grants | 0127 | - | - | - | - | 0.00% |
| Municipal Grant (County) | 0128 | 157,552 | 177,093 | 100,869 | 147,600 | 31.66% |
| Transfer from Reserve Fund | 0142 | - | - | - | - | 0.00% |
| Recoveries - County | 0145 | 57,826 | 21,041 | 21,765 | 13,161 | -39.53% |
| Miscellaneous Revenue | 0150 | 1,532 | 893 | - | - | 0.00% |
| Fee-NSF | 0154 | 45 | 90 | - | - | 0.00% |
| Fees-County | 0164 | 154,258 | 209,729 | - | - | 0.00% |
| Fees-Parent | 0165 | 467,490 | 519,772 | 816,400 | 957,600 | 14.75% |
| Donations | 0176 | 1,948 | 2,360 | - | - | 0.00% |
| OPERATING REVENUE | | 840,651 | 930,979 | 939,034 | 1,118,361 | 16.03% |
| TOTAL OPERATING | | 73,381 | (52,941) | 70,000 | 70,336 | 0.48% |

0% Increase

\$336 Increase

Physician Recruitment Goals and Objectives

Purpose

Volunteer citizen committee, tasked with promoting Brockton and area and providing a welcoming environment for potential new doctors to the area. We have three doctors currently at or near retirement.

2016 In Review

Completed a new website for interested physicians to view: <http://www.brocktonmd.ca/>

Hosted four first-year medical school students as part of Discovery Week

Continued to communicate with a physician who has received an offer to join the Brockton Family Health Organization but has yet to commit

Toured several other interested physicians through the hospital and around the community

Attended a recruitment weekend hosted by the University of Ottawa's Faculty of Medicine

2017 Goals and Objectives

Form a sub-committee to develop a strategy to handle upcoming doctor retirements

Attend one or more recruitment fairs in Ontario

Identify, communicate with and host visits for potential candidates interested in replacing retiring physicians

Present an incentive package to a physician wanting to re-locate in Brockton or South Bruce

Continue to support the annual Discovery Week program

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|--------------------|--------------------|---------------|
| Revenue | | | |
| Reserve Fund | \$ - | \$ - | \$ - |
| Total Revenue | \$ - | \$ - | \$ - |
| Expense | | | |
| Physician Agreements | \$ 48,000 | \$ 48,000 | \$ - |
| Total Expense | \$ 48,000 | \$ 48,000 | \$ - |
| Net Difference | \$ (48,000) | \$ (48,000) | \$ - |

Summary of Significant Changes

None Identified

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR PHYSICIAN RECRUITMENT
2017**

| PARTICULARS 01-3148 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--|-------------------|---------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Physician Recruit-Legal Services | 1310 | - | 254 | - | - | 0.00% |
| Physician Recruit-Locum Accommod | 1431 | 7,452 | 6,831 | 8,200 | 8,200 | 0.00% |
| Physician Recruit-Candidate Hosted WKED | 1432 | - | 47 | 1,000 | 1,000 | 0.00% |
| Physician Recruit-Dr. Appreciation | 1433 | 38 | 110 | 1,500 | 1,500 | 0.00% |
| Physician Recruit-Advertising & Promo | 1434 | 1,426 | - | 2,000 | 2,000 | 0.00% |
| Physician Recruit-Supplies & Materials | 1435 | 33 | - | 200 | 200 | 0.00% |
| Physician Recruit-Events & fees | 1436 | 1,500 | 3,615 | 2,000 | 3,000 | 50.00% |
| Physician Recruit-Travel, meal, accommod | 1437 | 248 | - | - | - | 0.00% |
| Physician Recruit-Recruiter Salary | 1438 | 784 | 176 | 6,600 | 5,600 | -15.15% |
| Physician Recruit-Recruiter Mileage | 1439 | 210 | - | - | - | 0.00% |
| Physician Recruit-Contact Retention | 1440 | - | - | - | - | 0.00% |
| Physician Recruit-Discovery Week | 1441 | 710 | 677 | 500 | 500 | 0.00% |
| Physician Recruit-Miscellaneous | 1442 | - | - | 1,000 | 1,000 | 0.00% |
| Service Agreement-Dr Ambre | | - | - | - | - | 0.00% |
| Service Agreement-Dr Alqas | | - | - | - | - | 0.00% |
| Service Agreement-Third Doctor | 1452 | 39,209 | - | - | - | 0.00% |
| Service Agreement-Medquest | 1454 | 2,416 | - | - | - | 0.00% |
| Transfers to Reserves-Phys. Recr. | 1701 | 8,015 | - | 41,000 | 41,000 | 0.00% |
| Transfers to Reserves-Medquest | 1702 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund-Brockton | 1720 | | | | | 0.00% |
| OPERATING EXPENDITURES | | 62,042 | 11,710 | 64,000 | 64,000 | 0.00% |
| REVENUES | | | | | | |
| Trans. From Reserves | 0141 | 40,427 | - | - | - | 0.00% |
| Donations-Medquest | 0176 | 1,540 | - | - | - | 0.00% |
| Donations-Physician Recruitment | 0177 | - | - | - | - | 0.00% |
| Agreements-Physician Recruitment-BR | 0190 | 17,250 | - | 48,000 | 48,000 | 0.00% |
| Agreements-Physician Recruitment-SB | 0192 | 2,825 | 5,750 | 16,000 | 16,000 | 0.00% |
| Agreements-Medquest | 0195 | - | - | - | - | 0.00% |
| OPERATING REVENUE | | 62,042 | 5,750 | 64,000 | 64,000 | 0.00% |
| TOTAL OPERATING | | - | 5,960 | - | - | 0.00% |

| | | | | | |
|------------------------------------|---|-------|---|---|-------|
| TOTAL PHYSICIAN RECRUITMENT | - | 5,960 | - | - | 0.00% |
|------------------------------------|---|-------|---|---|-------|

0.00% Increase
\$0 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR PHYSICIAN RECRUITMENT - BROCKTON SHARE
2017**

| PARTICULARS 01-3149 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------------|-------------------|---------------|----------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Medical Clinic Loan Principal | 1300 | - | - | - | - | 0.00% |
| Medical Clinic Loan Interest | 1301 | - | - | - | - | 0.00% |
| Agreement-Physician Recruitment | 1344 | 17,250 | - | 48,000 | 48,000 | 0.00% |
| Transfer to Reserves-Brockton | 1701 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund-Brockton | 1720 | - | - | - | - | 0.00% |
| OPERATING EXPENDITURES | | 17,250 | - | 48,000 | 48,000 | 0.00% |
| REVENUES | | | | | | |
| Trans. from Reserve Fund-Dr Recruit | 0142 | - | - | - | - | 0.00% |
| OPERATING REVENUE | | - | - | - | - | 0.00% |
| TOTAL OPERATING | | 17,250 | - | 48,000 | 48,000 | 0.00% |
| 0% Increase | | | | | | |
| TOTAL BROCKTON SHARE | | 17,250 | - | 48,000 | 48,000 | 0.00% |

0.00% Decrease
\$0 Decrease

Animal Control Goals and Objectives

Purpose

Animal Control allows relief for farmers whose livestock suffer the consequence of predation as well as to control the licencing of dogs and kennels, boarding and/or euthanization of strays.

2016 In Review

No significant changes in 2016

2017 Goals and Objectives

As a result of normal practice to conduct a dog count every three years, 2017 is the year in which to do so. Further the Municipal Services Review suggested that a count be conducted. The Animal Control Officer has agreed to conduct the count at a cost of \$7.50 per tag.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|------------------|-------------------|-------------------|
| Revenue | | | |
| Grants | \$ 5,000 | \$ 5,000 | \$ - |
| License | \$ 18,000 | \$ 20,250 | \$ 2,250 |
| Recovery | \$ 1,000 | \$ 1,000 | \$ - |
| Total Revenue | \$ 24,000 | \$ 26,250 | \$ 2,250 |
| Expense | | | |
| Service Agreement | \$ 8,000 | \$ 10,000 | \$ 2,000 |
| Live Stock Claims | \$ 5,000 | \$ 5,000 | \$ - |
| Other | \$ 2,300 | \$ 4,800 | \$ 2,500 |
| Total Expense | \$ 15,300 | \$ 19,800 | \$ 4,500 |
| Net Difference | \$ 8,700 | \$ 6,450 | \$ (2,250) |

**MUNICIPALITY OF BROCKTON
OPERATING BUDGET FOR ANIMAL CONTROL
2017**

| PARTICULARS 01-3124 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Supplies | 1305 | 97 | - | - | - | 0.00% |
| License & Permits | 1308 | - | - | - | 2,500 | 100.00% |
| Veterinary Services | 1316 | 1,345 | 523 | 2,000 | 2,000 | 0.00% |
| Service Agreements | 1344 | 10,750 | 9,387 | 8,000 | 10,000 | 25.00% |
| Bounties | 1354 | 180 | 180 | 300 | 300 | 0.00% |
| Live Stock Claims-damage/valuer | 1356 | 2,538 | 2,194 | 5,000 | 5,000 | 0.00% |
| Operating Expenditures | | 14,910 | 12,284 | 15,300 | 19,800 | 29.41% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 2,568 | 1,814 | 5,000 | 5,000 | 0.00% |
| Licenses | 0133 | 18,555 | 16,295 | 18,000 | 20,250 | 12.50% |
| Recoveries | 0145 | (457) | - | 1,000 | 1,000 | 0.00% |
| Fines | 0146 | - | 218 | - | - | 0.00% |
| Operating Revenue | | 20,666 | 18,327 | 24,000 | 26,250 | 9.38% |
| Total Animal Control | | (5,756) | (6,043) | (8,700) | (6,450) | -25.86% |

-25.86% Decrease
(\$2,250) Decrease

Fire Goals and Objectives

Purpose

To provide a range of programs to protect the lives and property of the inhabitants of the Municipality of Brockton from the adverse effects of fire or exposure to dangerous conditions created by man or nature. These programs include, but are not limited to, fire prevention, public fire safety education, rescue, emergency medical aid and fire suppression services.

2016 In Review

Operating policies and guidelines on final review with Elmwood

Cancer Prevention/Decontamination Program soft launch Walkerton 2016,
Elmwood 2017 Risk Assessment Completed at the Walkerton Station.

Delivery of Hurst e-Draulic Spreaders 2016 Cutters & Ram 2017

New agreements signed with Hanover and Arran Elderslie.

2017 Goals and Objectives

Complete implementation of the Cancer Prevention/Decontamination Program in Elmwood
Begin investigating options for replacement of the Walkerton First Line Pumper

Continue to focus on Employee Retention, Health and Safety and Risk Management
Intensify the Alarmed for Life Program with both print and boots on the ground
Complete Elmwood Fire Risk Assessment

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-------------------------|---------------------|---------------------|--------------------|
| Revenue | | | |
| Grants | \$ - | \$ - | \$ - |
| Fire Calls & Agreements | \$ 66,110 | \$ 71,639 | \$ 5,529 |
| Other | \$ 16,500 | \$ 6,000 | \$ (10,500) |
| Total Revenue | \$ 82,610 | \$ 77,639 | \$ (10,500) |
| Expense | | | |
| Wages | \$ 317,475 | \$ 313,718 | \$ (3,757) |
| Service Agreements | \$ 259,205 | \$ 247,445 | \$ (11,760) |
| Maintenance | \$ 65,000 | \$ 66,500 | \$ 1,500 |
| Utilities | \$ 11,200 | \$ 13,400 | \$ 2,200 |
| General Expense | \$ 318,435 | \$ 334,411 | \$ 15,976 |
| Total Expense | \$ 971,316 | \$ 975,475 | \$ 4,159 |
| Net Difference | \$ (888,706) | \$ (897,836) | \$ (14,659) |

Summary of Significant Changes

Sustainable Fire Service Agreement costs now based on CPI versus fixed percentage/assessment 2016 Revenues included \$12,000 transfer from reserves that will not be transferred

Mileage increase- Vehicle budgeted for 2016 not purchased(delayed until current vehicle lease expires)

Clothing Allowance includes \$150.00 per Firefighter(New 2017)

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR BROCKTON FIRE
2017**

| PARTICULARS 01-3120 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Fire Full time | 1200 | 143,186 | 106,372 | 132,889 | 123,856 | -6.80% |
| Wages - Volunteer Firefighters | 1210 | 121,984 | 98,065 | 130,000 | 138,500 | 6.54% |
| Wages - Custodian | 1220 | 7,166 | 5,870 | 8,651 | 8,824 | 2.00% |
| Wages - Custodian - PT | 1225 | 840 | 496 | - | - | 0.00% |
| Benefits - Fire Full Time | 1240 | 53,636 | 36,811 | 45,936 | 42,538 | -7.40% |
| Personal Protection Equipment (CA) | 1260 | 9,658 | 14,750 | 19,000 | 24,700 | 30.00% |
| Mileage | 1270 | 1,000 | 2,296 | 500 | 4,000 | 700.00% |
| Training & Seminars | 1271 | 20,055 | 17,285 | 24,000 | 26,000 | 8.33% |
| Longterm Debt Principal | 1300 | 70,417 | 58,681 | 70,417 | 70,417 | 0.00% |
| Longterm Debt Interest | 1301 | 13,607 | 9,653 | 12,300 | 12,300 | 0.00% |
| Memberships | 1303 | 2,533 | 2,703 | 2,700 | 2,800 | 3.70% |
| Supplies | 1305 | 4,306 | 2,587 | 4,500 | 5,500 | 22.22% |
| Licenses & Permits | 1308 | 3,584 | 4,420 | 5,600 | 5,600 | 0.00% |
| Payroll Services | 1315 | - | - | - | 2,176 | 100.00% |
| Prevention & Protection | 1318 | 4,071 | 3,904 | 4,200 | 6,200 | 47.62% |
| Maintenance & Purchase Equipment | 1320 | 13,573 | 14,842 | 29,000 | 31,500 | 8.62% |
| Maintenance-Building | 1322 | 7,795 | 3,284 | 8,000 | 7,000 | -12.50% |
| Maintenance-Grounds | 1325 | 3,440 | 2,480 | 5,500 | 5,500 | 0.00% |
| Maintenance-Fire Hydrant Snow Removal | 1329 | 690 | 600 | 2,500 | 2,500 | 0.00% |
| Maintenance-Vehicle | 1330 | 18,039 | 4,939 | 20,000 | 20,000 | 0.00% |
| Gasoline & Oil | 1333 | 6,216 | 4,035 | 7,500 | 7,500 | 0.00% |
| Service Agreements - Cargill Dry | 1343 | 1,590 | 949 | 2,500 | 2,500 | 0.00% |
| Service Agreements | 1344 | 8,302 | 7,244 | 9,600 | 6,000 | -37.50% |
| Service Agreements - Elmwood Fire | 1345 | 102,788 | 95,560 | 124,099 | 120,462 | -2.93% |
| Service Agreements - Hanover Fire | 1346 | 58,993 | 48,828 | 67,210 | 63,900 | -4.92% |
| Service Agreements -Paisley | 1347 | 53,139 | - | 55,796 | 54,583 | -2.17% |
| Telephone/Internet | 1350 | 4,828 | 3,636 | 4,500 | 4,500 | 0.00% |
| Answering Service | 1351 | 16,236 | 8,283 | 19,343 | 19,343 | 0.00% |
| Utilities-Hydro | 1360 | 4,519 | 6,327 | 5,500 | 7,500 | 36.36% |
| Utilities-Natural Gas | 1365 | 2,557 | 1,352 | 4,500 | 4,500 | 0.00% |
| Utilities-Water | 1366 | 1,122 | 1,005 | 1,200 | 1,400 | 16.67% |
| Advertising | 1370 | 51 | - | 200 | 200 | 0.00% |
| Insurance | 1380 | 23,498 | 20,347 | 24,675 | 24,675 | 0.00% |
| Public Works Equipment | 1470 | - | - | - | - | 0.00% |
| Emergency Measures | 1552 | 670 | 95 | 500 | - | -100.00% |
| Trans. to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Trans. to Reserve Fund | 1720 | 118,500 | 118,500 | 118,500 | 118,500 | 0.00% |
| OPERATING EXPENDITURES | | 902,589 | 413,616 | 971,316 | 975,475 | 0.43% |

| REVENUES | | | | | | |
|--------------------------|------|----------------|----------------|----------------|----------------|---------------|
| Ontario Grants | 0126 | - | - | - | - | 0.00% |
| Canada Grants | 0127 | - | - | - | - | 0.00% |
| Trans. from Reserve Fund | 0142 | - | - | 12,000 | - | 0.00% |
| Miscellaneous Revenue | 0150 | 16,923 | 9,751 | 2,000 | 3,500 | 75.00% |
| Donations | 0176 | 75 | 25 | - | - | 0.00% |
| Fire Calls - Man Power | 0184 | - | 6,763 | - | - | 0.00% |
| Fire Calls - Equipment | 0185 | 71,785 | 44,557 | 35,000 | 40,000 | 14.29% |
| Agreements | 0190 | 30,500 | 31,110 | 31,110 | 31,639 | 1.70% |
| Applications/Inspections | 0242 | 1,060 | 580 | 2,500 | 2,500 | 0.00% |
| OPERATING REVENUE | | 120,343 | 92,787 | 82,610 | 77,639 | -6.02% |
| TOTAL OPERATING | | 782,246 | 320,829 | 888,706 | 897,836 | 1.03% |

1.03% Decrease

\$9,130 Decrease

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR BROCKTON FIRE
2017**

| PARTICULARS 02-3120 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------|-------------------|----------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| Purchases-Capital | 1600 | 291,248 | - | 12,000 | - | -100.00% |
| Purchases-Equipment | 1610 | 57,556 | 19,609 | 16,000 | 45,000 | 181.25% |
| Transfers to Reserve Fund | 1720 | - | 7,764 | - | - | 0.00% |
| CAPITAL EXPENDITURES | | 348,804 | 27,374 | 28,000 | 45,000 | 60.71% |
| REVENUE | | | | | | |
| Long Term Debt | 0129 | - | - | - | - | 0.00% |
| Trans. from Reserve Fund | 0142 | 7,764 | - | - | - | #DIV/0! |
| Trans. from Revenue Fund | 0143 | - | - | - | - | 0.00% |
| Miscellaneous Revenue | 0150 | 28,913 | 7,764 | - | - | 0.00% |
| CAPITAL REVENUES | | 36,677 | 7,764 | - | - | #DIV/0! |
| TOTAL CAPITAL | | 312,127 | 19,609 | 28,000 | 45,000 | 60.71% |

Increase

| | | | | | | |
|-------------------|--|------------------|----------------|----------------|----------------|--------------|
| TOTAL FIRE | | 1,094,373 | 340,438 | 916,706 | 942,836 | 2.85% |
|-------------------|--|------------------|----------------|----------------|----------------|--------------|

2.85% Increase

\$26,130 Increase

Emergency Measures Goals and Objectives

Purpose

To provide an emergency management system that coordinates community resources to protect lives, property and the environment through mitigation, preparedness, response and recovery from all natural and man-made hazards that may impact our community.

2016 In Review

Back-up generator installed at the Elmwood Community Centre Continued focus on Emergency Preparedness/Awareness

2017 Goals and Objectives

Installation of Back-up generator (Municipal Office)
Work with the County to provide EM Services to Brockton

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|------------------------|-------------------------|-------------------------|
| Expense | | | |
| Wages | \$ - | \$ 4,000 | \$ 4,000 |
| Service Agreements | \$ - | \$ 7,500 | \$ 7,500 |
| Other | <u>\$ 3,546</u> | <u>\$ 29,846</u> | <u>\$ 26,300</u> |
| Total Expense | <u>\$ 3,546</u> | <u>\$ 41,346</u> | <u>\$ 37,800</u> |
| Net Difference | \$ 3,546 | \$ 41,346 | \$ 37,800 |

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR EMERGENCY MEASURES
2017**

| PARTICULARS 01-3118 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|--------|--------|--------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | | | | 2,000 | 100.00% |
| Benefits | 1240 | | | | 2,000 | 100.00% |
| Service Agreements-County | 0000 | | | | 7,500 | 100.00% |
| TELEPHONE/INTERNET | 0000 | | | | 1,200 | 100.00% |
| Training | 0000 | | | 3,546 | 800 | |
| Annual Maintenance | 0000 | | | | 2,846 | 100.00% |
| Transfer to Reserve Fund | 0000 | | | | 25,000 | 100.00% |
| OPERATING EXPENDITURES | | | | 3,546 | 41,346 | |

91.42% Increase

37,800 Increase

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR EMERGENCY MEASURES
2017**

| PARTICULARS 02-3118 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------|-------------------|--------|--------|----------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Capital Purchase | 1600 | | | 11,000 | 16,000 | 45.45% |
| CAPITAL EXPENDITURES | | | | | 16,000 | 100.00% |

Increase

5,000 Increase

| | | | | | | |
|---------------------------------|--|---|---|---|---------------|----------------|
| TOTAL EMERGENCY MEASURES | | - | - | - | 57,346 | 100.00% |
|---------------------------------|--|---|---|---|---------------|----------------|

100.00% Increase

57,346 Increase

O.P.P & Brockton Police Service Board Goals and Objectives

Purpose

The purpose of the Police Services Board is to ensure the provision of adequate and effective policing services to the Municipality of Brockton. The Board is continually working with the Police and the Community to obtain the vision "Safe Communities...A Secure Ontario" and the mission "Policing Excellence through our people, our work and our relationships".

2016 In Review

Purchase and install of the Speed Spy

2017 Goals and Objectives

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|-----------------------|-----------------------|--------------------|
| Revenue | | | |
| Grants | \$ - | \$ - | \$ - |
| Fines | \$ 5,000 | \$ 5,000 | \$ - |
| Reserve Fund | \$ 3,300 | \$ - | \$ (3,300) |
| Total Revenue | \$ 8,300 | \$ 5,000 | \$ (3,300) |
| Expense | | | |
| OPP Service Agreement | \$ 2,021,854 | \$ 1,955,214 | \$ (66,640) |
| By-Law Enforcement | \$ - | \$ 25,000 | \$ 25,000 |
| Police Service Board | \$ 18,250 | \$ 16,950 | \$ (1,300) |
| Employee Benefits | \$ 2,400 | \$ 2,200 | \$ (200) |
| Total Expense | \$ 2,042,504 | \$ 1,999,364 | \$ (43,140) |
| Net Difference | \$ (2,034,204) | \$ (1,994,364) | \$ 39,840 |

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR O.P.P.
2017**

| PARTICULARS 01-3121 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Employee Benefits from SBG Police | 1240 | 3,736 | 3,066 | 2,400 | 2,200 | -8.33% |
| Service Agreements -OPP | 1344 | 2,363,299 | 1,671,654 | 2,021,854 | 1,955,214 | -3.30% |
| Bylaw Enforcement | 1380 | | | | 25,000 | 100.00% |
| O.P.P. SERVICE BOARD | | | | | | |
| Honorarium | 1212 | 4,500 | 3,375 | 4,500 | 5,500 | 22.22% |
| Mileage | 1270 | 702 | 786 | 1,500 | 1,500 | 0.00% |
| Training and Seminars | 1271 | 3,024 | 3,966 | 5,000 | 5,000 | 0.00% |
| Membership | 1303 | 250 | 891 | 1,300 | 1,800 | 38.46% |
| Supplies | 1305 | 116 | 3,256 | 3,500 | 200 | -94.29% |
| Service Board Expenses | 1309 | 711 | - | - | - | 0.00% |
| Legal Fees | 1310 | 1,927 | 2,217 | 1,000 | 1,500 | 50.00% |
| Telephone | 1350 | 798 | 681 | 1,200 | 1,200 | 0.00% |
| Advertising | 1370 | 217 | - | 250 | 250 | 0.00% |
| Transfer to Reserve Fund | 1720 | - | - | - | - | 0.00% |
| OPERATING EXPENDITURES | | 2,379,281 | 1,689,892 | 2,042,504 | 1,999,364 | -2.11% |
| REVENUES | | | | | | |
| Ontario Grants | 0126 | 19,884 | 8,902 | - | - | 0.00% |
| Transfers from Reserve fund | 0142 | 125,000 | 3,300 | 3,300 | - | -100.00% |
| Fines | 0146 | 2,229 | 1,297 | 5,000 | 5,000 | 0.00% |
| Miscellaneous Revenue | 0150 | 427,813 | 7,617 | - | - | 0.00% |
| OPERATING REVENUE | | 574,926 | 21,116 | 8,300 | 5,000 | -39.76% |
| TOTAL OPERATING | | 1,804,354 | 1,668,776 | 2,034,204 | 1,994,364 | -1.96% |

-1.96% Increase
(\$39,840) Increase
as per billing statement

Conservation Authority Goals and Objectives

Purpose

Issue permits for fill in a regulated area. Flood warnings. Forest management.

2016 In Review

2017 Goals and Objectives

Regular Maintenance to Dykes

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|---------------------|-------------------|
| Revenue | | | |
| Reserve Fund Transfer | \$ - | \$ - | \$ - |
| Total Revenue | \$ - | \$ - | \$ - |
| Expense | | | |
| Service Agreement | \$ 150,177 | \$ 151,346 | \$ 1,169 |
| Total Expense | \$ 150,177 | \$ 151,346 | \$ 1,169 |
| Net Difference | \$ (150,177) | \$ (151,346) | \$ (1,169) |

Summary of Significant Changes

Proposed increase of 1.4% on 2016 Levy

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR CONSERVATION AUTHORITY
2017**

| PARTICULARS 01-3122 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Service Agreement SVCA | 1344 | 144,908 | 139,222 | 150,177 | 151,346 | 0.78% |
| Operating Expenditures | | 144,908 | 139,222 | 150,177 | 151,346 | 0.78% |
| REVENUE | | | | | | |
| Transfers from Reserve Fund | 0142 | - | - | - | - | |
| Operating Revenue | | - | - | - | - | |

| | | | | | |
|-------------------------------------|------------------|------------------|------------------|------------------|--------------|
| Total Conservation Authority | \$144,908 | \$139,222 | \$150,177 | \$151,346 | 0.78% |
|-------------------------------------|------------------|------------------|------------------|------------------|--------------|

0.78% Increase
\$1,169 Increase

Planning Goals and Objectives

Purpose

Brockton's planning staff assists the public in their understanding of the zoning by-law in an effort to reach their objective whether that objective is to obtain a building permit or buy or sell their home.

Staff also assist county planners when dealing with zoning by-laws and Official Plans. In 2017 it is planned to review zoning by-law 2013-26 bring it in line with the Provincial Policy Statement.

Brockton's Municipal Drains are also included in this budget, four are planned for completion in 2017. While municipal drains are an in and out budget line there are still costs to the municipality. The Roads department will be assessed close to \$221,000 in 2017 for road crossings.

2016 In Review

The County of Bruce revised Walkerton's Official Plan. One municipal drain was completed in 2016

2017 Goals and Objectives

At Council's request we will review our 2013-26 zoning by-law. Hopefully the county planners will assist us in this review. Without the county planners assisting in the review my planning budget will need to be increased by \$30,000 to \$40,000 to cover the cost of the consulting firm.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|---------------------|---------------------|-------------------|
| Revenue | | | |
| Grants | \$ 11,000 | \$ 14,375 | \$ 3,375 |
| User Fees | \$ 206,000 | \$ 696,600 | \$ 490,600 |
| Other Revenue | \$ 4,500 | \$ 3,000 | \$ (1,500) |
| Total Revenue | \$ 221,500 | \$ 713,975 | \$ 492,475 |
| Expense | | | |
| Wages | \$ 94,226 | \$ 115,704 | \$ 21,478 |
| Maintenance | \$ 222,000 | \$ 690,600 | \$ 468,600 |
| General Expense | \$ 22,351 | \$ 18,095 | \$ (4,256) |
| Total Expense | \$ 338,577 | \$ 824,399 | \$ 485,822 |
| Net Difference | \$ (117,077) | \$ (110,424) | \$ 6,653 |

Summary of Significant Changes

There are no significant changes for the year

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR PLANNING
2017**

| PARTICULARS 01-3180 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | 64,586 | 53,369 | 64,436 | 67,921 | 5.41% |
| Wages Part Time | 1222 | - | 23,172 | 11,500 | 28,750 | 150.00% |
| Benefits | 1240 | 18,345 | 18,331 | 18,290 | 19,033 | 4.06% |
| Mileage | 1270 | 3,862 | 2,716 | 3,000 | 3,000 | 0.00% |
| Training & Seminars | 1271 | 271 | 506 | 1,500 | 1,000 | -33.33% |
| Tile Drainage Long Term Debt | 1300 | 68,645 | 51,202 | - | - | 0.00% |
| Tile Drainage Long Term Debt-Int | 1301 | 17,430 | 17,425 | - | - | 0.00% |
| Memberships | 1303 | - | - | 200 | 200 | 0.00% |
| Supplies | 1305 | 893 | 1,148 | 1,500 | 1,500 | 0.00% |
| Payroll Service | 1315 | | | | 144 | 100.00% |
| Vehicle Maintenance | 1330 | 291 | 480 | 500 | 500 | 0.00% |
| Service Agreements | 1344 | 1,987 | 7,228 | 11,807 | 7,807 | -33.88% |
| Telephone | 1350 | 245 | 198 | 401 | 501 | 24.97% |
| Fuel | 1358 | 1,033 | 813 | 1,088 | 1,088 | 0.00% |
| Advertising | 1370 | 3,060 | 800 | 1,000 | 1,000 | 0.00% |
| Insurance | 1380 | 1,228 | 890 | 1,356 | 1,356 | 0.00% |
| Maintenance - Municipal Drains | 1427 | - | 115 | - | - | 0.00% |
| Maint-Muni Drains-Kaake | 1429 | 27,658 | - | 200,000 | 440,600 | 120.30% |
| Maintenance - Keip | 1430 | 4,853 | - | - | - | 0.00% |
| Maintenance - Ernewein | 1431 | - | 392,896 | - | - | 0.00% |
| Maintenance - Russell | 1432 | - | 14,006 | - | - | 0.00% |
| Maintenance - Brant #2 | 1433 | - | 3,646 | - | - | 0.00% |
| Maintenance - Lang | 1434 | | | | 250,000 | 100.00% |
| Maintenance - Municipal Drains | 1442 | 23,941 | - | 22,000 | - | -100.00% |
| Studies & Amendments | 1467 | - | - | - | - | 0.00% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | | | | - | 0.00% |
| OPERATING EXPENDITURES | | 238,329 | 588,940 | 338,577 | 824,399 | 143.49% |

| | | | | | | |
|---------------------------------|------|----------------|----------------|----------------|----------------|----------------|
| REVENUE: | | | | | | |
| Taxation - Tile Drainage Loans | 0055 | 68,708 | 68,627 | - | - | 0.00% |
| Tile Drainage Loans-Pay Out | 0115 | 17,339 | - | - | - | 0.00% |
| Subsidy-New Tile Drainage Loans | 0125 | - | - | - | - | 0.00% |
| Ontario Grants | 0126 | 8,538 | - | 11,000 | 14,375 | 30.68% |
| Transfer from Reserve Fund | 0142 | - | 1,500 | 1,500 | - | -100.00% |
| Miscellaneous Revenue | 0150 | 3,938 | 600 | 3,000 | 3,000 | 0.00% |
| Fees - Site Plan Administration | 0163 | - | - | - | - | 0.00% |
| User Fees-Kaake Drain | 0179 | - | - | 200,000 | 440,600 | 120.30% |
| User Fees - KEIP Drain | 0180 | 4,853 | - | - | - | 0.00% |
| User Fees - ERNEWEIN Drain | 0181 | - | - | - | - | 0.00% |
| User Fees - BRANT #1 Drain | 0182 | - | - | - | - | 0.00% |
| User Fees - BRANT #2 Drain | 0183 | - | - | - | - | 0.00% |
| User Fees - RUSSELL | 0184 | - | - | - | - | 0.00% |
| User Fees - LANG | 0185 | - | - | - | 250,000 | 100.00% |
| Applications | 0241 | 7,100 | 4,998 | 6,000 | 6,000 | 0.00% |
| OPERATING REVENUE | | 110,476 | 75,725 | 221,500 | 713,975 | 222.34% |
| TOTAL OPERATING | | 127,853 | 513,216 | 117,077 | 110,424 | -5.68% |

-6% Increase
(\$6,653) Increase

Property Inspection Goals and Objectives

Purpose

Brockton's building department issues construction permits for all structures regulated by the Ontario Building Code constructed within the municipality of Brockton and inspects those structures. We also inspect new septic systems and conduct a septic system re-inspection program each summer. Building staff also conducts Property Standards Inspection under a separate budget from the building budget.

2016 In Review

Brockton's building activity in 2016 was not as strong as we have seen in 2014 and 2015, this has more to do with the type of construction as the quantity of construction. Our permit numbers for 2016 will be reflective of the two previous years, however the value to construction will fall short, due in part to completion of the Centretown condo complex, and the Spitzig subdivision on the west side of Walkerton. Brockton has seen quite a few property standards complaints in 2016, no different from previous years. Some people just need a little push in the right direction to resolve the issues, others require a little more effort from staff to see results acceptable to the community.

2017 Goals and Objectives

As in the past Brockton's building department will endeavor to assist contractors and property owners alike in receiving building permits in a timely manner with as few road blocks as possible. The Ontario Building Code will implement more revisions to the code starting in Jan. 2017. The Ministry of Municipal Affairs no longer offers training with the code changes so staff will take every means available to ensure we are trained.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|-------------------|--------------------|--------------------|
| Revenue | | | |
| License and Permits | \$ 155,000 | \$ 155,000 | \$ - |
| Other Revenue | \$ 4,397 | \$ 1,797 | \$ (2,600) |
| Total Revenue | \$ 159,397 | \$ 156,797 | \$ (2,600) |
| Expense | | | |
| Wages | \$ 111,729 | \$ 117,337 | \$ 5,608 |
| Maintenance | \$ 1,500 | \$ 1,500 | \$ - |
| General Expense | \$ 29,475 | \$ 58,502 | \$ 29,027 |
| Total Expense | \$ 142,705 | \$ 177,339 | \$ 34,635 |
| Net Difference | \$ 16,692 | \$ (20,542) | \$ (37,235) |

Summary of Significant Changes

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR BUILDING
2017**

| PARTICULARS 01-3123 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------|-------------------|-----------------|-----------------|-----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | 79,748 | 64,897 | 74,193 | 78,198 | 5.40% |
| Benefits | 1240 | 19,434 | 20,837 | 21,821 | 22,693 | 4.00% |
| Mileage | 1270 | - | - | - | - | 0.00% |
| Training & Seminars | 1271 | 2,466 | 3,844 | 4,000 | 4,000 | 0.00% |
| Memberships | 1303 | 632 | 1,095 | 900 | 900 | 0.00% |
| Supplies | 1305 | 1,901 | 2,815 | 5,100 | 2,700 | -47.06% |
| License & Permits | 1308 | - | - | - | - | 0.00% |
| Legal Services | 1310 | - | - | - | - | 0.00% |
| Payroll Service | 1315 | - | - | - | 374 | 100.00% |
| Engineering Services | 1317 | - | - | - | - | 0.00% |
| Maintenance - Vehicle | 1330 | 786 | 1,247 | 1,300 | 1,300 | 0.00% |
| Service Agreements | 1344 | 6,439 | 8,899 | 6,518 | 6,518 | 0.00% |
| Telephone | 1350 | 636 | 515 | 1,041 | 1,341 | 28.81% |
| Fuel | 1358 | 2,716 | 2,114 | 3,000 | 3,000 | 0.00% |
| Advertising | 1370 | - | - | - | - | 0.00% |
| Insurance | 1380 | 1,518 | 1,225 | 1,678 | 1,678 | 0.00% |
| Transfers to Capital fund | 1710 | - | - | - | - | 0.00% |
| Transfers to Reserve Fund | 1720 | 3,000 | 3,000 | 3,000 | 33,695 | 1023.17% |
| Operating Expenditures | | 119,276 | 110,488 | 122,551 | 156,397 | 27.62% |
| REVENUE | | | | | | |
| Licenses & Permits | 0133 | 170,586 | 134,346 | 155,000 | 155,000 | 0.00% |
| Transfer from Reserve Fund | 0142 | - | 2,600 | 2,600 | - | -100.00% |
| Fines | 0146 | - | - | - | - | 0.00% |
| Miscellaneous | 0150 | - | - | - | - | 0.00% |
| Agreements | 0190 | 5,277 | - | - | - | 0.00% |
| Employee Reimbursement | 0199 | 1,912 | 1,544 | 1,397 | 1,397 | 0.00% |
| Applications | 0241 | - | - | - | - | 0.00% |
| Operating Revenue | | 177,774 | 138,490 | 158,997 | 156,397 | -1.64% |
| Total Building Operating | | (58,498) | (28,003) | (36,446) | 0 | -100.00% |

-100% Decrease
\$36,447 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR PROPERTY STANDARDS
2017**

| PARTICULARS 01-3125 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------|-------------------|---------------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages | 1200 | 10,840 | 8,956 | 12,088 | 12,686 | 4.95% |
| Benefits | 1240 | 3,328 | 2,972 | 3,627 | 3,759 | 3.64% |
| Training & Seminars | 1271 | 262 | 701 | 700 | 700 | 0.00% |
| Memberships | 1303 | 35 | 54 | 210 | 210 | 0.00% |
| Supplies | 1305 | 271 | 389 | 900 | 900 | 0.00% |
| Payroll Service | 1315 | | | | 58 | 100.00% |
| Maintenance-Vehicle | 1330 | 124 | 192 | 200 | 200 | 0.00% |
| Service Agreements | 1344 | 795 | 1,211 | 883 | 883 | 0.00% |
| Telephone | 1350 | 98 | 79 | 160 | 160 | 0.00% |
| Fuel | 1358 | 417 | 325 | 850 | 850 | 0.00% |
| Insurance | 1380 | 485 | 356 | 536 | 536 | 0.00% |
| Transfers to Capital fund | 1710 | | | | - | 0.00% |
| Transfers to Reserve Fund | 1720 | | | | - | 0.00% |
| Operating Expenditures | | 16,653 | 15,235 | 20,154 | 20,942 | 3.91% |
| REVENUE | | | | | | |
| Transfer from Reserve Fund | 0142 | - | (400) | 400 | 400 | 0.00% |
| Operating Revenue | | - | (400) | 400 | 400 | |
| Total Building Operating | | 16,653 | 15,635 | 19,754 | 20,542 | 3.99% |

4% Increase
\$788 Increase

Recreation Goals and Objectives

Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks, playgrounds and

2016 In Review

The Parks and Recreation department had a busy year with capital projects and general operations. The Parks department started a purchasing program to upgrade the current picnic tables. This is anticipated to take three years to complete. Old ball diamond fencing was replaced also. The soccer complex construction was completed this year with sod being laid on the four pitches and Hydro seeding on the other areas. Staff training on winterizing the irrigation system will take place also.

The solar equipment at the pool was removed this year. The Splash pad was completed with a grand opening in June. It was well attended all summer long. Tile around the pool will continue to be monitored for eventual replacement.

Safety railing was installed on the CC roof this summer to accommodate staff accessing the rooftop units safely.

Wi-Fi was installed at Lobbies park this summer which was received positively from the campers. The Program's continued to grow this year. We continued with the youth 10+ along with the youth and adult programing.

2017 Goals and Objectives

2017 will see changes to the Organizational structure at the recreation department with Lynne taking on the role of Supervisor/Programmer. This will help with the daily operation of the department. We are planning on offering a new camp program for kids 9-13. There is a potential youth partnership if the ONT 150 grant is successful. Identify ecommerce software best suited for recreations needs.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-------------------------------|-------------------|-------------------|------------------|
| Revenue Administration | | | |
| Grants | \$ - | \$ - | \$ - |
| Parks | | | |
| Grants | \$ 2,000 | \$ 2,000 | \$ - |
| User Fees | \$ 16,000 | \$ 16,000 | \$ - |
| Other Revenue | \$ 4,600 | \$ 4,600 | \$ - |
| Pool | | | |
| Grants | \$ 6,000 | \$ 6,000 | \$ - |
| User Fees | \$ 51,000 | \$ 51,000 | \$ - |
| Other Revenue | \$ 5,000 | \$ 9,300 | \$ 4,300 |
| Community Center | | | |
| Grants | \$ - | \$ - | \$ - |
| User Fees | \$ 266,200 | \$ 265,200 | \$ (1,000) |
| Other Revenue | \$ 68,000 | \$ 67,000 | \$ (1,000) |
| Lobbies | | | |
| Grants | \$ - | \$ - | \$ - |
| User Fees | \$ 30,000 | \$ 32,000 | \$ 2,000 |
| Other Revenue | \$ 2,000 | \$ 2,000 | \$ - |
| Playground | | | |
| Grants | \$ 3,000 | \$ 3,000 | \$ - |
| User Fees | \$ 48,000 | \$ 51,000 | \$ 3,000 |
| Programs | | | |
| Grants | \$ - | \$ - | \$ - |
| User Fees | \$ 51,400 | \$ 121,827 | \$ 70,427 |
| CDCF | | | |
| Grant | \$ 15,000 | \$ 9,500 | \$ (5,500) |
| User Fee | \$ 135,150 | \$ 141,000 | \$ 5,850 |
| Total Revenue | \$ 703,350 | \$ 781,427 | \$ 78,077 |

| EXPENSE | | | |
|-------------------------|----------------------------|----------------------------|---------------------------|
| Administration | | | |
| Wages | \$ 222,428 | \$ 224,660 | \$ 2,232 |
| Maintenance | \$ 750 | \$ 750 | \$ - |
| General Expense | <u>\$ 61,000</u> | <u>\$ 62,226</u> | <u>\$ 1,226</u> |
| Parks | | | |
| Wages | \$ 139,066 | \$ 162,637 | \$ 23,571 |
| Maintenance | \$ 48,650 | \$ 45,700 | \$ (2,950) |
| Utilities | \$ 7,500 | \$ 17,500 | \$ 10,000 |
| General Expense | <u>\$ 99,970</u> | <u>\$ 119,738</u> | <u>\$ 19,768</u> |
| Pool | | | |
| Wages | \$ 79,607 | \$ 81,415 | \$ 1,808 |
| Maintenance | \$ 20,500 | \$ 19,300 | \$ (1,200) |
| Utilities | \$ 11,000 | \$ 29,000 | \$ 18,000 |
| General Expense | <u>\$ 17,485</u> | <u>\$ 18,385</u> | <u>\$ 900</u> |
| Community Center | | | |
| Wages | \$ 253,899 | \$ 260,509 | \$ 6,610 |
| Maintenance | \$ 32,500 | \$ 35,900 | \$ 3,400 |
| Utilities | \$ 98,200 | \$ 108,200 | \$ 10,000 |
| General Expense | <u>\$ 114,555</u> | <u>\$ 117,159</u> | <u>\$ 2,604</u> |
| Lobbies | | | |
| Wages | \$ 9,818 | \$ 11,026 | \$ 1,208 |
| Maintenance | \$ 7,400 | \$ 7,900 | \$ 500 |
| Utilities | \$ 2,450 | \$ 2,450 | \$ - |
| General Expense | <u>\$ 2,600</u> | <u>\$ 4,100</u> | <u>\$ 1,500</u> |
| Playground | | | |
| Wages | \$ 27,500 | \$ 31,000 | \$ 3,500 |
| General Expense | <u>\$ 3,650</u> | <u>\$ 4,290</u> | <u>\$ 640</u> |
| Programs | | | |
| Wages | \$ - | \$ - | \$ - |
| Maintenance | \$ - | \$ - | \$ - |
| General Expense | <u>\$ 51,400</u> | <u>\$ 83,166</u> | <u>\$ 31,766</u> |
| CDCF | | | |
| Wages | \$ 8,000 | \$ 14,690 | \$ 6,690 |
| Maintenance | \$ 16,000 | \$ 21,200 | \$ 3,700 |
| General Expense | \$ 101,150 | \$ 105,000 | \$ 3,850 |
| Total Expense | <u>\$ 1,437,078</u> | <u>\$ 1,587,901</u> | <u>\$ 150,823</u> |
| Net Difference | <u>\$ (733,728)</u> | <u>\$ (810,974)</u> | <u>\$ (72,246)</u> |

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION ADMINISTRATION
2017**

| PARTICULARS 01-3160 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| Wages | 1200 | 155,447 | 81,148 | 155,627 | 151,863 | -2.42% |
| Wages Part-time | 1222 | - | 10,939 | 9,450 | 26,322 | 178.54% |
| Benefits | 1240 | 45,594 | 30,769 | 57,351 | 46,475 | -18.96% |
| Mileage | 1270 | - | 169 | 500 | 250 | -50.00% |
| Training & Seminars | 1271 | 5,667 | 8,357 | 6,000 | 7,000 | 16.67% |
| Bank Charges | 1272 | 7,733 | 7,132 | 6,000 | 8,000 | 33.33% |
| Memberships | 1303 | 1,414 | 1,247 | 1,500 | 1,500 | 0.00% |
| Office Supplies | 1305 | 2,168 | 2,214 | 2,000 | 2,000 | 0.00% |
| Payroll Service | 1315 | | | | 576 | 100.00% |
| Maintenance - Health & Safety | 1335 | 787 | 752 | 750 | 750 | 0.00% |
| Service Agreements | 1344 | 3,001 | 3,065 | 5,500 | 6,500 | 18.18% |
| Telephone | 1350 | 4,389 | 3,182 | 4,000 | 4,400 | 10.00% |
| Equipment Rental | 1368 | 86 | - | - | - | 0.00% |
| Advertising | 1370 | 1,377 | 1,514 | 1,500 | 1,500 | 0.00% |
| Municipal Grants | 1373 | 16,282 | 18,321 | 34,000 | 30,500 | -10.29% |
| Insurance | 1380 | - | - | - | - | 0.00% |
| Prog.&Promotions | 1382 | - | - | - | - | 0.00% |
| Transf to Cap. | 1710 | - | - | - | - | 0.00% |
| TOTAL EXPENSES | | 243,945 | 168,808 | 284,178 | 287,636 | 1.22% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | - | - | - | - | 0.00% |
| Municipal Grants | 0128 | - | - | - | - | 0.00% |
| Transfer From Reserve Funds | 0142 | - | - | - | - | 0.00% |
| Misc. Revenue | 0150 | - | 1,600 | - | - | 0.00% |
| TOTAL REVENUE | | - | 1,600 | - | - | 0.00% |
| TOTAL OPERATING RECREAT ADMINISTRATION | | 243,945 | 167,208 | 284,178 | 287,636 | 1.22% |

1.22% Increase
\$3,458 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR CDCF ADMINISTRATION
2017**

| PARTICULARS 01-3169 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---|-------------------|---------------|---------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| WAGES | 1200 | - | 8,867 | 8,000 | 13,000 | 62.50% |
| BENEFITS - CDCF | 1240 | - | 662 | - | 1,690 | |
| BANK CHARGES | 1272 | - | - | 150 | - | -100.00% |
| SUPPLIES - KITCHEN | 1304 | 10,746 | 9,294 | 12,000 | 12,000 | 0.00% |
| SUPPLIES - OFFICE | 1305 | - | 129 | 1,000 | 1,000 | 0.00% |
| SUPPLIES - HALL/BAR | 1306 | 2,588 | 2,779 | 10,000 | 11,000 | 10.00% |
| SUPPLIES - CLEANING | 1307 | 1,843 | 1,296 | 2,500 | 3,000 | 20.00% |
| MAINTENANCE - EQUIPMENT | 1320 | | | | 6,500 | |
| MAINTENANCE - BUILDING | 1322 | 2,671 | 3,942 | 10,000 | 8,000 | -20.00% |
| MAINTENANCE - GROUNDS | 1325 | 3,616 | - | 5,000 | 4,500 | -10.00% |
| MAINTENANCE - BALL/SOCCER FIELDS | 1326 | 1,425 | 335 | 1,000 | 1,000 | 0.00% |
| Diesel Fuel and Gasoline - Cargil | 1359 | | | | 1,200 | |
| SERVICE AGREEMENT - SECURITY | 1344 | 2,858 | 2,787 | 5,000 | 4,000 | -20.00% |
| UTILITIES | 1360 | 10,891 | 10,699 | 12,000 | 15,000 | 25.00% |
| ADVERTISING | 1370 | 500 | - | 1,000 | 1,000 | 0.00% |
| GRANTS/DONATIONS & GIFTS | 1373 | 727 | 184 | 500 | 1,000 | 100.00% |
| PROGRAMS & PROMOTIONS-MINOR SPORTS | 1382 | - | - | 3,000 | 1,000 | -66.67% |
| MISC EXP - BOYS NIGHT OUT | 1543 | 5,209 | 4,941 | 7,500 | 6,000 | -20.00% |
| MISC EXP - ABBAMANIA | 1541 | - | - | 1,500 | - | -100.00% |
| MISC EXP - PICKIN' BY THE POND | 1550 | 7,228 | - | 7,500 | 40,000 | 433.33% |
| MISC EXP - CANADA 150 | 1553 | 39,195 | 38,470 | 37,500 | 10,000 | -73.33% |
| MISC EXP - PAW PATROL | 1554 | - | 1,729 | - | - | |
| MISC EXP - OKTOBERFEST DANCE | 1555 | - | 23 | - | - | |
| MISC EXP - BOYS NIGHT OUT | 1557 | - | 642 | - | - | |
| TRANSFER TO RESERVE FUND | 1720 | | | | 5,500 | |
| Transf to Cap. | 1710 | | | | | 0.00% |
| TOTAL EXPENSES | | 89,496 | 86,779 | 125,150 | 146,390 | 16.97% |
| REVENUE | | | | | | |
| FEES- BALL & TOURNAMENTS | 0120 | 2,018 | 2,125 | 3,000 | 3,000 | 0.00% |
| REGISTRATION - MINOR SPORTS | 0125 | - | - | 6,000 | 1,000 | -83.33% |
| GRANTS ONTARIO | 0126 | - | - | 15,000 | 9,500 | -36.67% |
| RENTS - HALL AND BAR | 0130 | 21,439 | 29,902 | 33,150 | 22,000 | -33.63% |
| DONATIONS | 0132 | 12,705 | 5,675 | 5,000 | 8,000 | 60.00% |
| MISCELLANEOUS REVENUE | 0140 | - | - | 5,000 | 20,000 | 300.00% |
| MISC REV - CARGILL OPEN GOLF TOURNAMENT | 0141 | - | - | 5,000 | - | -100.00% |
| MISC REV - BOYS NIGHT OUT | 0143 | 10,229 | 13,835 | 12,000 | 16,000 | 33.33% |
| MISC REV - ABBAMANIA | 0150 | 7,562 | - | 5,000 | - | -100.00% |
| MISC REV - PICKIN' BY THE POND | 0153 | 55,798 | 53,044 | 50,000 | 55,000 | 10.00% |
| FEES - CAMPING | 0154 | 130 | - | 1,000 | - | -100.00% |
| MISC REV - CANADA 150 | 0155 | - | 13,100 | - | - | 0.00% |

| | | | | | | |
|---------------------------------|------|-----------------|-----------------|-----------------|----------------|----------------|
| MISC REV - PAW PATROL | 0156 | - | - | - | - | 0.00% |
| MISC REV OKTOBERFEST DANCE | 0157 | - | - | - | - | 0.00% |
| KITCHEN/CONCESSION BOOTH | 0162 | 13,505 | 8,298 | 10,000 | 16,000 | 60.00% |
| PRIOR YEAR OPERATING SURPLUS | 0300 | - | - | - | - | 0.00% |
| TOTAL REVENUE | | 123,386 | 125,978 | 150,150 | 150,500 | 0.23% |
| TOTAL OPERATING REC-CDCF | | (33,890) | (39,199) | (25,000) | (4,110) | -83.56% |

-83.56% Increase

\$20,890 Increase

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR RECREATION-CDCF
2017**

| PARTICULARS 02-3169 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 |
|---------------------------|-------------------|---------------|----------|---------------|---------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED |
| EXPENDITURES | | | | | |
| Purchases | 1600 | 12,100 | - | 25,000 | 25,000 |
| Transfer to Reserve FD | 1720 | | - | | - |
| TOTAL EXPENSES | | 12,100 | - | 25,000 | 25,000 |
| REVENUE | | | | | |
| Grants-Ontario | 0126 | | - | | - |
| Transfer fr Reserve FD | 0142 | | | | |
| Transfer fr Revenue FD | 0143 | - | - | | - |
| Donations | 0176 | | - | | - |
| TOTAL REVENUE | | - | - | - | - |
| TOTAL CAPITAL CDCF | | 12,100 | - | 25,000 | 25,000 |

\$0 Increase

| | | | | |
|------------------------------|----------------|----------------|----------|---------------|
| TOTAL RECREATION CDCF | -21,790 | -39,199 | 0 | 20,890 |
|------------------------------|----------------|----------------|----------|---------------|

#DIV/0! Increase

\$20,890 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION PARKS
2017**

| PARTICULARS 01-3161 | ACCOUNT NUMBER | ACTUAL | ACTUAL | | 2017 | % Increase from 2016 |
|----------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURESEXPENDITURES | | | | | | |
| Wages, Full-time | 1200 | 81,780 | 65,691 | 66,790 | 68,640 | 2.77% |
| Wages, Part-time | 1222 | 35,561 | 0 | 51,027 | 62,763 | 23.00% |
| Wages, Part-time-Hort | 1229 | - | - | - | - | 0.00% |
| Wages, Public Works | 1235 | 362 | 668 | - | - | 0.00% |
| Benefits | 1240 | 28,885 | 25,822 | 21,249 | 31,234 | 46.99% |
| Long Term Debt - Princ | 1300 | - | 53,708 | 32,500 | 32,500 | 0.00% |
| Long Term Debt - Interest | 1301 | - | 5,537 | 9,280 | 9,280 | 0.00% |
| Payroll Services | 1315 | | | | 768 | 100.00% |
| Maintenance & Purchase - Equip | 1320 | 9,421 | 16,004 | 11,500 | 6,500 | -43.48% |
| Maint & Purchase - Equip/Cargill | 1321 | 1,201 | 272 | - | - | 0.00% |
| Building/Main. | 1322 | 2,587 | 1,123 | 2,000 | 2,000 | 0.00% |
| Grounds/Main. | 1325 | 19,307 | 8,511 | 12,950 | 15,000 | 15.83% |
| Diamonds/Main. | 1326 | 869 | 5,401 | 3,700 | 3,700 | 0.00% |
| Vehicle/Main. | 1330 | 3,595 | 2,933 | 3,500 | 3,500 | 0.00% |
| Tree Program/Maint | 1332 | 3,478 | 7,512 | 15,000 | 15,000 | 0.00% |
| Gas & Oil | 1333 | 5,612 | 4,932 | 6,000 | 6,000 | 0.00% |
| Service Agreement-Cargill | 1343 | 10,574 | - | - | - | 0.00% |
| Service Agreement | 1344 | 2,133 | 420 | - | - | 0.00% |
| Supplies - Hort | 1352 | 11,462 | 13,052 | 12,500 | 13,000 | 4.00% |
| Fuel-Diesel | 1358 | 1,024 | 1,593 | 2,500 | 2,500 | 0.00% |
| Fuel-Diesel-Cargill | 1359 | 1,199 | - | - | - | 0.00% |
| Utilities- Hydro | 1360 | 4,598 | 4,515 | 5,000 | 5,000 | 0.00% |
| Utilities- Water | 1366 | 6,177 | 2,267 | 2,500 | 12,500 | 400.00% |
| Rental-Equipment | 1368 | 144 | 683 | 500 | 1,000 | 100.00% |
| Advertising | 1370 | 9,587 | 197 | 300 | 300 | 0.00% |
| Insurance | 1380 | 31,746 | 22,311 | 33,390 | 33,390 | 0.00% |
| Public Works Equipment Cost | 1470 | - | - | - | 500 | 100.00% |
| Transfer to Capital | 1710 | 3,000 | - | - | - | 0.00% |
| Transfer to Reserve | 1720 | 3,000 | 3,000 | 3,000 | 20,500 | 583.33% |
| TOTAL EXPENSES | | 277,302 | 246,150 | 295,186 | 345,575 | 17.07% |
| REVENUE | | | | | | |
| Grants-Ontario | 0126 | 2,240 | 400 | 2,000 | 2,000 | 0.00% |
| Grants-Municipal | 0128 | - | - | - | - | 0.00% |
| Transfer from Reserve fund | 0142 | 7,043 | - | - | - | 0.00% |
| Misc.Revenue | 0150 | 448 | 1,944 | 4,600 | 4,600 | 0.00% |
| Ball Diamond Fees | 0154 | 12,147 | 11,646 | 16,000 | 16,000 | 0.00% |
| Donations | 0176 | - | - | - | - | 0.00% |
| Employee -Vehicle | 0199 | - | - | - | - | 0.00% |
| TOTAL REVENUE | | 21,878 | 13,990 | 22,600 | 22,600 | 0.00% |
| TOTAL OPERATING PARKS | | 255,424 | 232,160 | 272,586 | 322,975 | 18.49% |

18.5% Increase
\$50,389 Increase

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR RECREATION PARKS
2017**

| PARTICULARS 02-3161 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------|-------------------|---------------|---------------|---------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Purchases | 1600 | 60,997 | 90,000 | 36,160 | 109,160 | 201.88% |
| Transfer to Reserve FD | 1720 | 10,000 | - | - | - | |
| TOTAL EXPENSES | | 70,997 | 90,000 | 36,160 | 109,160 | |
| REVENUE | | | | | | |
| Grants-Ontario | 0126 | 17,000 | - | 12,955 | 11,455 | -11.58% |
| Transfer fr Reserve FD | 0142 | 48,000 | 55,000 | 23,205 | 25,205 | 8.62% |
| Transfer fr Revenue FD | 0143 | - | - | - | - | |
| Donations | 0176 | 2,000 | - | - | - | |
| TOTAL REVENUE | | 67,000 | 55,000 | 36,160 | 36,660 | |
| TOTAL CAPITAL PARKS | | 3,997 | 35,000 | - | 72,500 | |

\$72,500 Increase

| | | | | | |
|-------------------------------|----------------|----------------|----------------|----------------|---------------|
| TOTAL RECREATION PARKS | 259,421 | 267,160 | 272,586 | 395,475 | 45.08% |
|-------------------------------|----------------|----------------|----------------|----------------|---------------|

45.1% Increase
\$122,889 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION POOL
2017**

| PARTICULARS 01-3162 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURESEXPENDITURES | | | | | | |
| Wages Full-time | 1200 | 7,603 | 9,578 | 9,216 | 9,429 | 2.31% |
| Wages Part-time | 1222 | 59,869 | 62,515 | 61,469 | 62,879 | 2.29% |
| Benefits | 1240 | 8,755 | 9,927 | 8,922 | 9,107 | 2.07% |
| Training & Seminars | 1271 | - | - | - | 150 | 100.00% |
| Memberships | 1303 | 195 | 196 | 250 | 250 | 0.00% |
| Chemicals | 1305 | 1,071 | 2,158 | 3,400 | 3,400 | 0.00% |
| Program supplies | 1307 | 3,193 | 3,757 | 4,500 | 4,500 | 0.00% |
| Payroll Fees | 1315 | | | | 800 | 100.00% |
| Maintenance & Purchase-Equip | 1320 | 7,218 | 6,312 | 15,000 | 13,800 | -8.00% |
| Maintenance - Building | 1322 | 10,025 | 3,976 | 5,500 | 5,500 | 0.00% |
| Telephone | 1350 | 444 | 521 | 400 | 550 | 37.50% |
| Utilities- Hydro | 1360 | 8,482 | 7,649 | 6,500 | 8,000 | 23.08% |
| Utilities- Gas | 1365 | 1,069 | 3,102 | 1,500 | 3,000 | 100.00% |
| Utilities- Water | 1366 | - | - | 3,000 | 18,000 | 500.00% |
| Rentals | 1368 | 83 | 81 | 400 | 200 | -50.00% |
| Advertising | 1370 | 203 | - | 300 | 300 | 0.00% |
| Insurance | 1380 | 3,604 | 3,765 | 3,885 | 3,885 | 0.00% |
| Programs & Promotions | 1382 | - | 200 | 350 | 350 | 0.00% |
| Transfer to capital | 1710 | - | - | - | - | 0.00% |
| Transfer to reserves | 1720 | 4,000 | 4,000 | 4,000 | 4,000 | 0.00% |
| TOTAL EXPENSES | | 115,815 | 117,737 | 128,592 | 148,100 | 15.17% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 5,290 | 5,882 | 6,000 | 6,000 | 0.00% |
| Pool Rentals | 0130 | 1,394 | 2,005 | 4,500 | 4,500 | 0.00% |
| Transfer from Reserve fund | 0142 | 4,500 | - | - | 3,800 | 100.00% |
| Misc. Revenue | 0150 | 3,383 | 5,917 | 5,000 | 5,500 | 10.00% |
| Registrations | 0156 | 26,060 | 30,724 | 26,500 | 28,500 | 7.55% |
| Admissions | 0158 | 15,677 | 18,143 | 20,000 | 18,000 | -10.00% |
| TOTAL REVENUE | | 56,304 | 62,671 | 62,000 | 66,300 | 6.94% |
| TOTAL OPERATING POOL | | 59,512 | 55,066 | 66,592 | 81,800 | 22.84% |

22.8% increase
\$15,208 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION COMMUNITY CENTRE
2017**

| PARTICULARS 01-3163 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|------------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| Wages, Full-time Arena | 1200 | 148,979 | 117,338 | 154,014 | 172,955 | 12.30% |
| Auditorium | 1201 | 5,428 | 3,119 | 14,745 | - | -100.00% |
| Wages, Part-time | 1222 | 41,818 | 32,385 | 30,779 | 32,579 | 5.85% |
| Wages - public works | 1235 | 150 | - | - | - | 0.00% |
| Benefits | 1240 | 48,309 | 36,409 | 54,361 | 54,975 | 1.13% |
| Clothing Allowance | 1260 | 1,593 | 1,379 | 2,500 | 2,500 | 0.00% |
| Long Term Debt-Prin. | 1300 | - | - | - | - | 0.00% |
| Long Term Debt-Interest | 1301 | - | - | - | - | 0.00% |
| Supplies-Booth | 1304 | 18,204 | 15,244 | 20,000 | 20,000 | 0.00% |
| Supplies-Cleaning | 1305 | 3,696 | 5,747 | 7,000 | 7,000 | 0.00% |
| Supplies-Bar | 1306 | 3,258 | 1,367 | 3,200 | 1,500 | -53.13% |
| Supplies-Programs | 1307 | - | 87 | 270 | 270 | 0.00% |
| Payroll Service | 1315 | | | | 2,304 | 100.00% |
| Maintenance & Purchase - Equipment | 1320 | 4,203 | 5,751 | 5,000 | 8,400 | 68.00% |
| Maintenance - Building | 1322 | 35,453 | 20,742 | 25,000 | 25,000 | 0.00% |
| Maintenance - Building - View | 1323 | - | - | - | - | 0.00% |
| Maintenance - Ice | 1328 | 3,484 | 1,341 | 2,500 | 2,500 | 0.00% |
| Refrigeration | 1332 | 5,851 | 8,237 | 5,000 | 6,000 | 20.00% |
| Service Agreement | 1344 | 9,795 | 8,524 | 8,500 | 8,500 | 0.00% |
| Fuel, Propane | 1358 | 2,427 | 1,701 | 3,500 | 3,500 | 0.00% |
| Utilities- Hydro Walk C.C. | 1360 | 84,516 | 82,945 | 75,000 | 85,000 | 13.33% |
| Utilities- Hydro Brad.CC | 1361 | 836 | 682 | 1,200 | 1,200 | 0.00% |
| Utilities- Furnace Oil | 1362 | 1,618 | 1,226 | 2,000 | 2,000 | 0.00% |
| Utilities- Gas | 1365 | 11,249 | 8,180 | 11,000 | 11,000 | 0.00% |
| Utilities- Water | 1366 | 12,495 | 7,650 | 9,000 | 9,000 | 0.00% |
| Rental - Equipment | 1368 | 280 | 1,135 | - | 1,000 | 100.00% |
| Advertising-Prg & Promo | 1370 | 337 | 442 | 500 | 500 | 0.00% |
| Insurance | 1380 | 27,695 | 28,980 | 29,085 | 29,085 | 0.00% |
| Public Works Equip. Cost | 1470 | - | - | - | - | 0.00% |
| Transfer to Cap | 1710 | 20,500 | - | - | - | 0.00% |
| Transfer to Res Fund | 1720 | 40,000 | 35,000 | 35,000 | 35,000 | 0.00% |
| TOTAL EXPENSES | | 532,174 | 425,607 | 499,154 | 521,768 | 4.53% |

| REVENUE | | | | | | |
|---|------|----------------|----------------|----------------|----------------|---------------|
| Ontario Grants | 0126 | - | - | - | | 0.00% |
| Rental, Auditorium | 0130 | 14,140 | 10,949 | 16,000 | 16,000 | 0.00% |
| Rental, Arena | 0131 | 210,178 | 157,019 | 220,000 | 220,000 | 0.00% |
| Rental, Main Floor | 0133 | 8,941 | 6,375 | 7,000 | 7,000 | 0.00% |
| Rental, Room & Cages | 0134 | 1,082 | - | 1,200 | 1,200 | 0.00% |
| Rental, Kitchen | 0136 | 1,357 | 1,070 | 1,000 | - | -100.00% |
| Trans from Reserve Fund | 0142 | - | - | - | - | 0.00% |
| Rental, Misc. | 0150 | 14,601 | 13,570 | 13,000 | 13,000 | 0.00% |
| Admissions | 0158 | 7,364 | 6,918 | 8,000 | 8,000 | 0.00% |
| Supplies, Kitchen | 0160 | 5,135 | 2,970 | 6,000 | 6,000 | 0.00% |
| Concession Booth | 0162 | 39,176 | 30,627 | 40,000 | 40,000 | 0.00% |
| Advertising, Arena | 0169 | 11,700 | 15,296 | 14,500 | 14,500 | 0.00% |
| Donations | 0176 | 5,000 | 5,180 | 5,000 | 5,000 | 0.00% |
| Donations-View from Above | 0177 | - | - | - | - | 0.00% |
| Bar Steward Service | 0610 | 2,121 | 1,080 | 2,500 | 1,500 | -40.00% |
| TOTAL REVENUE | | 320,794 | 251,054 | 334,200 | 332,200 | -0.60% |
| TOTAL OPERATING COMMUNITY CENTRE | | 211,380 | 174,553 | 164,954 | 189,568 | 14.92% |

| | |
|----------|----------|
| 14.9% | Increase |
| \$24,614 | Increase |

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR RECREATION COMMUNITY CENTRE
2017**

| PARTICULARS 02-3163 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------------|-------------------|-----------------|----------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENSES | | | | | | |
| Purchases | 1600 | 4,417 | 111,500 | 20,000 | 20,286 | 1.43% |
| Transfer to Reserve FD | 1720 | - | - | - | - | |
| TOTAL EXPENSES | | 4,417 | 111,500 | 20,000 | 20,286 | |
| REVENUE | | | | | | |
| Grants | 0126 | - | - | - | 4,878 | 100.00% |
| Transfer fr Reserve FD | 0142 | 80,000 | 90,000 | - | 4,208 | 100.00% |
| Transfer fr Revenue FD | 0143 | - | - | - | - | |
| TOTAL REVENUE | | 80,000 | 90,000 | - | 9,086 | |
| TOTAL CAPITAL COMMUNITY CENTRE | | (75,583) | 21,500 | 20,000 | 11,200 | -44.00% |

-44.0% Increase

-\$8,800 Increase

| | | | | | |
|--|----------------|----------------|----------------|----------------|--------------|
| TOTAL RECREATION COMMUNITY CENTRE | 135,797 | 196,053 | 184,954 | 200,768 | 8.55% |
|--|----------------|----------------|----------------|----------------|--------------|

8.6% Increase

\$15,814 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION LOBIES
2017**

| PARTICULARS 01-3164 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--|-------------------|-----------------|-----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages Full-time | 1200 | 65 | 3,525 | 1,843 | 1,886 | 2.33% |
| Wages Part-time | 1222 | 5,937 | 7,513 | 7,420 | 8,576 | 15.58% |
| Benefits | 1240 | 16.71 | 1,814 | 555 | 564 | 1.62% |
| Bank Services | 1272 | - | 1,561 | 600 | 600 | 0.00% |
| Supplies, Cleaning | 1305 | 225 | 373 | 500 | 500 | 0.00% |
| Supplies, Program | 1307 | 1,506 | 1,364 | 1,000 | 1,000 | 0.00% |
| Maint. & Purchase - Equip | 1320 | 389 | 4,785 | 5,700 | 5,700 | 0.00% |
| Maint. Building | 1322 | 1,883 | 1,019 | 1,200 | 1,200 | 0.00% |
| Maint. Grounds | 1325 | 1,036 | 2,415 | 500 | 1,000 | 100.00% |
| Service Agreement | 1344 | - | 390 | - | - | |
| Telephone | 1350 | 410 | 652 | 500 | 500 | 0.00% |
| Utilities- Hydro | 1360 | 382 | 338 | 850 | 850 | 0.00% |
| Utilities - Water | 1366 | 1,558 | - | 1,600 | 1,600 | 0.00% |
| Advertising | 1370 | - | - | - | 1,500 | |
| Insurance | 1380 | - | - | - | - | |
| Transfer to Cap | 1710 | - | - | - | - | |
| TOTAL EXPENSES | | 13,409 | 25,750 | 22,268 | 25,476 | 14.41% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | - | - | - | - | |
| Miscellaneous Revenue | 0150 | 1,285 | 2,645 | 2,000 | 2,000 | 0.00% |
| Fees - Camping | 0154 | 28,939 | 36,777 | 30,000 | 32,000 | 6.67% |
| TOTAL REVENUE | | 30,223 | 39,422 | 32,000 | 34,000 | 6.25% |
| TOTAL OPERATING LOBIES CAMPGROUND | | (16,814) | (13,673) | (9,732) | (8,524) | -12.41% |

-12.4% Increase
\$1,208 Increase

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR RECREATION LOBIES
2017**

| PARTICULARS 01-3163 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--------------------------------|-------------------|----------------|-----------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENSES | | | | | | |
| Purchases | 1600 | - | (18,854) | 15,000 | 87,000 | 480.00% |
| Transfer to Reserve FD | 1720 | - | - | - | - | |
| TOTAL EXPENSES | | - | (18,854) | 15,000 | 87,000 | 480.00% |
| REVENUE | | | | | | |
| Grants | 0126 | - | - | - | 36,000 | |
| Transfer fr Reserve FD | 0142 | - | - | - | 36,000 | |
| Transfer fr Revenue FD | 0143 | - | - | - | - | |
| TOTAL REVENUE | | - | - | - | 72,000 | |
| TOTAL CAPITAL LOBIES | | - | (18,854) | 15,000 | 15,000 | |
| TOTAL RECREATION LOBIES | | | | | | |
| | | -16,814 | -32,527 | 5,268 | 6,476 | 22.93% |

22.9% Increase
\$1,208 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION PLAYGROUND
2017**

| PARTICULARS 01-3165 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------------|-------------------|-----------------|-----------------|-----------------|-----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Part-time | 1222 | 21,445 | 23,387 | 25,000 | 28,000 | 12.00% |
| Benefits | 1240 | 2,928 | 2,264 | - | 3,000 | 100.00% |
| Benefits- Playground | 1245 | 81 | - | 2,500 | - | -100.00% |
| Training & Seminars | 1271 | 147 | 150 | 350 | 350 | 0.00% |
| Supplies | 1307 | 2,837 | 2,635 | 3,000 | 3,000 | 0.00% |
| Payroll Fees | 1315 | | | | 640 | 100.00% |
| Advertising | 1370 | 83 | 165 | 300 | 300 | 0.00% |
| TOTAL EXPENSES | | 27,521 | 28,602 | 31,150 | 35,290 | 13.29% |
| REVENUE | | | | | | |
| Ont. Grants | 0126 | 2,800 | 2,140 | 3,000 | 3,000 | 0.00% |
| Registration | 0158 | 46,819 | 42,359 | 48,000 | 51,000 | 6.25% |
| Registration - Youth Adventure | 0159 | (30) | - | - | | |
| TOTAL REVENUE | | 49,589 | 44,499 | 51,000 | 54,000 | 5.88% |
| TOTAL OPERATING PLAYGROUND | | (22,068) | (15,897) | (19,850) | (18,710) | -5.74% |

-5.7% increase

1,140 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR RECREATION PROGRAMS
2017**

| PARTICULARS 01-3166 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---------------------------------|-------------------|-----------------|-----------------|-----------------|-----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENSES | | | | | | |
| Wages - Program | 1200 | - | - | - | - | 0.00% |
| Benefits - Program | 1222 | - | - | - | - | 0.00% |
| Train & Seminars | 1271 | 20 | - | 400 | 400 | 0.00% |
| Supplies | 1307 | 8,527 | 8,909 | 6,500 | 30,055 | 362.38% |
| Maint. & Purchase - Equip | 1320 | - | 1,582 | - | - | 0.00% |
| Service Agreements | 1344 | 42,439 | 40,653 | 40,500 | 48,711 | 20.27% |
| Advertising | 1370 | 3,241 | 2,926 | 4,000 | 4,000 | 0.00% |
| Prog.& Promotions | 1382 | - | - | - | - | 0.00% |
| TOTAL EXPENSES | | 54,227 | 54,071 | 51,400 | 83,166 | 61.80% |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 1,900 | 39,274 | - | 38,661 | 100.00% |
| Misc. Revenue | 0150 | 7,241 | 5,796 | - | 5,000 | 100.00% |
| Reg.- Youth | 0156 | 45,861 | 55,352 | 45,000 | 55,000 | 22.22% |
| Reg.- Adult | 0157 | 26,600 | 31,498 | 30,000 | 30,000 | 0.00% |
| TOTAL REVENUE | | 81,601 | 131,921 | 75,000 | 128,661 | 71.55% |
| TOTAL OPERATING PROGRAMS | | (27,375) | (77,850) | (23,600) | (45,495) | 92.78% |

92.8% Decrease
(\$21,895) Decrease

Materials Management Goals and Objectives

Purpose

To provide a waste disposal site for the residents for the Municipality of Brockton.

To provide a recycling program in order to reduce the amount of material entering the landfill sites, which extends the life of the landfill.

To protect and enhance our community's environment by taking action in a responsible and sustainable manner.

To advise Council on matters, to protect and enhance our community's environment.

2016 In Review

Minimum fee at landfills \$10.00 and increased Sorted and Unsorted Waste costs.

Household waste pickup extended, but many complaints from the public about confusion, and irregular weeks when household waste returned to bi-weekly in November. Recommendation to change in 2017 to weekly all year round.

Telephone and internet being installed at landfill.

Organizational Review impacts scheduling and organization with Works Department.

2017 Goals and Objectives

Weekly household waste pickup year round. Adjust days open at Brant and Greenock landfills. Better organization of landfill attendant scheduling. Telephone and internet at landfill.

Hire a landfill attendant.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|--------------------------------|---------------------|---------------------|--------------------|
| Revenue | | | |
| Brant & Greenock | | | |
| User Fees | \$ 258,260 | \$ 253,260 | \$ (5,000) |
| Walkerton & Hanover | | | |
| User Fees | \$ 201,750 | \$ 201,750 | \$ - |
| Recycling | | | |
| Recoveries | \$ 6,100 | \$ 8,100 | \$ 2,000 |
| Total Revenue | \$ 466,110 | \$ 463,110 | \$ (5,000) |
| Expense | | | |
| Brant & Greenock | | | |
| Wages | \$ 86,318 | \$ 64,468 | \$ (21,850) |
| Service Agreements | \$ 76,041 | \$ 87,345 | \$ 11,304 |
| Utilities | \$ 1,000 | \$ 1,000 | \$ - |
| General Expense | \$ 114,365 | \$ 105,667 | \$ (8,698) |
| Walkerton & Hanover | | | |
| Service Agreements | \$ 188,636 | \$ 199,658 | \$ 11,023 |
| General Expense | \$ 90,600 | \$ 88,250 | \$ (2,350) |
| Recycling | | | |
| Wages | \$ 13,948 | \$ 14,208 | \$ 260 |
| Utilities | \$ 5,000 | \$ 5,000 | \$ - |
| General Expense | \$ 130,498 | \$ 134,298 | \$ 3,800 |
| Total Expense | \$ 706,406 | \$ 699,894 | \$ (10,571) |
| Net Difference | \$ (240,296) | \$ (236,784) | \$ 5,571 |

Summary of Significant Changes

Hours of landfill to possibly change in 2017. Organization of scheduling hours for landfill attendants adjusted in 2017 to fit with Organization Review, and increase communication between departments.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR MATERIAL MANAGEMENT - BRANT/GREENOCK
2017**

| PARTICULARS OPERATING 01-3144 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|---|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Landfill | 1200 | 49,207 | 39,516 | 58,000 | 43,000 | -25.86% |
| Wages - PT Landfill | 1222 | 2,247 | - | - | - | 0.00% |
| Wages - Public Works | 1235 | 13,990 | 8,323 | 16,000 | 12,000 | -25.00% |
| Benefits-Landfill | 1240 | 10,955 | 8,190 | 12,318 | 9,468 | -23.14% |
| Mileage | 1270 | - | - | - | - | 0.00% |
| Training & Seminars | 1271 | - | - | 1,000 | 1,000 | 0.00% |
| Supplies - Bag Tags | 1302 | 1,526 | 1,568 | 1,500 | 2,500 | 66.67% |
| Supplies | 1305 | 5,625 | 2,080 | 3,000 | 3,000 | 0.00% |
| Payroll Services | 1315 | - | - | - | 1,152 | 100.00% |
| Engineering Brant & Greenock | 1317 | 18,229 | 15,340 | 20,000 | 20,000 | 0.00% |
| Equipment Maintenance | 1320 | - | 920 | 4,000 | 4,000 | 0.00% |
| Fuel | 1333 | - | - | 1,000 | 1,000 | 0.00% |
| Service Agreement | 1344 | 82,192 | 79,450 | 76,041 | 87,345 | 14.87% |
| Telephone & Internet | 1350 | - | - | 3,000 | 3,000 | 0.00% |
| Utilities - Hydro - Brant Landfill | 1362 | 1,117 | 949 | 1,000 | 1,000 | 0.00% |
| Advertising | 1370 | - | - | 500 | 500 | 0.00% |
| Public Works Equipment Costs | 1470 | - | - | 10,000 | 10,000 | 0.00% |
| Commissions | 1520 | - | - | 2,850 | - | -100.00% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | 67,515 | 67,515 | 67,515 | 67,515 | 0.00% |
| OPERATING EXPENDITURES | | 252,605 | 223,851 | 277,724 | 266,480 | -4.05% |
| REVENUE | | | | | | |
| Grants Ontario | 0126 | 3,131 | 1,662 | - | - | 0.00% |
| Rent-Land Rental-Brant Landfill | 0131 | - | - | 5,000 | - | -100.00% |
| Transfers from Reserve Funds | 0142 | - | - | - | - | 0.00% |
| User Fees -- Bag Tag | 0147 | 59,716 | 54,029 | 57,000 | 57,000 | 0.00% |
| Donations-Environment Comm | 0176 | - | - | - | - | 0.00% |
| Waste Management Fee | 0250 | 71,130 | 71,175 | 71,260 | 71,260 | 0.00% |
| Tipping Fees - Brant Landfill | 0445 | 70,208 | 88,254 | 100,000 | 100,000 | 0.00% |
| Tipping Fees - Greenock Landfill | 0446 | 19,533 | 17,533 | 25,000 | 25,000 | 0.00% |
| OPERATING REVENUES | | 223,718 | 232,654 | 258,260 | 253,260 | -1.94% |
| TOTAL OPERATING MATERIALS MANAGEMENT | | 28,887 | (8,802) | 19,464 | 13,220 | -32.08% |

-32.08% Increase
(\$6,244) Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR MATERIAL MANAGEMENT - WALKERTON/HANOVER
2017**

| PARTICULARS 01-3145 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| Mileage | 1270 | - | - | - | - | 0.00% |
| Longterm Debt Principal | 1300 | 62,500 | 52,083 | 62,500 | 62,500 | 0.00% |
| Longterm Debt Interest | 1301 | 26,771 | 20,250 | 24,000 | 24,000 | 0.00% |
| Supplies - Bag Tags | 1302 | 1,796 | 1,336 | 1,250 | 1,750 | 40.00% |
| Service Agreement | 1344 | 319,615 | 168,496 | 188,636 | 199,658 | 5.84% |
| Advertising | 1370 | - | - | - | - | 0.00% |
| Commissions | 1520 | - | - | 2,850 | - | -100.00% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| Transfer to Reserve Fund | 1720 | - | - | - | - | 0.00% |
| OPERATING EXPENDITURES | | 410,682 | 242,164 | 279,236 | 287,908 | 3.11% |
| REVENUE | | | | | | |
| Longterm Debt Bank | 0129 | - | - | - | - | 0.00% |
| Trans. from Reserve Fund | 0142 | - | - | - | - | 0.00% |
| User Fees -- Bag Tag | 0147 | 62,373 | 56,234 | 57,000 | 57,000 | 0.00% |
| Waste Management Fee | 0250 | 105,545 | 143,775 | 144,750 | 144,750 | 0.00% |
| OPERATING REVENUES | | 167,918 | 200,009 | 201,750 | 201,750 | 0.00% |
| TOTAL OPERATING MATERIAL MANAGEMENT | | 242,764 | 42,155 | 77,486 | 86,158 | 11.19% |

11.19% Increase

\$8,673 Increase

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR MATERIAL MANAGEMENT - RECYCLING
2017**

| PARTICULARS 01-3146 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURE | | | | | | |
| Wages | 1200 | - | - | 10,472 | 10,682 | 2.01% |
| Benefits | 1240 | - | - | 3,476 | 3,526 | 1.44% |
| Supplies-Rain barrels/Green Cones | 1306 | 364 | 5,349 | - | 2,000 | 100.00% |
| Utilities - MTO Building | 1363 | 5,757 | 2,899 | 5,000 | 5,000 | 0.00% |
| Recycling | 1444 | 126,365 | 121,465 | 125,498 | 127,298 | 1.43% |
| Environmental Committee | 1445 | 5,396 | 4,022 | 5,000 | 5,000 | 0.00% |
| OPERATING EXPENDITURES | | 137,882 | 133,735 | 149,446 | 153,506 | 2.72% |
| REVENUE | | | | | | |
| Rents-Garden Plots | 0130 | 540 | 570 | 500 | 500 | 0.00% |
| Recoveries - MTO Building | 0143 | 3,929 | 5,361 | 5,000 | 5,000 | 0.00% |
| Recoveries - rain barrels | 0144 | - | 5,006 | - | 2,000 | 100.00% |
| Recoveries - blue boxes | 0145 | 256 | 224 | 600 | 600 | 0.00% |
| Recoveries - green cones | 0146 | - | - | - | - | 0.00% |
| OPERATING REVENUES | | 4,725 | 11,161 | 6,100 | 8,100 | 32.79% |
| TOTAL OPERATING GARBAGE | | 133,157 | 122,575 | 143,346 | 145,406 | 1.44% |

1.44% Increase
\$2,060 Increase

Street Goals and Objectives

Purpose

The Street Department is responsible for operating, maintaining and improving the municipality's hard service infrastructure. Our infrastructure must be properly maintained and be in position to support economic development opportunities and safety of the public

2016 In Review

Completed the Phase 1 South Street Construction Sidewalks refurbished.
Resurfaced Lake Rosalind Rd 8.
Completed Archy St and Ridout St.

2017 Goals and Objectives

Completed the Phase 2 South Street Construction
Construction repairs on Bridge Concession 20, and McCurdy Bridge with County of Bruce.

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|-----------------------|-----------------------|---------------------|
| Revenue | | | |
| Other Revenue | \$ - | \$ - | \$ - |
| User Fees | \$ 80,000 | \$ 60,000 | \$ (20,000) |
| Total Revenue | \$ 80,000 | \$ 60,000 | \$ (20,000) |
| Expense | | | |
| Wages | \$ 708,271 | \$ 721,559 | \$ 13,288 |
| Maintenance | \$ 844,500 | \$ 844,500 | \$ - |
| Winter Control | \$ 270,819 | \$ 310,320 | \$ 39,501 |
| General Expense | \$ 492,274 | \$ 618,174 | \$ 125,900 |
| Total Expense | \$ 2,315,864 | \$ 2,494,553 | \$ 178,689 |
| Net Difference | \$ (2,235,864) | \$ (2,434,553) | \$ (198,689) |

Summary of Significant Changes

More drains to work on than in previous years.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR STREETS
2017**

| PARTICULARS 01-3130 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Public Works | 1200 | 365,128 | 299,151 | 372,322 | 388,695 | 4.40% |
| Wages - Banked Hours | 1206 | - | 31,064 | - | - | 0.00% |
| Wages - Patch/Spray/Res. | 1207 | 25,192 | 23,901 | 24,100 | 24,100 | 0.00% |
| Wages - Equipment Maint. | 1209 | 119,866 | 95,185 | 100,000 | 100,000 | 0.00% |
| Wages - Road Grading | 1211 | 73,242 | 31,761 | 45,000 | 35,000 | -22.22% |
| Wages - Bridges & Culverts | 1213 | 2,757 | 9,734 | 7,500 | 10,000 | 33.33% |
| Wages - Municipal Drains | 1217 | 1,514 | - | 475 | 475 | 0.00% |
| Wages - Beaver Damage | 1219 | 1,451 | 868 | 1,000 | 1,000 | 0.00% |
| Benefits - Public Works | 1240 | 182,471 | 149,846 | 157,874 | 162,289 | 2.80% |
| WAGES AND BENEFITS | | 771,622 | 641,510 | 708,271 | 721,559 | 1.88% |
| Clothing Allowance | 1260 | 5,754 | 6,224 | 7,000 | 7,500 | 7.14% |
| Mileage | 1270 | - | - | - | - | 0.00% |
| Training & Seminars | 1271 | 2,422 | 4,161 | 5,000 | 5,000 | 0.00% |
| Long-term Debt Charges | 1300 | 142,171 | 107,979 | 101,074 | 101,074 | 0.00% |
| Long-term Debt Charges-Interest | 1301 | 18,002 | 9,192 | 15,300 | 15,300 | 0.00% |
| Memberships | 1303 | 1,713 | 1,736 | 2,000 | 2,000 | 0.00% |
| Supplies | 1305 | 4,864 | 9,346 | 12,000 | 12,000 | 0.00% |
| Engineering Projects | 1317 | 5,172 | - | 5,000 | 5,000 | 0.00% |
| Mainten. & Purchase - Equipment | 1320 | 149,862 | 135,629 | 145,000 | 145,000 | 0.00% |
| Mainten. - Building | 1322 | 5,283 | 7,796 | 5,500 | 5,500 | 0.00% |
| Mainten. - Hardtop | 1324 | 299,757 | 211,054 | 290,000 | 290,000 | 0.00% |
| Mainten. - Loose Top | 1327 | 250,841 | 269,359 | 280,000 | 280,000 | 0.00% |
| Mainten. - Bridges | 1329 | 78 | 5,342 | 40,000 | 40,000 | 0.00% |
| Mainten. - Roadside | 1331 | 56,206 | 49,083 | 80,000 | 80,000 | 0.00% |
| Mainten. - Roadside Tree Program | 1332 | 25 | 25 | - | - | 0.00% |
| Mainten. - Safety | 1335 | 1,635 | 1,009 | 4,000 | 4,000 | 0.00% |
| Service Agreements | 1344 | 1,679 | - | 3,000 | 3,000 | 0.00% |
| Telephone/Internet | 1350 | 4,102 | 3,861 | 4,500 | 4,900 | 8.89% |
| Fuel | 1358 | 134,891 | 88,501 | 170,000 | 170,000 | 0.00% |
| Utilities - Hydro | 1360 | 10,687 | 11,717 | 10,000 | 10,000 | 0.00% |
| Utilities - Natural Gas | 1365 | 17,133 | 11,879 | 30,000 | 30,000 | 0.00% |
| Utilities - Water | 1366 | 328 | 319 | 400 | 400 | 0.00% |
| Advertising | 1370 | 1,263 | 808 | 1,000 | 1,000 | 0.00% |
| Insurance | 1380 | 119,910 | 125,860 | 126,000 | 126,000 | 0.00% |
| Trans. to Capital Fund | 1710 | 616,265 | - | - | - | 0.00% |
| Trans. to Reserve Fund | 1720 | 545 | - | - | 125,000 | 100.00% |
| OPERATING EXPENDITURES | | 2,622,209 | 1,702,390 | 2,045,045 | 2,184,233 | 6.81% |

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR WINTER CONTROL
2017**

| PARTICULARS 01-3131 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|----------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Wages - Snow Removal | 1215 | 110,072 | 59,752 | 146,400 | 146,400 | 0.00% |
| Benefits - Snow Removal | 1255 | 21,096 | 19,140 | 44,419 | 43,920 | -1.12% |
| Winter Control | 1357 | 125,065 | 129,058 | 80,000 | 120,000 | 50.00% |
| WINTER EXPENDITURES | | 256,233 | 207,951 | 270,819 | 310,320 | 14.59% |

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR STREETS
2017**

| PARTICULARS 02-3130 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--|-------------------|------------------|------------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Purchase - Capital | 1600 | 11,601 | - | - | 35,000 | 100.00% |
| South Street Reconstruction | 1606 | - | 669,068 | 940,000 | 850,000 | -9.57% |
| PED Crosswalk signals Hinks St | 1607 | (3) | 8,466 | 10,000 | - | -100.00% |
| Const Eastridge Road Phase 2 | 1608 | - | - | 370,000 | 370,000 | 0.00% |
| Const Con 6-County Road #19 - 25 SR | 1611 | - | - | - | - | |
| Const 5 Side Road County Road #1 North | 1612 | 160,578 | - | - | - | |
| Bridges & Culverts-Rural | 1650 | 995,847 | 136,454 | 290,000 | 870,000 | 200.00% |
| Storm Sewer reconstruction | 1651 | - | 94,225 | 95,000 | - | -100.00% |
| Paving - Miscellaneous | 1660 | 190,807 | 183,473 | 200,000 | 280,000 | 40.00% |
| Sidewalks | 1665 | 80,547 | 60,358 | 125,000 | 125,000 | 0.00% |
| Parking Lot | 1670 | 57,440 | - | - | - | |
| Construction - Miscellaneous | 1680 | 49,393 | - | 50,000 | 50,000 | 0.00% |
| Line Painting | 1681 | - | - | - | - | |
| Municipal Drains | 1682 | - | - | - | 216,885 | |
| Transfer to Reserve Fund | 1720 | - | - | - | - | |
| CAPITAL EXPENDITURES | | 1,546,209 | 1,152,044 | 2,080,000 | 2,796,885 | 34.47% |
| TOTAL EXPENDITURES | | 4,424,651 | 3,062,385 | 5,104,135 | 5,291,438 | 3.67% |

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR STREETS
2017**

| PARTICULARS 01-3130 02-3130 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------------|-------------------|------------------|------------------|------------------|------------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| REVENUE: | | | | | | |
| Ontario Grants | 0126 | - | - | - | - | |
| Canada Grants | 0127 | - | - | - | - | |
| Trans. From Reserve | 0141 | - | - | - | - | |
| Trans. From Reserve Fund | 0142 | - | - | - | - | |
| Equipment Cost Recovery | 0145 | - | - | 40,000 | 20,000 | -50.00% |
| Miscellaneous Revenue | 0150 | 12,914 | 41,374 | 40,000 | 40,000 | 0.00% |
| Community Shade Tree Program | 0176 | 570 | - | - | - | |
| Donations Tree Committee | 0177 | - | - | - | - | |
| Agreements | 0190 | - | - | - | - | |
| TOTAL OPERATING REVENUE | | 13,484 | 41,374 | 80,000 | 60,000 | |
| REVENUE | | | | | | |
| Ontario Grants | 0126 | 75,735 | 75,735 | 75,735 | 134,000 | 76.93% |
| Canada Grants | 0127 | 273,107 | 286,763 | 286,763 | 538,305 | 87.72% |
| Long-term Borrowing | 0129 | - | 659,514 | 982,000 | 1,771,385 | 80.39% |
| Trans. From Reserves | 0141 | - | - | - | - | |
| Trans. From Reserve Fd. | 0142 | - | - | - | 31,500 | 100.00% |
| Trans. From Revenue Fd. | 0143 | 616,265 | - | - | - | |
| Miscellaneous Revenue | 0150 | - | - | - | - | |
| Sale of Land | 0153 | - | - | - | - | |
| Agreements | 0190 | - | - | - | - | |
| TOTAL CAPITAL REVENUE | | 965,107 | 1,022,012 | 1,344,498 | 2,475,190 | 84.10% |
| NET | | 3,446,060 | 1,999,000 | 3,679,637 | 2,756,248 | -25.09% |

-25% Increase

Street Lights Goals and Objectives

Purpose

Provides streetlights to the urban areas of Brockton.

The municipality plans to change all streetlights to LED fixtures over a 4-5 year plan, reducing the amount of electricity used.

2016 In Review

Completed the LED Streetlight Project for light fixtures

2017 Goals and Objectives

Phase 2 of LED Streetlight Project

Operating Budget Summary

| Department | 2016 Budget | 2017 Draft Budget | Budget Change |
|-----------------------|-------------------|-------------------|-----------------|
| Expense | | | |
| Maintenance | \$ 20,000 | \$ 20,000 | \$ - |
| Utilities | \$ 156,037 | \$ 157,471 | \$ 1,434 |
| General Expense | \$ - | \$ - | \$ - |
| Total Expense | \$ 176,037 | \$ 177,471 | \$ 1,434 |
| Net Difference | \$ 176,037 | \$ 177,471 | \$ 1,434 |

Summary of Significant Changes

Due to increase Hydro cost there are slight increases in some locations to be in line with actuals.

**MUNICIPALITY OF BROCKTON
OPERATING
BUDGET FOR STREET LIGHTS
2017**

| PARTICULARS 01-3134 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|--------------------------------------|-------------------|----------------|----------------|----------------|----------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Supplies Bulbs | 1305 | 3,697 | - | 5,000 | 5,000 | 0.00% |
| Maintenance - Street Lights | 1338 | 20,530 | 38,945 | 15,000 | 15,000 | 0.00% |
| Utilities - Hydro - Walkerton | 1371 | 124,676 | 110,836 | 128,771 | 128,771 | 0.00% |
| Utilities - Hydro - Cargill Brant | 1372 | 4,726 | 4,996 | 4,578 | 4,800 | 4.85% |
| Utilities - Hydro - Eden Grove | 1373 | 2,138 | 2,263 | 2,100 | 2,300 | 9.52% |
| Utilities - Hydro - Elmwood | 1374 | 5,820 | 5,568 | 5,459 | 5,900 | 8.08% |
| Utilities - Hydro - Geeson Ave | 1375 | 914 | 967 | 876 | 950 | 8.51% |
| Utilities - Hydro - Cargill Greenock | 1376 | 2,283 | 2,416 | 2,650 | 2,650 | 0.00% |
| Utilities - Hydro - Chepstow | 1377 | 5,349 | 5,656 | 5,356 | 5,500 | 2.69% |
| Utilities - Hydro - Pinkerton | 1378 | 2,851 | 3,014 | 2,783 | 3,000 | 7.82% |
| Utilities - Hydro - Riversdale | 1379 | 3,542 | 3,750 | 3,465 | 3,600 | 3.90% |
| Transfer to Capital Fund | 1710 | - | - | - | - | 0.00% |
| OPERATING EXPENDITUES | | 176,526 | 178,412 | 176,037 | 177,471 | 0.81% |

| | | | | | |
|------------------------|----------------|----------------|----------------|----------------|--------------|
| TOTAL OPERATING | 176,526 | 178,412 | 176,037 | 177,471 | 0.81% |
|------------------------|----------------|----------------|----------------|----------------|--------------|

0.81% Decrease
\$1,434 Increase

**MUNICIPALITY OF BROCKTON
CAPITAL
BUDGET FOR STREET LIGHTS
2017**

| PARTICULARS 02-3134 | ACCOUNT NUMBER | 2015 | 2016 | | 2017 | % Increase from 2016 |
|-----------------------------|-------------------|----------|---------------|---------------|---------------|-------------------------|
| | | ACTUAL | ACTUAL | BUDGETED | BUDGETED | |
| EXPENDITURES | | | | | | |
| Purchases | 1600 | - | 53,314 | 45,000 | 52,000 | 15.56% |
| Transfer to Reserve Fund | 1720 | - | - | - | 0 | |
| CAPITAL EXPENDITURES | | 0 | 53,314 | 45,000 | 52,000 | |
| REVENUE | | | | | | |
| Transfer from Reserve Fund | 0142 | - | 11,700 | 11,700 | 0 | |
| Grant | 0126 | - | 12,600 | 12,600 | 12,600 | 0.00% |
| CAPITAL REVENUE | | 0 | 24,300 | 24,300 | 12,600 | -48.15% |
| TOTAL CAPITAL | | 0 | 29,014 | 20,700 | 39,400 | 90.34% |

100.00% Increase

| | | | | | |
|----------------------------|----------------|----------------|----------------|----------------|---------------|
| TOTAL STREET LIGHTS | 176,526 | 207,426 | 196,737 | 216,871 | 10.23% |
|----------------------------|----------------|----------------|----------------|----------------|---------------|

10% Increase

**Walkerton BIA
2017 Budget**

REVENUE

| Account # | Item | 2016 Budget | 2017 Budget |
|----------------------------------|--|----------------|----------------|
| 4000 | Interest | 450 | 400 |
| 4000 | BIA Levy | 77,550 | 80,650 |
| 4100 | Other Income | 2,000 | 4,000 |
| 4100 | Visitor Information Centre-include Lobbies | 30,600 | 0 |
| 4200 | Associate memberships | 8,250 | 8,250 |
| 4500 | Sign maintenance | 800 | 0 |
| 4600 | Walkerton Dollars | 20,000 | 25,000 |
| 4710 | BIA Programs/Promotions | 14,000 | 12,000 |
| 4800 | Municipal grant for maintenance | 7,500 | 0 |
| 4800 | Buskers Festival sponsorships/admission | 14,000 | 0 |
| 4100 | Small business holiday party | 4,000 | 1,500 |
| Total BIA Revenue | | 179,150 | 131,800 |
| Revenue from municipality | | | |
| 5200 | Santa Claus Parade | 2,500 | 0 |
| Total Revenues | | 181,650 | 131,800 |

EXPENSES

| Account # | Item | 2016 Budget | 2017 Budget |
|--|------------------------------------|--------------------|--------------------|
| 5000 | Wages & Benefits | 62,824 | 62,114 |
| 5100 | Mileage/training/meals | 2,500 | 1,800 |
| 5250 | Projects & Promotions | 4,000 | 1,111 |
| 5300 | Audit | 2,300 | 2,600 |
| 5300 | Photocopier | 1,500 | 550 |
| 5300 | Internet/phone/fax | 1,000 | 1,000 |
| 5300 | Meetings | 1,200 | 1,200 |
| 5300 | Office Equipment & upgrades | 1,000 | 750 |
| 5300 | Office maintenance | 300 | 300 |
| 5300 | Postage | 800 | 500 |
| 5300 | Office Supplies | 1,000 | 750 |
| 5300 | Website | 750 | 500 |
| 5400 | Rent & utilities | 8,300 | 9,300 |
| 5900 | BIA membership fees | 250 | 225 |
| 5700 | Walkerton Dollars | 20,000 | 25,000 |
| 5750 | Signage maintenance | 800 | 0 |
| 5777 | Marketing & Media | | 3,000 |
| 6500 | Business functions | 526 | 1,000 |
| 6700 | Streetscape projects/maintenance | 7,500 | 1,000 |
| 6800 | BIA programs/promotions | 14,000 | 15,150 |
| 4800 | Buskers Festival | 14,000 | 0 |
| 4800 | Façade Improvement Program | 2,000 | 2,000 |
| 4800 | CIC projects | 2,000 | 2,000 |
| Total BIA Expenses | | 148,550 | 131,850 |
| Parade Expense | | | |
| 5200 | Santa Claus Parade | 2,500 | 0 |
| Visitor Information Centre Expenses | | 2016 Budget | 2017 Budget |
| 5000 | Wages | 16,700 | |
| 5300 | Postage, supplies, phone, internet | 1,000 | |
| 5400 | Rent & utilities | 2,000 | |
| 5500 | Lobbies Park promotion | 1,500 | |
| 5500 | Tourism advertising/maps etc. | 7,000 | |
| 5500 | Tourism-related promotions | 6,800 | |
| Total Visitor Information Centre Expenses | | 35,000 | 0 |
| Total Expenses | | 186,050 | 131,850 |

Capital Budget

2017 Proposed Municipal Capital Projects



MUNICIPALITY OF BROCKTON 2017 CAPITAL BUDGET

| Project # | Dept. | Project | Description | Estimated Cost | Reserve Fund | Deferred Revenue | Grants | Borrowing | Tax Rate Funded |
|---|-------------------------------|-------------------------------------|---------------------------------------|------------------|----------------|------------------|----------------|------------------|-----------------|
| 1 | General Government | Payroll Upgrade | | 30,175 | 30,000 | | | | 175 |
| 2 | General Government | Website Upgrade | | 10,000 | 5,000 | | | | 5,000 |
| 3 | General Government | E-Commerce | | 20,000 | 10,000 | | | | 10,000 |
| 4 | Fire | Turn out gear - 6 sts | | 14,000 | | | | | 14,000 |
| 5 | Fire | E-Draulic Cutter | | 25,000 | | | | | 25,000 |
| 6 | Fire | Hall Pressure Washer | | 6,000 | | | | | 6,000 |
| 7 | Emergency Measures | Generator for Municipal Office | | 16,000 | | | | | 16,000 |
| 8 | Streets | Pick-up Truck | Replacement for truck #51 ('95 Ford) | 35,000 | | | | | 35,000 |
| 9 | Streets | South Street - Phase II | | 820,000 | | | | 790,000 | 30,000 |
| 10 | Streets | South Street - Phase I | Holdback Payment | 30,000 | | | | 30,000 | 0 |
| 11 | Streets | Reh. Bridge #11 | Concession 20 Greenock | 540,000 | | | 538,305 | | 1,695 |
| 12 | Streets | Mc Curdy Bridge | | 250,000 | | | | 250,000 | 0 |
| 13 | Streets | Riverdale Bridge | EA study and Engineering plans | 80,000 | | | | | 80,000 |
| 14 | Streets | Paving | Lake Rd 1, 2 & 6. Parkwood & Maple St | 280,000 | | | 134,000 | 146,000 | 0 |
| 15 | Streets | Sidewalks | | 125,000 | | | | | 125,000 |
| 16 | Streets | Municipal Drains | Ernewein, Russel, Kaake and Lang | 216,885 | 31,500 | | | 185,385 | 0 |
| 17 | Streets | Eastridge Road Phase 2 Construction | | 370,000 | | | | 370,000 | 0 |
| 18 | Streets | Misc Construction | | 50,000 | | | | | 50,000 |
| 19 | Street Lights | Phase II | 100 fixtures - Elmwood/Walkerton | 52,000 | | | 12,600 | | 39,400 |
| 20 | Recreation - Lobies | Boat Launch | | 72,000 | 36,000 | | 36,000 | | 0 |
| 21 | Recreation - Lobies | Paving Road | | 15,000 | | | | | 15,000 |
| 22 | Recreation - Parks | Trail upgrades Canada 150 | | 19,910 | 8,455 | | 11,455 | | 0 |
| 23 | Recreation - Parks | CDCF Parking Lot Canada 150 | | 11,500 | | | | | 11,500 |
| 24 | Recreation - Parks | Picnic Tables | | 9,250 | 9,250 | | | | 0 |
| 25 | Recreation - Parks | Diamond fencing | | 7,500 | 7,500 | | | | 0 |
| 26 | Recreation - Parks | Dog Park Fencing/Signs/Construction | DEFFERED - Transfer of \$5k to RF | 0 | | | | | 0 |
| 27 | Recreation - Parks | Deck finishing mower | | 25,000 | | | | | 25,000 |
| 28 | Recreation - Parks | CDCF Capital Purchase | | 25,000 | | | | | 25,000 |
| 29 | Recreation - Parks | Pitching Mound | | 6,000 | | | | | 6,000 |
| 30 | Recreation - Parks | Ball diamond play ground | DEFFERED TO 2018 | 0 | | | | | 0 |
| 31 | Recreation - Parks | Steps for South trail | DEFFERED TO 2018 | 0 | | | | | 0 |
| 32 | Recreation - Parks | Soccer Equipment | | 30,000 | | | | | 30,000 |
| 33 | Recreation - Community Centre | Ice edger | | 6,200 | | | | | 6,200 |
| 34 | Recreation - Community Centre | Accessibility East Door | | 9,086 | 4,208 | | 4,878 | | 0 |
| 35 | Recreation - Community Centre | Exhaust fan Compressor room | | 5,000 | | | | | 5,000 |
| TOTALS FOR CAPITAL PROJECTS FOR 2016 | | | | 3,211,506 | 141,913 | 0 | 737,238 | 1,771,385 | 560,970 |