

# MUNICIPALITY OF BROCKTON



## 2016 BUDGET

**MUNICIPALITY OF BROCKTON**

21/01/2016

**B1**

MUNICIPALITIES SHARE ONLY

**TOTAL**

BUDGET	REVENUE	EXPENDITURES	NET
TAXATION	\$361,600	\$45,170	(\$316,430)
COUNCIL	\$0	\$122,130	\$122,130
GENERAL GOVERNMENT	\$2,162,800	\$1,857,558	(\$305,242)
FIRE - Walkerton	\$82,610	\$749,711	\$667,101
FIRE - Paisley, Hanover, Elmwood	\$0	\$249,605	\$249,605
OPP	\$8,300	\$2,042,504	\$2,034,204
CONSERVATION AUTHORITY	\$0	\$150,177	\$150,177
PROTECTIVE INSPECTION-Building	\$158,997	\$122,551	(\$36,446)
PROTECTIVE INSPECTION-Pro Stand	\$400	\$20,154	\$19,754
PROTECTIVE INSPECTION-Animal	\$24,000	\$15,300	(\$8,700)
STREETS	\$1,424,498	\$4,125,045	\$2,700,547
WINTER CONTROL	\$0	\$270,819	\$270,819
STREET LIGHTS	\$24,300	\$221,037	\$196,737
MATERIALS MANAGE B & G	\$258,260	\$277,724	\$19,464
MATERIALS MANAGE WALK	\$201,750	\$279,236	\$77,486
MATERIALS MANAGE RECYCLING	\$6,100	\$149,446	\$143,346
PHYS RECRUITMENT/CLINIC	\$0	\$48,000	\$48,000
CEMETERY-WALKERTON	\$28,109	\$72,405	\$44,296
CEMETERY-STARKVALE	\$4,932	\$7,773	\$2,840
BROCKTON CHILD CARE	\$939,034	\$1,009,034	\$70,000
RECREATION-ADMINISTRATION	\$0	\$284,178	\$284,178
RECREATION-PARKS	\$58,760	\$331,346	\$272,586
RECREATION-POOL	\$142,000	\$208,592	\$66,592
RECREATION-COMMUNITY CENTRE	\$334,200	\$519,154	\$184,954
RECREATION-LOBIES	\$32,000	\$37,268	\$5,268
RECREATION-PLAYGROUND	\$51,000	\$31,150	(\$19,850)
RECREATION-PROGRAMS	\$75,000	\$51,400	(\$23,600)
LIBRARY -- Walkerton	\$41,800	\$66,518	\$24,718
LIBRARY -- Cargill	\$8,600	\$8,740	\$140
HERITAGE	\$10,850	\$22,940	\$12,090
PLANNING & DEVELOPMENT	\$221,500	\$338,577	\$117,077
EDC	\$33,500	\$105,000	\$71,500
ERBP	\$130,500	\$167,160	\$36,660
<b>TOTAL</b>	<b>\$6,825,400</b>	<b>\$14,007,400</b>	<b>\$7,182,000</b>

Gross \$7,182,000

**MUNICIPALITY OF BROCKTON**

21/01/2016

**B2**

MUNICIPALITIES SHARE ONLY

**OPERATING**

BUDGET	REVENUE	EXPENDITURES	NET
TAXATION	\$361,600	\$45,170	(\$316,430)
COUNCIL	\$0	\$122,130	\$122,130
GENERAL GOVERNMENT	\$2,113,300	\$1,779,058	(\$334,242)
FIRE - Walkerton	\$82,610	\$721,711	\$639,101
FIRE - Paisley,Hanover,Elmwood	\$0	\$249,605	\$249,605
OPP	\$8,300	\$2,042,504	\$2,034,204
CONSERVATION AUTHORITY	\$0	\$150,177	\$150,177
PROTECTIVE INSPECTION-Building	\$158,997	\$122,551	(\$36,446)
PROTECTIVE INSPECTION-Pro Stand	\$400	\$20,154	\$19,754
PROTECTIVE INSPECTION-Animal	\$24,000	\$15,300	(\$8,700)
STREETS	\$80,000	\$2,045,045	\$1,965,045
WINTER CONTROL	\$0	\$270,819	\$270,819
STREET LIGHTS	\$0	\$176,037	\$176,037
MATERIALS MANAGE B & G	\$258,260	\$277,724	\$19,464
MATERIALS MANAGE WALK	\$201,750	\$279,236	\$77,486
MATERIALS MANAGE RECYCLING	\$6,100	\$149,446	\$143,346
PHYS RECRUITMENT/CLINIC	\$0	\$48,000	\$48,000
CEMETERY-WALKERTON	\$28,109	\$72,405	\$44,296
CEMETERY-STARKVALE	\$4,932	\$7,773	\$2,840
BROCKTON CHILD CARE	\$939,034	\$1,009,034	\$70,000
RECREATION-ADMINISTRATION	\$0	\$284,178	\$284,178
RECREATION-PARKS	\$22,600	\$295,186	\$272,586
RECREATION-POOL	\$62,000	\$128,592	\$66,592
RECREATION-COMMUNITY CENTRE	\$334,200	\$499,154	\$164,954
RECREATION-LOBIES	\$32,000	\$22,268	(\$9,732)
RECREATION-PLAYGROUND	\$51,000	\$31,150	(\$19,850)
RECREATION-PROGRAMS	\$75,000	\$51,400	(\$23,600)
LIBRARY -- Walkerton	\$41,800	\$66,518	\$24,718
LIBRARY -- Cargill	\$8,600	\$8,740	\$140
HERITAGE	\$10,850	\$22,940	\$12,090
PLANNING & DEVELOPMENT	\$221,500	\$338,577	\$117,077
EDC	\$33,500	\$105,000	\$71,500
ERBP	\$130,500	\$167,160	\$36,660
<b>TOTAL</b>	<b>\$5,290,942</b>	<b>\$11,624,740</b>	<b>\$6,333,798</b>

Gross \$6,333,798

**MUNICIPALITY OF BROCKTON**

21/01/2016

**B3**

MUNICIPALITIES SHARE ONLY

**CAPITAL**

BUDGET	REVENUE	EXPENDITURES	NET
TAXATION	\$0	\$0	\$0
COUNCIL	\$0	\$0	\$0
GENERAL GOVERNMENT	\$49,500	\$78,500	\$29,000
FIRE - Walkerton	\$0	\$28,000	\$28,000
FIRE - Paisley,Hanover,Elmwood	\$0	\$0	\$0
OPP	\$0	\$0	\$0
CONSERVATION AUTHORITY	\$0	\$0	\$0
PROTECTIVE INSPECTION-Building	\$0	\$0	\$0
PROTECTIVE INSPECTION-Pro Stand	\$0	\$0	\$0
PROTECTIVE INSPECTION-Animal	\$0	\$0	\$0
STREETS	\$1,344,498	\$2,080,000	\$735,502
WINTER CONTROL	\$0	\$0	\$0
STREET LIGHTS	\$24,300	\$45,000	\$20,700
MATERIALS MANAGE B & G	\$0	\$0	\$0
MATERIALS MANAGE WALK	\$0	\$0	\$0
MATERIALS MANAGE RECYCLING	\$0	\$0	\$0
PHYS RECRUITMENT/CLINIC	\$0	\$0	\$0
CEMETERY-WALKERTON	\$0	\$0	\$0
CEMETERY-STARKVALE	\$0	\$0	\$0
BROCKTON CHILD CARE	\$0	\$0	\$0
RECREATION-ADMINISTRATION	\$0	\$0	\$0
RECREATION-PARKS	\$36,160	\$36,160	\$0
RECREATION-POOL	\$80,000	\$80,000	\$0
RECREATION-COMMUNITY CENTRE	\$0	\$20,000	\$20,000
RECREATION-LOBIES	\$0	\$15,000	\$15,000
RECREATION-PLAYGROUND	\$0	\$0	\$0
RECREATION-PROGRAMS	\$0	\$0	\$0
LIBRARY -- Walkerton	\$0	\$0	\$0
LIBRARY -- Cargill	\$0	\$0	\$0
HERITAGE	\$0	\$0	\$0
PLANNING & DEVELOPMENT	\$0	\$0	\$0
EDC	\$0	\$0	\$0
ERBP	\$0	\$0	\$0
<b>TOTAL</b>	<b>\$1,534,458</b>	<b>\$2,382,660</b>	<b>\$848,202</b>

Gross

\$848,202

**S1**MUNICIPALITIES SHARE ONLY TOTAL

BUDGET	2015	2016	NET	INC./DEC.
TAXATION	(\$316,430)	(\$316,430)	\$0	0.00%
COUNCIL	\$122,070	\$122,130	\$60	0.05%
GENERAL GOVERNMENT	(\$401,974)	(\$305,242)	\$96,731	-24.06%
FIRE - Walkerton	\$650,409	\$667,101	\$16,692	2.57%
FIRE - Paisley , Hanover, Elmwood	\$274,998	\$249,605	(\$25,393)	-9.23%
OPP	\$2,222,770	\$2,034,204	(\$188,566)	-8.48%
CONSERVATION AUTHORITY	\$148,106	\$150,177	\$2,071	1.40%
PROTECTIVE INSPECTION-Building	(\$42,100)	(\$36,446)	\$5,653	-13.43%
PROTECTIVE INSPECTION-Pro Standards	\$17,392	\$19,754	\$2,362	13.58%
PROTECTIVE INSPECTION-Animal	(\$9,000)	(\$8,700)	\$300	-3.33%
STREETS	\$2,578,381	\$2,700,547	\$122,166	4.74%
WINTER CONTROL	\$272,999	\$270,819	(\$2,180)	-0.80%
STREET LIGHTS	\$171,270	\$196,737	\$25,467	14.87%
MATERIALS MANAGE B & G	\$17,073	\$19,464	\$2,391	14.00%
MATERIALS MANAGE WALK	\$107,132	\$77,486	(\$29,646)	-27.67%
MATERIALS MANAGE RECYCLING	\$133,348	\$143,346	\$9,998	7.50%
PHYS RECRUITMENT/CLINIC	\$17,250	\$48,000	\$30,750	178.26%
CEMETERY-WALKERTON	\$42,345	\$44,296	\$1,952	4.61%
CEMETERY-STARKVALE	\$2,873	\$2,840	(\$33)	-1.15%
BROCKTON CHILD CARE	\$70,000	\$70,000	\$0	0.00%
RECREATION-ADMINISTRATION	\$244,920	\$284,178	\$39,258	16.03%
RECREATION-PARKS	\$219,092	\$272,586	\$53,494	24.42%
RECREATION-POOL	\$42,391	\$66,592	\$24,201	57.09%
RECREATION-COMMUNITY CENTRE	\$163,209	\$184,954	\$21,745	13.32%
RECREATION-LOBIES	(\$8,844)	\$5,268	\$14,112	-159.57%
RECREATION-PYAGROUND	(\$18,761)	(\$19,850)	(\$1,089)	5.80%
RECREATION-PROGRAMS	(\$26,100)	(\$23,600)	\$2,500	-9.58%
LIBRARY -- Walkerton	\$27,229	\$24,718	(\$2,511)	-9.22%
LIBRARY -- Cargill	\$0	\$140	\$140	0.00%
HERITAGE	\$7,800	\$12,090	\$4,290	55.00%
PLANNING & DEVELOPMENT	\$86,501	\$117,077	\$30,576	35.35%
EDC	\$8,000	\$71,500	\$63,500	793.75%
ERBP	\$50,650	\$36,660	(\$13,990)	-27.62%
<b>TOTAL</b>	<b>\$6,875,000</b>	<b>\$7,182,000</b>	<b>\$307,000</b>	<b>4.47%</b>

balancing of (G)  
\$307,000

## MUNICIPALITIES SHARE ONLY OPERATING

BUDGET	2015	2016	NET	INC./DEC.
TAXATION	(\$316,430)	(\$316,430)	\$0	0.00%
COUNCIL	\$122,070	\$122,130	\$60	0.05%
GENERAL GOVERNMENT	(\$401,974)	(\$334,242)	\$67,731	-16.85%
FIRE - Walkerton	\$650,409	\$639,101	(\$11,308)	-1.74%
FIRE - Paisley, Hanover, Elmwood	\$274,998	\$249,605	(\$25,393)	-9.23%
OPP	\$2,222,770	\$2,034,204	(\$188,566)	-8.48%
CONSERVATION AUTHORITY	\$148,106	\$150,177	\$2,071	1.40%
PROTECTIVE INSPECTION-Building	(\$42,100)	(\$36,446)	\$5,653	-13.43%
PROTECTIVE INSPECTION-Pro Standards	\$17,392	\$20,154	\$2,762	15.88%
PROTECTIVE INSPECTION-Animal	(\$9,000)	(\$8,700)	\$300	-3.33%
STREETS	\$1,962,116	\$1,965,045	\$2,928	0.15%
WINTER CONTROL	\$272,999	\$270,819	(\$2,180)	-0.80%
STREET LIGHTS	\$171,270	\$176,037	\$4,767	2.78%
MATERIALS MANAGE B & G	\$17,073	\$19,464	\$2,391	14.00%
MATERIALS MANAGE WALK	\$107,132	\$77,486	(\$29,646)	-27.67%
MATERIALS MANAGE RECYCLING	\$133,348	\$143,346	\$9,998	7.50%
PHYS RECRUITMENT/CLINIC	\$17,250	\$48,000	\$30,750	178.26%
CEMETERY-WALKERTON	\$38,345	\$44,296	\$5,952	15.52%
CEMETERY-STARKVALE	\$2,873	\$2,840	(\$33)	-1.15%
BROCKTON CHILD CARE	\$70,000	\$70,000	\$0	0.00%
RECREATION-ADMINISTRATION	\$244,920	\$284,178	\$39,258	16.03%
RECREATION-PARKS	\$216,092	\$272,586	\$56,494	26.14%
RECREATION-POOL	\$42,391	\$66,592	\$24,201	57.09%
RECREATION-COMMUNITY CENTRE	\$142,709	\$164,954	\$22,245	15.59%
RECREATION-LOBIES	(\$8,844)	(\$9,732)	(\$888)	10.04%
RECREATION-PLAYGROUND	(\$18,761)	(\$19,850)	(\$1,089)	5.80%
RECREATION-PROGRAMS	(\$26,100)	(\$23,600)	\$2,500	-9.58%
LIBRARY -- Walkerton	\$27,229	\$24,718	(\$2,511)	-9.22%
LIBRARY -- Cargill	\$0	\$140	\$140	0.00%
HERITAGE	\$7,800	\$12,090	\$4,290	55.00%
PLANNING & DEVELOPMENT	\$86,501	\$117,077	\$30,576	35.35%
EDC	\$8,000	\$71,500	\$63,500	793.75%
ERBP	\$50,650	\$36,660	(\$13,990)	-27.62%
<b>TOTAL</b>	<b>\$6,231,235</b>	<b>\$6,334,198</b>	<b>\$102,963</b>	<b>1.65%</b>

\$102,963

S3

## MUNICIPALITIES SHARE ONLY CAPITAL

BUDGET	2015	2016	NET	INC./DEC.
TAXATION	\$0	\$0	\$0	0.00%
COUNCIL	\$0	\$0	\$0	0.00%
GENERAL GOVERNMENT	\$0	\$29,000	\$29,000	0.00%
FIRE - Walkerton	\$0	\$28,000	\$28,000	0.00%
FIRE - Paisley, Hanover, Elmwood	\$0	\$0	\$0	0.00%
OPP	\$0	\$0	\$0	0.00%
CONSERVATION AUTHORITY	\$0	\$0	\$0	0.00%
PROTECTIVE INSPECTION-Building	\$0	\$0	\$0	0.00%
PROTECTIVE INSPECTION-Pro Standards	\$0	\$0	\$0	0.00%
PROTECTIVE INSPECTION-Animal	\$0	\$0	\$0	0.00%
STREETS	\$616,265	\$735,502	\$119,237	19.35%
WINTER CONTROL	\$0	\$0	\$0	0.00%
STREET LIGHTS	\$0	\$20,700	\$20,700	0.00%
MATERIALS MANAGE B & G	\$0	\$0	\$0	0.00%
MATERIALS MANAGE WALK	\$0	\$0	\$0	0.00%
MATERIALS MANAGE RECYCLING	\$0	\$0	\$0	0.00%
PHYS RECRUITMENT/CLINIC	\$0	\$0	\$0	0.00%
CEMETERY-WALKERTON	\$4,000	\$0	(\$4,000)	-100.00%
CEMETERY-STARKVALE	\$0	\$0	\$0	0.00%
BROCKTON CHILD CARE	\$0	\$0	\$0	0.00%
RECREATION-ADMINISTRATION	\$0	\$0	\$0	0.00%
RECREATION-PARKS	\$3,000	\$0	(\$3,000)	-100.00%
RECREATION-POOL	\$0	\$0	\$0	0.00%
RECREATION-COMMUNITY CENTRE	\$20,500	\$20,000	(\$500)	-2.44%
RECREATION-LOBIES	\$0	\$15,000	\$15,000	0.00%
RECREATION-PLAYGROUND	\$0	\$0	\$0	0.00%
RECREATION-PROGRAMS	\$0	\$0	\$0	0.00%
LIBRARY -- Walkerton	\$0	\$0	\$0	0.00%
LIBRARY -- Cargill	\$0	\$0	\$0	0.00%
HERITAGE	\$0	\$0	\$0	0.00%
PLANNING & DEVELOPMENT	\$0	\$0	\$0	0.00%
EDC	\$0	\$0	\$0	0.00%
<b>TOTAL</b>	<b>\$643,765</b>	<b>\$848,202</b>	<b>\$204,437</b>	<b>31.76%</b>

\$204,437



## MUNICIPALITY OF BROCKTON 2016 CAPITAL BUDGET

Project #	Dept.	Project	Description	Estimated Cost	Reserve Fund	Deferred Revenue	Grants	Borrowing	Tax Rate Funded
1	General Government	Citywide TCA update	OMAFRA asset management plan funding	17,500		17,500			0
2	General Government	Emergency Measures - Elmwood CC Generator		11,000					11,000
3	General Government	Computer System	New hardware and software	50,000	32,000				18,000
4	Fire	Vehicle		12,000					12,000
5	Fire	E-Draulic Cutter		16,000					16,000
6	Streets	South Street Reconstruction	Part 1 of 2 phases - (part of Utilities Budget)	940,000			286,763	612,000	41,237
7	Streets	PED Crosswalk signals Hinks St	Alignment	10,000					10,000
8	Streets	Eastridge Road Phase 2 Construction	Brockton's Share	370,000				370,000	0
9	Streets	Bridges/Culverts - Rural	Replace Big Irwin Bridge-Cty Project By-law 2014-055	50,000					50,000
10	Streets	Bridges/Culverts - Rural	Bridge Replacement 20th Side Road Bridge #12	80,000					80,000
11	Streets	Bridges/Culverts - Rural	Mc Curdy Bridge	160,000					160,000
12	Streets	Glammiss Street	Glammiss Urban storm sewer reconstruction By-law 2015-040	95,000					95,000
13	Streets	Paving - Miscellaneous	Includes resurface lake Road 8, section of Ridout St & Archie Street	200,000			75,735		124,265
14	Streets	Sidewalks		125,000					125,000
15	Streets	Construction - Miscellaneous	Unknown capital expenses that arise through the year	50,000					50,000
16	Street Lights	New Street Lights	LED Lights - Continuing program	45,000	11,700		12,600		20,700
17	Recreation - Parks	Trail upgrades - Canada 150		19,910	6,955		12,955		0
18	Recreation - Parks	Picnic Tables		9,250	9,250				0
19	Recreation - Parks	Ball Diamond Fencing		7,000	7,000				0
20	Recreation - Pool	Splashpad		80,000	80,000				0
22	Recreation - Community Centre	Service new 30 amp sites at lobbies		15,000					15,000
24	Recreation - Community Centre	Compressor upgrade		6,500					6,500
25	Recreation - Community Centre	Railing roof		6,500					6,500
26	Recreation - Community Centre	Ceiling tile auditorium		3,000					3,000
27	Recreation - Community Centre	Ceramic tile pool		4,000					4,000
<b>TOTALS FOR CAPITAL PROJECTS FOR 2016</b>				<b>2,382,660</b>	<b>146,905</b>	<b>17,500</b>	<b>388,053</b>	<b>982,000</b>	<b>848,202</b>

<b>Total Capital Projects 2016</b>	<b>\$2,382,660</b>
<b>Total Funding other than Tax rate &amp; Borrowing</b>	<b>\$552,458</b>
<b>Total Funding by Borrowing</b>	<b>\$982,000</b>
<b>Amount to be raised in 2016 Tax rate</b>	<b><u>\$848,202</u></b>





## Animal Control Goals and Objectives

### Purpose

Animal Control allows relief for farmers whose livestock suffer the consequence of predation as well as to control the licencing of dogs and kennels, boarding and/or euthanization of strays.

### 2015 In Review

There were no significant changes in 2015

### 2016 Goals and Objectives

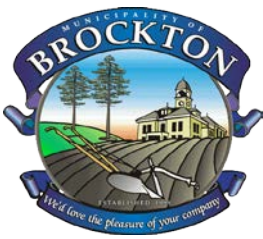
Most goals and objectives have been met with the permanent tags being implemented in 2014

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 5,000	\$ 5,000	\$ -
License	\$ 18,000	\$ 18,000	\$ -
Recovery	\$ 1,000	\$ 1,000	\$ -
<b>Total Revenue</b>	<b>\$ 24,000</b>	<b>\$ 24,000</b>	<b>\$ -</b>
<b>Expense</b>			
Service Agreement	\$ 7,500	\$ 8,000	\$ 500
Live Stock Claims	\$ 5,000	\$ 5,000	\$ -
Other	\$ 2,500	\$ 2,300	\$ (200)
<b>Total Expense</b>	<b>\$ 15,000</b>	<b>\$ 15,300</b>	<b>\$ 300</b>
<b>Net Difference</b>	<b>\$ 9,000</b>	<b>\$ 8,700</b>	<b>\$ (300)</b>

### Summary of Significant Changes

During 2014 the Animal Control Officer was off on leave and replaced in 2015 with a permanent position - requiring a slight increase in the Service Agreement budget line.



**MUNICIPALITY OF BROCKTON  
BUDGET FOR ANIMAL CONTROL  
FOR THE YEAR 2016**

PARTICULARS 01-3124	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENDITURES</b>						
Supplies	1305	-	97	0	-	
License & Permits	1308	-	0	0	-	
Veterinary Services	1316	1,808	1,345	2,000	2,000	0.00%
Service Agreements	1344	7,833	10,750	7,500	8,000	6.67%
Bounties	1354	140	180	500	300	-40.00%
Live Stock Claims-damage/valuer	1356	5,367	2,538	5,000	5,000	0.00%
<b>Operating Expenditures</b>		<b>15,149</b>	<b>14,910</b>	<b>15,000</b>	<b>15,300</b>	<b>2.00%</b>
	01-3124					
<b>REVENUE</b>						
Ontario Grants	0126	1,080	2,568	5,000	5,000	0.00%
Licenses	0133	17,935	18,555	18,000	18,000	0.00%
Recoveries	0145	1,647	-457	1,000	1,000	0.00%
Fines	0146	50	0	-	-	
<b>Operating Revenue</b>		<b>20,712</b>	<b>20,666</b>	<b>24,000</b>	<b>24,000</b>	<b>0.00%</b>
<b>Total Animal Control</b>		<b>(5,563)</b>	<b>(5,756)</b>	<b>(9,000)</b>	<b>(8,700)</b>	<b>-3.33%</b>

-3.33% Decrease  
-300 Decrease



## Cemetery Goals and Objectives

### Purpose

To provide lands for interment of human remains for residence as per the Funeral, Burial and Cremation Services Act, 2002 which came into effect on July 1, 2012.

### 2015 In Review

Overall the year was on target to the budgets, less burials so revenue down 33% from budget. Expenses should also be down for burials since we had a decreased number.

### 2016 Goals and Objectives

Increase funding to allow for more Grave Stones to be repaired

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
<b>Walkerton</b>			
Grave Opening	\$ 10,320	\$ 8,425	\$ (1,895)
Sale of Land	\$ 9,200	\$ 9,620	\$ 420
Care & Maintenance	\$ 5,200	\$ 5,200	\$ -
Other	\$ 4,185	\$ 4,864	\$ 679
<b>Starkvale</b>			
Grave Opening	\$ 2,285	\$ 2,405	\$ 120
Sale of Land	\$ 1,050	\$ 1,080	\$ 30
Care & Maintenance	\$ 1,050	\$ 1,050	\$ -
Other	\$ 397	\$ 397	\$ 0
<b>Total Revenue</b>	<b>\$ 33,687</b>	<b>\$ 33,041</b>	<b>\$ (646)</b>
<b>Expense</b>			
<b>Walkerton</b>			
Wages	\$ 32,632	\$ 34,307	\$ 1,675
Maintenance	\$ 17,550	\$ 16,300	\$ (1,250)
Utilities	\$ 1,300	\$ 1,300	\$ -
Other	\$ 15,768	\$ 20,498	\$ 4,731
<b>Starkvale</b>			
Wages	\$ 1,125	\$ 1,183	\$ 58
Maintenance	\$ 5,000	\$ 5,000	\$ -
Other	\$ 1,530	\$ 1,590	\$ 60
<b>Total Expense</b>	<b>\$ 74,905</b>	<b>\$ 80,178</b>	<b>\$ 5,273</b>
<b>Net Difference</b>	<b>\$ (41,218)</b>	<b>\$ (47,137)</b>	<b>\$ (5,919)</b>

### Summary of Significant Changes

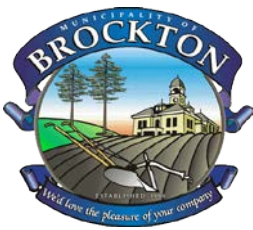
The 2016 Transfer to Reserve Fund increase by \$4,000 was taken from the Capital Fund and is now being processed through the Operating Fund, this is the correct recording for a transfer to the Reserve Fund. This transfer is to add another columbarium at the Walkerton Cemetery in the future. This transfer was started in 2014.



**MUNICIPALITY OF BROCKTON  
BUDGET FOR CEMETERY  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENSES 01-3150</b>						
Wages	1200	24,403	22,532	24,715	25,172	1.85%
Wages - Public Works	1235	1,268	458	0	0	
Benefits	1240	7,145	9,274	7,917	9,135	15.38%
Clothing Allowance	1260	281	281	313	313	0.00%
Mileage	1270	74	58	125	125	0.00%
Training & Seminars	1271	0	543	0	500	
Memberships	1303	140	158	150	160	6.67%
Supplies	1305	1,392	863	1,500	1,200	-20.00%
License & Permits	1308	235	398	330	360	9.09%
Maintenance & Purchase - Equipment	1320	2,540	1,742	2,500	2,300	-8.00%
Maintenance - Building	1322	320	572	750	500	-33.33%
Maintenance - Grave Markers	1323	0	3,300	3,300	4,000	21.21%
Maintenance - Grounds	1325	2,459	2,101	4,000	3,000	-25.00%
Service Agreements	1344	5,243	5,277	7,000	6,500	-7.14%
Telephone	1350	245	229	300	300	0.00%
Fuel	1358	925	963	1,000	1,000	0.00%
Utilities - Hydro	1360	888	716	1,000	1,000	0.00%
Utilities - Water	1366	270	286	300	300	0.00%
Insurance	1380	2,160	2,582	2,250	2,741	21.80%
Grave Digging - Equipment	1470	1,350	0	1,600	1,600	0.00%
Transfer to Care & Main.	1475	3,300	4,800	3,750	3,750	0.00%
Transfer to Stone Care	1476	950	1,000	1,450	1,450	0.00%
Transfer to Capital Fund	1710	3,000	4,000	0	0	
Transfer to Reserve Fund	1720	3,000	3,000	3,000	7,000	133.33%
<b>OPERATING EXPENDITURES</b>		<b>61,588</b>	<b>65,133</b>	<b>67,250</b>	<b>72,405</b>	<b>7.67%</b>
<b>REVENUE: 01-3150</b>						
Grave Openings	0115	8,602	7,361	10,320	8,425	-18.36%
Rent - Chapel Storage & Usage	0130	1,760	720	1,200	1,020	-15.00%
Licenses & Permits	0133	0	0	-	-	
Investment Inc.	0135	2,445	2,985	2,985	3,844	28.76%
Transfer from Reserve Fd.	0142	0	0	-	-	
Miscellaneous Revenue	0150	217	231	-	-	
Sale of Land	0153	5,900	8,000	9,200	9,620	4.57%
Care & Maintenance	0235	3,300	4,800	3,750	3,750	0.00%
Stone Care	0236	950	1,000	1,450	1,450	0.00%
<b>OPERATING REVENUE</b>		<b>23,174</b>	<b>25,097</b>	<b>28,905</b>	<b>28,109</b>	<b>-2.76%</b>
<b>TOTAL OPERATING</b>		<b>38,415</b>	<b>40,037</b>	<b>38,345</b>	<b>44,296</b>	<b>15.52%</b>

16% Increase  
\$5,952 Increase

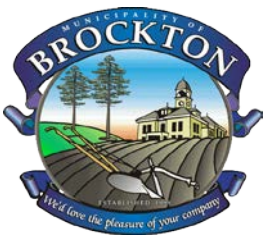


**MUNICIPALITY OF BROCKTON  
BUDGET FOR CEMETERY-STARKVALE  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENSES 01-3151</b>						
Wages	1200	850	852	852	868	1.85%
Benefits	1240	250	273	273	315	15.38%
Mileage	1270	84	96	175	175	0.00%
License & Permits	1308	-	-	55	60	9.09%
Maintenance - Grounds	1325	-	-	200	200	0.00%
Service Agreements	1344	6,477	5,440	4,800	4,800	0.00%
Insurance	1380	-	287	250	305	21.80%
Transfer to Care & Main.	1475	250	250	750	750	0.00%
Transfer to Stone Care	1476	50	100	300	300	0.00%
<b>OPERATING EXPENDITURES</b>		<b>7,961</b>	<b>7,299</b>	<b>7,655</b>	<b>7,773</b>	<b>1.51%</b>
<b>REVENUE: 01-3151</b>						
Grave Openings	0115	3,844	933	2,285	2,405	4.99%
Licenses & Permits	0133	-	-	-	-	
Investment Inc.	0135	477	457	397	397	0.09%
Miscellaneous Revenue	0150	-	-	-	-	
Sale of Land	0153	350	350	1,050	1,080	2.78%
Care & Maintenance	0235	250	250	750	750	0.00%
Stone Care	0236	50	100	300	300	0.00%
<b>OPERATING REVENUE</b>		<b>4,971</b>	<b>2,090</b>	<b>4,782</b>	<b>4,932</b>	<b>3.05%</b>
<b>TOTAL OPERATING</b>		<b>2,990</b>	<b>5,208</b>	<b>2,873</b>	<b>2,840</b>	<b>-1.17%</b>

-1% Decrease

-\$33 Decrease



## Council Goals and Objectives

### Purpose

The Mayor and Council budgets exist to support the statutory obligations of the Municipal Act.

### 2015 In Review

Started the Municipal Service Review

### 2016 Goals and Objectives

Complete & implement the Municipal Service Review

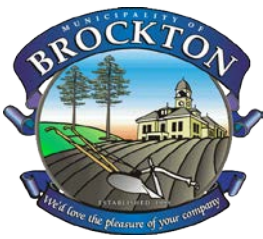
Complete the Internal Organizational Review

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
General Revenue	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>			
Wages	\$ 111,650	\$ 111,650	\$ (0)
General Expense	\$ 10,420	\$ 10,480	\$ 60
<b>Total Expense</b>	<b>\$ 122,070</b>	<b>\$ 122,130</b>	<b>\$ 60</b>
<b>Net Difference</b>	<b>\$ (122,070)</b>	<b>\$ (122,130)</b>	<b>\$ (60)</b>

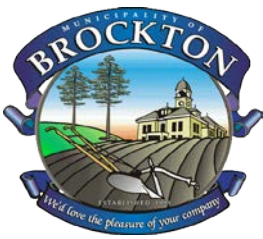
### Summary of Significant Changes

- > increase of \$2,300 in mileage for 2016
- > decrease of \$2,000 in training & seminars



**MUNICIPALITY OF BROCKTON  
BUDGET FOR COUNCIL  
FOR THE YEAR 2016**

PARTICULARS 01-3107	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages - Council	1200	105,828	110,196	110,180	110,180	0.00%
Benefits - Council	1240	2,485	3,144	1,470	1,470	0.00%
Mileage	1270	1,173	3,548	1,200	3,500	191.67%
Training & Seminars	1271	5,638	4,638	8,000	6,000	-25.00%
Expenses - Council	1309	2,244	909	500	500	0.00%
Telephone-Mayor	1350	425	455	720	480	-33.33%
<b>TOTAL COUNCIL</b>		<b>117,794</b>	<b>122,889</b>	<b>122,070</b>	<b>122,130</b>	0.05%
				0.05% Decrease \$60 Increase		



## Brockton Child Care Centre Goals and Objectives

### Purpose

The Brockton Child Care Centre provides childcare for working and non-working families. The Centre has the capacity for 78 children/day and 40 children per site per day at the school age programs. The Centre operates two school age programs one at Mother Teresa and one at WDCS. The Centre provides educational programming for all the children to enhance their development. The majority of the Centre's purchases are from the Municipality of Brockton therefore creating revenue for Brockton's business.

### 2015 In Review

The Brockton Child Care Centre expanded its capacity in 2015. The capacity went from 55 children per day to 78 children per day. There has been a continuous steady increase in enrollment throughout the year. Due to the expansion jobs have been created in the Centre. Previously there were 11 employees now there are 16. During the year the Child Care Centre was a part of a pilot project which had hands on training in the new documentation required for the Ministry of Education.

### 2016 Goals and Objectives

It is my goal to reach the 78 children per day capacity.

Provide more full time positions for the current PT teachers.

Continue to offer training for my teachers so we can continue to meet the education programming requirements set out by the Ministry of Education.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 79,500	\$ 122,634	\$ 43,134
Fees	\$ 658,840	\$ 816,400	\$ 157,560
Donations	\$ 27,984	\$ -	\$ (27,984)
<b>Total Revenue</b>	<b>\$ 766,324</b>	<b>\$ 939,034</b>	<b>\$ 172,710</b>
<b>Expense</b>			
Wages	\$ 686,204	\$ 855,689	\$ 169,486
Maintenance	\$ 38,083	\$ 40,600	
Utilities	\$ -	\$ -	
General Expense	\$ 112,038	\$ 112,745	\$ 708
<b>Total Expense</b>	<b>\$ 836,324</b>	<b>\$ 1,009,034</b>	<b>\$ 170,193</b>
<b>Net Difference</b>	<b>\$ (70,000)</b>	<b>\$ (70,000)</b>	<b>\$ 2,517</b>

### Summary of Significant Changes

Due to the increased enrollment and Ministry changes the number of employees required has increased.



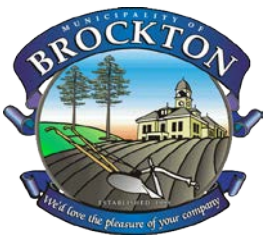


**MUNICIPALITY OF BROCKTON  
BUDGET FOR BROCKTON CHILD CARE  
FOR THE YEAR 2016**

PARTICULARS EXPENSES 01-3155	ACCOUNT NUMBERS	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages-Day Care	1200	343,629	351,345	357,603	423,749	18.50%
Wages-Custodian	1220	21,273	879	4,460	1,000	-77.58%
Wages-Custodian Part Time	1225	2,861	0	0	0	
Wages-Supply	1226	126,006	210,962	159,281	232,749	46.13%
Wages-Dietary	1230	21,944	24,108	26,325	27,300	3.70%
Wages-Public Works	1235	24	318	0	0	
Benefits-Day Care	1240	123,344	138,803	138,535	169,378	22.26%
Benefits-Custodian	1242	338	0	0	1,513	0.00%
Clothing Allowance	1260	338	0	0	0	
Mileage	1270	1,137	742	313	1,000	220.00%
Training & Seminars	1271	1,059	2,887	225	1,000	344.44%
Longterm Debt Principal	1300	0	64,500	64,500	64,500	0.00%
Longterm Debt Interest	1301	0	14,222	17,700	12,000	-32.20%
Supplies-Office	1305	4,601	337	400	1,000	150.00%
Supplies-Program	1307	21,162	3,000	2,000	3,000	50.00%
Audit Services	1314	-164	0	0	0	
Maintenance & Purchase Equipment	1320	12,747	5,333	1,500	2,000	33.33%
Maintenance-Building	1322	1,636	443	0	0	
Maintenance-Grounds	1325	8,491	10,093	0	0	
Maintenance-Health & Safety	1335	0	0	0	0	
Service Agreements	1344	3,536	49,140	36,583	38,600	5.23%
Telephone	1350	1,206	1,366	1,200	1,200	0.00%
Utilities-Hydro	1360	2,914	0	0	0	
Utilities-Natural Gas	1365	2,148	0	0	0	
Utilities-Water	1366	1,506	0	0	0	
Advertising	1370	44	105	250	500	50.00%
Supplies-Dietary	1375	1,106	720	650	1,000	35.00%
Insurance	1380	2,200	2,840	2,000	3,045	34.32%
Food	1450	21,798	27,748	22,800	24,000	5.00%
Public Works Equipment Costs	1470	40,753	0	0	0	
Transfer to Capital Fund	1710	0	0	0	0	
Transfer to Reserve Fund	1720	40,753	0	0	500	100.00%
<b>OPERATING EXPENDITURES</b>		<b>808,387</b>	<b>909,891</b>	<b>836,324</b>	<b>1,009,034</b>	<b>17.12%</b>
<b>REVENUES 01-3155</b>						
Ontario Grants	0126	0	0	-	0	
Canada Grants	0127	0	0	-	0	
Municipal Grant (County)	0128	201,122	157,552	79,500	100,869	21.18%
Transfer from Reserve Fund	0142	1,014	0	-	0	
Recoveries - County	0145	19,375	57,826	-	0	
Miscellaneous Revenue	0150	324	1,532	-	21,765	
Fees-County	0164	114,801	154,258	-	0	
Fees-Parent	0165	348,848	467,490	658,840	816,400	19.30%
Donations	0176	0	1,948	27,984	0	
<b>OPERATING REVENUE</b>		<b>685,485</b>	<b>840,606</b>	<b>766,324</b>	<b>939,034</b>	<b>18.39%</b>
<b>TOTAL OPERATING</b>		<b>122,901</b>	<b>69,285</b>	<b>70,000</b>	<b>70,000</b>	<b>0.00%</b>

0% Increase

\$0 Increase



## ERBP Goals and Objectives

### Purpose

To maintain and support existing business, trade and industry within Brockton and to facilitate orderly development and expansion. To act as an accountable body to municipal Council in assisting other organizations by: having available and properly zoned land; advise on the need for new legislation; attracting new business; providing upon request all available data relating to real estate, zoning, financing, legislation

### 2015 In Review

There were no sales in the Business Park this year

### 2016 Goals and Objectives

Continue to advertise the land for sale in the ERBP

## Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Sale of lands	\$ 27,500	\$ 27,500	\$ -
Other revenue	\$ 103,000	\$ 103,000	\$ -
<b>Total Revenue</b>	<b>\$ 130,500</b>	<b>\$ 130,500</b>	<b>\$ -</b>
<b>Expense</b>			
ERBP Development	\$ 100,000	\$ 100,000	\$ -
Utilities	\$ 2,000	\$ 2,000	\$ -
General Expense	\$ 79,150	\$ 65,160	\$ (13,990)
<b>Total Expense</b>	<b>\$ 181,150</b>	<b>\$ 167,160</b>	<b>\$ (13,990)</b>
<b>Net Difference</b>	<b>\$ (50,650)</b>	<b>\$ (36,660)</b>	<b>\$ 13,990</b>

### Summary of Significant Changes

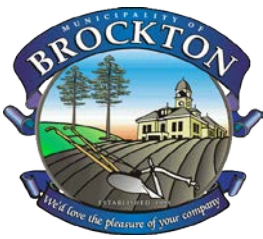
Economic Development activities have been pulled out of the ERBP Budget and a new budget for Economic Development has been created, leaving the opportunity to more easily identify economic development activities outside the Business Park. Two items identified for development are as follows: Engineering for new roads from Cty Rd 19 , \$70,000 Final Design/Drawing/Approvals \$30,000



**MUNICIPALITY OF BROCKTON  
BUDGET FOR EAST RIDGE BUSINESS PARK  
FOR THE YEAR 2016**

PARTICULARS OPERATING EXPENSES 01-3185	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Long Term Debt-Principal	1300	79,684	81,706	60,950	50,314	-17.45%
Long Term Debt-Interest	1301	13,724	10,782	12,700	9,346	-26.41%
Legal Fees	1310	5,808	0	2,000	2,000	0.00%
Survey Fees	1313	4,181	0	1,500	1,500	0.00%
Utilities - Hydro	1360	1,020	1,199	2,000	2,000	0.00%
Signs - Entrance	1415	305	0	2,000	2,000	0.00%
ERBP Development	1469	47,933	2,858	100,000	100,000	0.00%
Transfer to Capital Fund	1710	0	0	0	-	
Transfer to Reserve Fund	1720	65,250	0	0	-	
<b>OPERATING EXPENDITURES</b>		<b>217,904</b>	<b>96,546</b>	<b>181,150</b>	<b>167,160</b>	
<b>REVENUE: 01-3185</b>						
Rent - Eastridge Ad Sign	0130	200	1,633	1,500	1,500	0.00%
Transfer from Reserve Fund	0142	0	145,000	100,000	100,000	0.00%
Sale of Lands	0153	140,787	0	27,500	27,500	0.00%
Agreement	0190	0	0	1,500	1,500	0.00%
<b>OPERATING REVENUE</b>		<b>140,987</b>	<b>146,633</b>	<b>130,500</b>	<b>130,500</b>	
<b>TOTAL OPERATING</b>		<b>76,917</b>	<b>(50,088)</b>	<b>50,650</b>	<b>36,660</b>	<b>-27.62%</b>

-28% Decrease  
(13,990) Decrease



## EDC Goals and Objectives

### Purpose

To maintain and support existing business, trade and industry within Brockton and to facilitate orderly development and expansion. To act as an accountable body to municipal Council in assisting other organizations by: having available and properly zoned land; advise on the need for new legislation; attracting new business; providing upon request all available data relating to real estate, zoning, financing, legislation, business retention and expansion.

### 2015 In Review

The budget line for resilient rural communities was not expended due to the changing mandate of the committee. Discussions during the 2015 budget review recognized this but it was left in case another worthwhile project was identified.

### 2016 Goals and Objectives

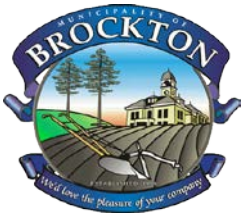
The Committee has support the hire of an Economic Development Officer which will be the main expenditure in 2016.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 15,000	\$ 32,500	\$ 17,500
Agreements	\$ -	\$ 1,000	\$ 1,000
Reserve Fund	\$ 45,000	\$ -	\$ (45,000)
<b>Total Revenue</b>	<b>\$ 60,000</b>	<b>\$ 33,500</b>	<b>\$ (26,500)</b>
<b>Expense</b>			
Wages	\$ -	\$ 78,000	\$ 78,000
General Expense	\$ 68,000	\$ 27,000	\$ (41,000)
<b>Total Expense</b>	<b>\$ 68,000</b>	<b>\$ 105,000</b>	<b>\$ 37,000</b>
<b>Net Difference</b>	<b>\$ (8,000)</b>	<b>\$ (71,500)</b>	<b>\$ (63,500)</b>

### Summary of Significant Changes

The Economic Development aspects of the ERBP budget were removed and now form the Economic Development Budget. Major additions are the Economic Development Officer wages and benefits and the Façade and Retail Revitalization programs



**MUNICIPALITY OF BROCKTON  
BUDGET FOR ECONOMIC DEVELOPMENT  
FOR THE YEAR 2016**

PARTICULARS OPERATING EXPENSES 01-3186	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages	1200			-	78,000	
Mileage	1270			-	1,000	
Training & Seminars	1271			-	1,500	
Supplies - Office	1305				500	
Advertising	1370			500	500	0.00%
Publications	1371			-	1,000	
Programs & Promotions	1382			2,500	2,500	0.00%
Studies	1467			-	-	
Economic Development	1469			65,000	20,000	-69.23%
<b>OPERATING EXPENDITURES</b>		-	-	68,000	105,000	54.41%
<b>REVENUE: 01-3186</b>						
Ontario Grants	0126	0	0	15,000	32,500	116.67%
Agreement - Partnership	0190				1,000	
Transfer from Reserve Funds	0142	0	0	45,000	-	-100.00%
<b>OPERATING REVENUE</b>		-	-	60,000	33,500	-44.17%
<b>TOTAL OPERATING</b>		-	-	8,000	71,500	793.75%

794% Increase

63,500 Increase



## Fire Goals and Objectives

### Purpose

To provide a range of programs to protect the lives and property of the inhabitants of the Municipality of Brockton from the adverse effects of fire or exposure to dangerous conditions created by man or nature. These programs include, but are not limited to, fire prevention, public fire safety education, rescue, emergency medical aid and fire suppression services.

### 2015 In Review

24 hour accident coverage put in place for firefighters  
 EFAP put in place for firefighters  
 Delivery of 2015 Spartan Pumper (Elmwood Station)  
 Delivery of used Freightliner Tanker 1996 (Elmwood Station)  
 Delivery of 2015 Freightliner Rescue (Walkerton Station)  
 Recruitment of non-suppression firefighters (4) to assist in recruitment  
 RFP for Fire Dispatch Services awarded to the Town of Tillsonburg transition in June of 2016  
 Delivery of John Deere UTV Gator and trailer donated to the Municipality by the Walkerton Fire Fighters Association (In-service date of early 2016)  
 Alignment of Walkerton and Elmwood Establishing and Regulating by-law

### 2016 Goals and Objectives

Source potential revenue sources to offset operating costs  
 Align policies and operating guidelines with the Walkerton and Elmwood Stations  
 Present a revised and updated Employee Recognition Policy to the CAO to aid with employee recruitment and retention  
 Negotiate a revised Fire Service Agreement with Arran Elderslie  
 Continued focus on Employee Recruitment/Retention, Health & Safety and Risk Management.

## Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ -	\$ -	\$ -
Fire Calls & Agreements	\$ 58,500	\$ 66,110	\$ 7,610
Other	\$ 4,500	\$ 16,500	\$ 12,000
<b>Total Revenue</b>	<b>\$ 63,000</b>	<b>\$ 82,610</b>	<b>\$ 12,000</b>
<b>Expense</b>			
Wages	\$ 303,269	\$ 317,475	\$ 14,206
Service Agreements	\$ 285,198	\$ 259,205	\$ (25,993)
Maintenance	\$ 62,500	\$ 65,000	\$ 2,500
Utilities	\$ 11,200	\$ 11,200	\$ -
General Expense	\$ 326,239	\$ 318,435	\$ (7,804)
<b>Total Expense</b>	<b>\$ 988,407</b>	<b>\$ 971,316</b>	<b>\$ (17,091)</b>
<b>Net Difference</b>	<b>\$ (925,407)</b>	<b>\$ (888,706)</b>	<b>\$ 29,091</b>

### Summary of Significant Changes

Reduction in Elmwood Fire Service agreement amount due to reduction in future reserve requirements (Pumper delivery 2015)



**MUNICIPALITY OF BROCKTON  
BUDGET FOR FIRE DEPARTMENT  
FOR THE YEAR 2016**

**WALKERTON FIRE DEPT.**

PARTICULARS EXPENES 01-3120	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages - Fire Full time	1200	111,972	143,731	124,086	132,889	7.09%
Wages - Volunteer Firefighters	1210	114,599	121,984	127,000	130,000	2.36%
Wages - Custodian	1220	6,399	7,166	8,362	8,651	3.46%
Wages - Custodian - PT	1225	4,030	840	0	-	
Benefits - Fire Full Time	1240	45,591	53,636	43,821	45,936	4.83%
Personal Protection Equipment (CA)	1260	18,608	17,915	19,200	19,000	-1.04%
Mileage	1270	1,843	1,000	5,000	500	-90.00%
Training & Seminars	1271	17,620	20,055	26,000	24,000	-7.69%
Longterm Debt Principal	1300	70,417	70,417	70,416	70,417	0.00%
Longterm Debt Interest	1301	16,501	13,607	16,200	12,300	-24.07%
Memberships	1303	1,965	2,533	2,700	2,700	0.00%
Supplies	1305	4,254	4,306	4,500	4,500	0.00%
Licenses & Permits	1308	3,471	3,584	3,700	5,600	51.35%
Prevention & Protection	1318	3,007	4,071	4,200	4,200	0.00%
Maintenance & Purchase Equipment	1320	25,768	13,573	29,000	29,000	0.00%
Maintenance-Building	1322	7,368	7,795	5,500	8,000	45.45%
Maintenance-Grounds	1325	4,867	3,440	5,500	5,500	0.00%
Maintenance-Fire Hydrant Snow Removal	1329	2,292	690	2,500	2,500	0.00%
Maintenance-Vehicle	1330	16,916	18,039	20,000	20,000	0.00%
Gasoline & Oil	1333	6,863	6,216	7,500	7,500	0.00%
Service Agreements - Cargill Dry	1343	1,342	1,590			
Service Agreements	1344	8,029	8,302	10,200	9,600	-5.88%
Service Agreements - Elmwood Fire	1345	173,796	102,788			
Service Agreements - Hanover Fire	1346	62,709	58,993			
Service Agreements -Paisley	1347	50,673	53,139			
Telephone	1350	4,269	4,828	5,000	4,500	-10.00%
Answering Service	1351	16,191	16,236	19,343	19,343	0.00%
Utilities-Hydro	1360	4,917	4,519	5,500	5,500	0.00%
Utilities-Natural Gas	1365	3,205	2,557	4,500	4,500	0.00%
Utilities-Water	1366	866	1,122	1,200	1,200	0.00%
Advertising	1370	0	51	200	200	0.00%
Insurance	1380	22,484	23,498	23,280	24,675	5.99%
Public Works Equipment	1470	0	0	0	-	
Emergency Measures	1552	362	670	500	500	0.00%
Trans. to Capital Fund	1710	0	0	0	-	
Trans. to Reserve Fund	1720	130,745	118,500	118,500	118,500	0.00%
<b>OPERATING EXPENDITURES</b>		<b>963,940</b>	<b>911,391</b>	<b>713,409</b>	<b>721,711</b>	<b>1.16%</b>
<b>REVENUES 01-3120</b>						
Ontario Grants	0126	0	0	-	-	
Canada Grants	0127	0	0	-	-	
Trans. from Reserve Fund	0142	23,668	0	-	12,000	
Miscellaneous Revenue	0150	2,120	16,923	2,000	2,000	0.00%
Donations	0176	0	75	-	-	
Fire Calls - Municipal	0184	0	0	-	-	
Fire Calls - Other	0185	26,470	71,785	28,000	35,000	25.00%
Agreements	0190	29,700	30,500	30,500	31,110	2.00%
Applications/Inspections	0242	1,260	1,060	2,500	2,500	0.00%
<b>OPERATING REVENUE</b>		<b>83,218</b>	<b>120,343</b>	<b>63,000</b>	<b>82,610</b>	<b>31.13%</b>
<b>TOTAL OPERATING</b>		<b>880,722</b>	<b>791,049</b>	<b>650,409</b>	<b>639,101</b>	<b>-1.74%</b>

-1.74% Decrease

(\$11,308) Decrease



**MUNICIPALITY OF BROCKTON  
BUDGET FOR FIRE DEPARTMENT  
FOR THE YEAR 2016**

**WALKERTON FIRE DEPT.**

PARTICULARS CAPITAL	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
EXPENSE 02-3120						
Purchases-Capital	1600	0	291,248	0	12,000	
Purchases-Equipment	1610	0	49,299	0	16,000	
Transfers to Reserve Fund	1720	265,000	0	0	-	
CAPITAL EXPENDITURES		265,000	340,547	-	28,000	
REVENUE 02-3120						
Long Term Debt	0129	0	0	-	-	
Trans. from Reserve Fund	0142	265,000	7,764	-	-	
Trans. from Revenue Fund	0143	0	0	-	-	
Miscellaneous Revenue	0150	0	28,913	-	-	
CAPITAL REVENUES		265,000	36,677	-	-	
TOTAL CAPITAL		-	303,870	-	28,000	

#DIV/0! Decrease

TOTAL FIRE	880,722	1,094,918	650,409	667,101	2.57%
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2.57% Increase  
\$16,692





**MUNICIPALITY OF BROCKTON  
BUDGET FOR FIRE DEPARTMENT  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER 01-3120	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Service Agreements-Cargill	1343	1,342	1,590	2,500	2,500	0.00%
Service Agreements-Elmwood	1345	173,796	102,788	158,258	124,099	-21.58%
Service Agreements-Hanover	1346	62,709	58,993	61,100	67,210	10.00%
Service Agreements-Paisley	1347	50,673	53,139	53,140	55,796	5.00%
<b>Transfer to Reserve Fund Brockton</b>						
offset Paisley from 2011 back to Paisley in 2013 as per agreement <b>back to Walkerton in 2015</b>	1720	-	-	-	-	
OPERATING EXPENDITURES		288,520	216,511	274,998	249,605	-9.23%
REVENUES 01-3120-						
OPERATING REVENUE		-	-	-	-	
TOTAL OPERATING		288,520	216,511	274,998	249,605	-9.23%
				-9% Increase		
<b>Service Agreements-Elmwood</b>	<u>2015</u> 158,258	<u>2016</u> 124,099	<u>Total \$ increase</u> (34,159)	-21.6%		
<b>Service Agreements-Hanover</b>	61,100	67,210	6,110	10.0%		
<b>Service Agreements-Paisley</b>	53,140	55,796	2,656	5.0%		
	<u>272,498</u>	<u>247,105</u>	<u>(25,393)</u>	Increase		



## Materials Management Goals and Objectives

### Purpose

- To provide a waste disposal site for the residents for the Municipality of Brockton.
- To provide a recycling program in order to reduce the amount of material entering the landfill sites, which extends the life of the landfill.
- To protect and enhance our community's environment by taking action in a responsible and sustainable manner.
- To advise Council on matters, to protect and enhance our community's environment.

### 2015 In Review

- >Installed scales at Brant site
- >Transfer station at Greenock site
- >Purchased new compactor at the Hanover/Walkerton site
- >Clay capped and topsoil portion of old landfill at the Hanover/Walkerton site

### 2016 Goals and Objectives

- >Have attendant input scale tickets into computer & process deposits
- >Extend days open at Brant site
- >Review operation structure at Hanover/Walkerton site

## Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
<b>Brant &amp; Greenock</b>			
User Fees	\$ 215,260	\$ 258,260	\$ 43,000
<b>Walkerton &amp; Hanover</b>			
User Fees	\$ 176,900	\$ 201,750	\$ 24,850
<b>Recycling</b>			
Recoveries	\$ 6,100	\$ 6,100	\$ -
<b>Total Revenue</b>	<b>\$ 398,260</b>	<b>\$ 466,110</b>	<b>\$ 67,850</b>
<b>Expense</b>			
<b>Brant &amp; Greenock</b>			
Wages	\$ 58,927	\$ 86,318	\$ 27,391
Service Agreements	\$ 61,041	\$ 76,041	\$ 15,000
Utilities	\$ 1,000	\$ 1,000	\$ -
General Expense	\$ 111,365	\$ 106,365	\$ (5,000)
<b>Walkerton &amp; Hanover</b>			
Service Agreements	\$ 188,636	\$ 188,636	\$ -
General Expense	\$ 95,396	\$ 90,600	\$ (4,796)
<b>Recycling</b>			
Wages	\$ 5,750	\$ 13,948	\$ 8,198
Utilities	\$ 5,000	\$ 5,000	\$ -
General Expense	\$ 128,698	\$ 130,498	\$ 1,800
<b>Total Expense</b>	<b>\$ 655,813</b>	<b>\$ 698,406</b>	<b>\$ 32,595</b>
<b>Net Difference</b>	<b>\$ (257,553)</b>	<b>\$ (232,296)</b>	<b>\$ 35,255</b>

### Summary of Significant Changes

- >Hire a landfill attendant at the Brant location
- >Increase in service agreement to accommodate extended garbage pick-up dates



**MUNICIPALITY OF BROCKTON**  
**MATERIALS MANAGEMENT-Brant and Greenock Landfills**  
**FOR THE YEAR 2016**

PARTICULARS OPERATING	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
EXPENSES 01-3144						
Wages - Landfill	1200	34,299	47,567	36,432	58,000	59.20%
Wages - PT Landfill	1222	2,106	2,247	0	-	
Wages - Public Works	1235	15,618	13,990	13,750	16,000	16.36%
Benefits-Landfill	1240	7,940	10,955	8,745	12,318	40.85%
Mileage	1270	0	0	0	-	
Training & Seminars	1271	0	0	1,000	1,000	0.00%
Supplies - Bag Tags	1302	1,306	1,526	1,500	1,500	0.00%
Supplies	1305	2,822	5,625	3,000	3,000	0.00%
Engineering Brant & Greenock	1317	18,684	18,229	25,000	20,000	-20.00%
Equipment Maintenance	1320	0	0	0	4,000	
Fuel	1333	0	0	0	1,000	
Service Agreement	1344	65,109	82,192	61,041	76,041	24.57%
Telephone & Internet	1350	0	0	0	3,000	
Utilities - Hydro - Brant Landfill	1362	501	1,117	1,000	1,000	0.00%
Advertising	1370	0	0	500	500	0.00%
Public Works Equipment Costs	1470	40,860	0	10,000	10,000	0.00%
Commissions	1520	0	0	2,850	2,850	0.00%
Transfer to Capital Fund	1710	0	0	0	-	
Transfer to Reserve Fund	1720	67,515	67,515	67,515	67,515	0.00%
<b>OPERATING EXPENDITURES</b>		<b>256,761</b>	<b>250,965</b>	<b>232,333</b>	<b>277,724</b>	<b>19.54%</b>
REVENUE 01-3144						
Grants Ontario	0126	0	3,131	-	-	
Rent-Land Rental-Brant Landfill	0131	0	0	5,000	5,000	0.00%
Transfers from Reserve Funds	0142	0	0	-	-	
User Fees -- Bag Tag	0147	54,648	59,716	57,000	57,000	0.00%
Donations-Environment Comm	0176	0	0	-	-	
Waste Management Fee	0250	71,270	71,130	71,260	71,260	0.00%
Tipping Fees - Brant Landfill	0445	42,036	70,208	41,000	100,000	143.90%
Tipping Fees - Greenock Landfill	0446	77,412	19,533	41,000	25,000	-39.02%
<b>OPERATING REVENUES</b>		<b>245,366</b>	<b>223,718</b>	<b>215,260</b>	<b>258,260</b>	<b>19.98%</b>
<b>TOTAL OPERATING MATERIALS MANAGEMENT</b>		<b>11,394</b>	<b>27,247</b>	<b>17,073</b>	<b>19,464</b>	<b>14.00%</b>

14% Decrease  
**\$2,391 Decrease**



**MUNICIPALITY OF BROCKTON  
MATERIALS MANAGEMENT-Recycling and Env Advisory Comm  
FOR THE YEAR 2016**

PARTICULARS OPERATING	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
EXPENSES 01-3146						
Wages	1200	0	0	5,000	10,472	109.44%
Benefits	1240	0	0	750	3,476	363.47%
Supplies-Rain barrels/Green Cones	1306	61	364	0	-	
Utilities - MTO Building	1363	9,012	5,757	5,000	5,000	0.00%
Recycling	1444	116,830	126,365	123,698	125,498	1.46%
Environmental Committee	1445	2,573	5,396	5,000	5,000	0.00%
OPERATING EXPENDITURES		128,476	137,882	139,448	149,446	7.17%
REVENUE 01-3146						
Rents-Garden Plots	0130	550	540	500	500	0.00%
Recoveries - MTO Building	0143	3,270	3,929	5,000	5,000	0.00%
Recoveries - rain barrels	0144	250	0	-	-	
Recoveries - blue boxes	0145	423	256	600	600	0.00%
Recoveries - green cones	0146	0	0	-	-	
OPERATING REVENUES		4,493	4,725	6,100	6,100	0.00%
TOTAL OPERATING GARBAGE		123,983	133,157	133,348	143,346	7.50%

7% Increase

\$9,998 Increase



## General Government Goals and Objectives

### Purpose

General Government has many components, the Treasury department is to administer the financial functions of the municipality including budget, taxation, investments, accounts receivable and accounts payable. This department is also responsible for IT & insurance coverage related to general liability and municipal assets and maintains overall responsibility for processing and function controls.

The Clerks Department provides administrative support to Council through legislative compliance, policy making and ensuring that both ratepayers and council meet their legal obligations.

### 2015 In Review

1. Accessible counter
2. Decrease in audit fees from RFP
3. Completed RFP for new computer system using local supplier - moved away from leasing computer systems, purchased & implemented new rotation schedule for updating future equipment
4. Started implementation of new electronic filing system - Filehold

### 2016 Goals and Objectives

1. Expand the Asset Management Plan to include all capital assets by engaging consultants from Public Sector Digest in order to meet the December 31, 2016 completion deadline
2. Complete Renovations to Municipal office kitchen
3. Complete the implementation of the electronic filing system
4. Completion of MSR & Internal Organizational Review

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
User Fees	\$ 165,425	\$ 197,000	\$ 31,575
Grants	\$ 1,845,800	\$ 1,691,300	\$ (154,500)
Debt	\$ 1,289,000	\$ -	\$ (1,289,000)
Investments	\$ 83,000	\$ 90,000	\$ 7,000
Other Income	\$ 251,208	\$ 135,000	\$ (116,208)
<b>Total Revenue</b>	<b>\$ 3,634,433</b>	<b>\$ 2,113,300</b>	<b>\$ (1,521,133)</b>
<b>Expense</b>			
Wages	\$ 928,159	\$ 903,460	\$ (24,699)
Maintenance	\$ 22,990	\$ 31,285	\$ 8,295
Utilities	\$ 1,560	\$ 5,760	\$ 4,200
Special Project	\$ 1,289,000	\$ -	\$ (1,289,000)
General Expense	\$ 990,750	\$ 838,553	\$ (152,197)
<b>Total Expense</b>	<b>\$ 3,232,459</b>	<b>\$ 1,779,058</b>	<b>\$ (1,453,402)</b>
<b>Net Difference</b>	<b>\$ 401,974</b>	<b>\$ 334,242</b>	<b>\$ (67,731)</b>

### Summary of Significant Changes

- > increase in user fees is due to the change in Fees & Charges by-law and increased collection from users
- > update staff iPad with surface pros for meetings (3) approximate cost \$5,000
- > increase in Utilities the former Daycare expenses are recording in General Government
- > decrease in the OMPF funding of \$189,400
- > total expenses decreased by approximately \$50,000 for 2016
- > Internal Organizational Review budgeted for \$60k
- > Increase in PT wages for the possible 8mth contact position



**MUNICIPALITY OF BROCKTON  
BUDGET FOR GENERAL GOVERNMENT  
FOR THE YEAR 2016**

PARTICULARS Expenses 01-3108	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages - Administration	1200	599,975	646,721	643,560	612,838	-4.77%
Wages - Overtime/sick pay	1204	35,817	33,562	34,000	34,000	0.00%
Wages - Custodian	1220	29,390	42,113	34,735	44,165	27.15%
Wages - Part time - Office	1222	30,138	13,574	0	-	
Wages - Part time - Custodian	1225	1,071	2,072	1,400	1,400	0.00%
Benefits	1240	186,738	206,781	214,464	211,056	-1.59%
Gratuities	1250	10,396	10,509	10,500	11,750	11.90%
Clothing Allowance	1260	0	560	405	405	0.00%
Mileage	1270	2,294	2,745	3,000	3,000	0.00%
Training & Seminars	1271	17,837	16,364	19,000	19,500	2.63%
Bank Services	1272	1,944	1,999	2,100	2,100	0.00%
Long Term Debts-Princ.	1300	33,156	33,156	33,156	33,156	0.00%
Long Term Debts-Interest	1301	7,949	6,544	7,200	5,197	-27.82%
Memberships	1303	7,156	8,972	9,400	7,750	-17.55%
Supplies - Office	1305	16,855	10,868	12,000	15,500	29.17%
License & Permits	1308	16,987	18,473	12,750	15,750	23.53%
Legal Services	1310	35,824	14,063	35,000	35,000	0.00%
Tax Collection	1311	11	0	0	-	
Tax Registration	1312	-10	0	0	-	
Survey Fees	1313	0	1,396	0	-	
Audit Services	1314	23,961	23,591	30,000	25,000	-16.67%
Payroll Services	1315	7,622	8,055	7,500	8,300	10.67%
Maintenance - Accessibility	1319	3,780	2,251	2,500	3,000	20.00%
Maintenance & Purchase-Equip	1320	2,468	2,047	5,000	8,500	70.00%
Maintenance-Building	1322	10,386	5,625	8,705	13,000	49.34%
Maintenance-Grounds	1325	3,157	3,857	3,000	2,000	-33.33%
Maintenance-Vehicle	1330	2,479	1,529	2,785	2,785	0.00%
Maintenance-Safety	1335	1,378	2,174	1,000	2,000	100.00%
Postage	1340	17,220	20,830	21,000	21,000	0.00%
Service Agreement	1344	139,140	74,576	80,385	75,650	-5.89%
Telephone	1350	7,342	6,990	8,000	8,000	0.00%
Supplies - Custodian	1355	2,930	3,244	4,000	4,000	0.00%
Utilities - Hydro	1360	506	5,087	1,560	4,560	192.31%
Utilities - Natural Gas	1365	0	1,401	0	1,200	
Rental-Equipment	1368	21,224	17,510	19,700	19,700	0.00%
Rental-Municipal Office	1369	48,251	50,795	50,800	53,361	5.04%
Advertising	1370	10,861	3,390	4,000	4,000	0.00%
Grants & Donations	1373	12,709	11,320	13,400	13,400	0.00%
Insurance	1380	17,945	24,381	22,000	22,155	0.70%
Ins.Claim paid by Munic.	1381	5,362	0	5,000	5,000	0.00%
Elections	1400	32,057	212	0	-	
Studies	1467	3,810	2,037	1,000	61,000	6000.00%
Chamber of Commerce-Visitor	1468	56,900	38,100	38,100	35,000	-8.14%
Cash Short/Over & Susp.	1531	-16	-6	0	-	
Suspense	1532	0	30	0	-	
Community Improvement Comm	1550	0	6,052	12,600	8,000	-36.51%
Saugeen Munic. Airport	1551	52,720	53,775	55,000	55,000	0.00%
Emergency Measures	1552	11,363	2,061	14,546	3,546	-75.62%
SMART-Disability Transport.	1553	76,745	89,825	90,000	72,333	-19.63%
Municipal Complex Project	1555	74,498	0	1,289,000	-	-100.00%
Prior Year Deficit	1590	0	105,366	174,208	-	-100.00%
Trans. to Reserves	1700	261,111	60,000	60,000	60,000	0.00%
Trans. to Capital Fund	1710	0	0	0	-	
Trans. to Reserve Fund	1720	170,000	609,498	135,000	135,000	0.00%
<b>OPERATING EXPENSES</b>		<b>2,111,438</b>	<b>2,306,078</b>	<b>3,232,459</b>	<b>1,779,058</b>	<b>-44.96%</b>

-45% Decrease  
(\$1,453,402) Expenses



**MUNICIPALITY OF BROCKTON  
BUDGET FOR REVENUE  
FOR THE YEAR 2016**

PARTICULARS Revenue	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>GRANTS 01-3105</b>						
Ontario Grants	0126	2,129,264	1,696,971	1,800,800	1,646,300	-8.58%
Canada Grants	0127	0	0	-	-	
<b>TOTAL GRANTS</b>		<b>2,129,264</b>	<b>1,696,971</b>	<b>1,800,800</b>	<b>1,646,300</b>	<b>-8.58%</b>
<b>OTHER REVENUE 01-3106</b>						
Long-term Debt - Bank	0129	0	74,498	1,289,000	-	-100.00%
Rents - Rooms	0130	5,691	5,810	6,000	6,000	0.00%
Licenses & Permits	0133	30,568	35,016	16,625	25,000	50.38%
Penalty & Interest	0135	107,536	107,911	97,800	114,000	16.56%
Invest. Income-Other	0137	12,739	14,799	8,000	10,000	25.00%
Invest. Income-Westario-Dividend	0138	88,948	94,568	75,000	80,000	6.67%
Tax Sale Revenue	0140	2,260	130	1,500	6,000	300.00%
Trans. from Reserves	0141	70,000	229,208	229,208	55,000	-76.00%
Trans. from Reserve Fund	0142	139,498	22,000	22,000	80,000	
Recoveries	0145	-212	583	500	500	0.00%
Misc. Revenue	0150	33,803	30,028	33,000	33,000	0.00%
Fees - Commissioners Sign	0152	1,130	1,671	1,000	1,000	0.00%
Sale of Land	0153	33,195	0	-	-	
Fees - NSF	0154	675	1,935	500	1,500	200.00%
Agreements - OPG	0193	48,305	45,000	45,000	45,000	0.00%
Tax Certificates	0240	9,570	10,820	8,500	10,000	17.65%
Prior Year Operating Surplus	0300	186,111	0	-	-	
<b>TOTAL OTHER REVENUE</b>		<b>769,817</b>	<b>673,977</b>	<b>1,833,633</b>	<b>467,000</b>	<b>-74.53%</b>
<b>TOTAL OPERATING</b>		<b>2,899,081</b>	<b>2,370,948</b>	<b>3,634,433</b>	<b>2,113,300</b>	<b>-41.85%</b>

-41.85% Decrease  
(\$1,521,133) Revenue

OPERATING SUMMARY	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
OPERATING EXPENSES		2,111,438	2,306,078	3,232,459	1,779,058	-44.96%
OPERATING REVENUE		2,899,081	2,370,948	3,634,433	2,113,300	-41.85%
<b>TOTAL GENERAL GOVERNMENT OPERATING</b>		<b>(787,643)</b>	<b>(64,870)</b>	<b>(401,974)</b>	<b>(334,242)</b>	<b>-16.85%</b>

<b>Explanation Note:</b>	<b>(\$67,731)</b>	<b>Decrease in Revenue</b>
OMPF Prov Grant 2016 decrease	\$189,400	
Transfer from Reserves: decrease	\$0	
Transfer from Res funds: decrease	\$0	<b>Decrease in Revenue in</b>
Total decrease in budget	\$189,400	<b>2015 Budget</b>
Net adjustment-Gen Gov Budget	<b>(\$67,731)</b>	



**MUNICIPALITY OF BROCKTON  
BUDGET FOR GENERAL GOVERNMENT  
FOR THE YEAR 2016**

**GENERAL GOVERNMENT - CAPITAL**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>Expenses 02-3108</b>						
Studies	1467	-	-	-	-	
Purchases-Capital	1600	-	-	25,000	78,500	214.00%
Municipal Complex Development	1650	-	-	-	-	
Land Acquisition		-	-	-	-	
Well Drilling Non Municipal		-	-	-	-	
Purchases-Equipment		-	-	-	-	
Trans. to Reserve Fund	1720	-	-	-	-	
<b>CAPITAL EXPENSES</b>		-	-	25,000	78,500	

214% Increase

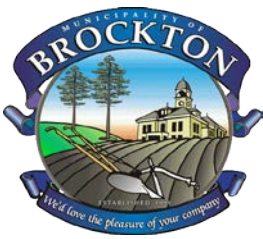
<b>Revenue 02-3106</b>						
Ontario Grants	0126	-	-	-	17,500	
Long-term Debt-Bank	0129	-	-	-	-	
Trans. from Reserve Fund	0142	-	-	25,000	32,000	28.00%
Trans. from Revenue Fund	0143	-	-	-	-	
Agreements	0190	-	-	-	-	
Sale of Land		-	-	-	-	
<b>CAPITAL REVENUE</b>		-	-	25,000	49,500	

98.00% Increase

CAPITAL SUMMARY	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
CAPITAL EXPENSES		-	-	25,000	78,500	214.00%
CAPITAL REVENUE		-	-	25,000	49,500	98.00%
<b>TOTAL GENERAL GOVERNMENT CAPITAL</b>		-	-	-	29,000	

<b>GRAND TOTAL GENERAL GOVERNMENT</b>	(787,643)	(64,870)	(401,974)	(305,242)	-24.06%
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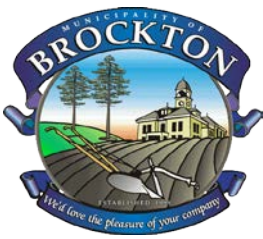
**MUNICIPALITY OF BROCKTON  
BUDGET FOR TAXATION  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016
		ACTUAL	ACTUAL	BUDGETED	BUDGETED
<b>TAXATION-GENERAL: 01-3104</b>					
Taxation - Final	0049	6,819,029	6,895,461	-	-
Taxation - Supplementary	0050	75,281	83,981	125,000	125,000
<b>TOTAL TAXATION</b>		<b>6,894,310</b>	<b>6,979,442</b>	<b>125,000</b>	<b>125,000</b>
<b>PAYMENT IN LIEU</b>					
<b>ONTARIO: 01-3104</b>					
PIL Residential Full Rate	0120				-
PIL Ontario - Hosp.Gen.	0121	6,300	6,300	6,300	6,300
PIL Ontario - Power Dam	0123	3,764	3,764	3,800	3,800
PIL Commercial	0124	181,092	182,503	190,000	190,000
PIL CH & IH Education	0125	35,493	35,167	36,500	36,500
PIL - Supplementary	0150	-	-	-	-
<b>TOTAL PAYMENT-IN-LIEU</b>		<b>226,649</b>	<b>227,733</b>	<b>236,600</b>	<b>236,600</b>

<b>TOTAL TAXATION REVENUE</b>	<b>7,120,959</b>	<b>7,207,175</b>	<b>361,600</b>	<b>361,600</b>
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<b>WRITE-OFFS AND REBATES</b>					
<b>ONTARIO: 01-3104</b>					
Tax Write Offs	1390	58,181	49,133	35,500	35,500
Charitable Rebates	1395	4,165	3,624	4,170	4,170
Vacancy Rebates	1397	8,194	5,587	5,500	5,500
<b>TOTAL PAYMENT-IN-LIEU</b>		<b>70,540</b>	<b>58,344</b>	<b>45,170</b>	<b>45,170</b>

<b>GRAND TOTAL TAXATION</b>	<b>7,050,419</b>	<b>7,148,831</b>	<b>316,430</b>	<b>316,430</b>
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## Heritage Goals and Objectives

### Purpose

To advise Council of Heritage issues and to ensure that the historical continuity of the community is maintained

### 2015 In Review

There were no significant events in 2015

### 2016 Goals and Objectives

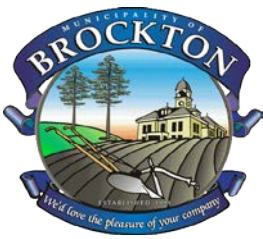
The Doors open event is scheduled for 2016 and the Committee has been given the opportunity to acquire an archival collection

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 1,000	\$ 1,350	\$ 350
Other Income	\$ 2,700	\$ 9,500	\$ 6,800
<b>Total Revenue</b>	<b>\$ 3,700</b>	<b>\$ 10,850</b>	<b>\$ 7,150</b>
<b>Expense</b>			
Wages	\$ 2,400	\$ 2,900	\$ 500
General Expense	\$ 9,100	\$ 20,040	\$ 10,940
<b>Total Expense</b>	<b>\$ 11,500</b>	<b>\$ 22,940</b>	<b>\$ 11,440</b>
<b>Net Difference</b>	<b>\$ (7,800)</b>	<b>\$ (12,090)</b>	<b>\$ (4,290)</b>

### Summary of Significant Changes

An additional \$8,400 has been budgeted for the Doors Open Event, a transfer from Reserve Funds is included to cover these additional costs.

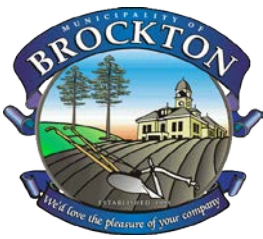


**MUNICIPALITY OF BROCKTON  
BUDGET FOR HERITAGE  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENSES 01-3172</b>						
Wages-Part time	1222	2,246	2,914	2,000	2,500	25.00%
Benefits - Part time	1240	240	330	400	400	0.00%
Mileage	1270	0	0	0	0	
Training & Seminars	1271	0	0	0	0	
Supplies	1305	1,052	964	700	700	0.00%
Service Agreements	1344	355	300	1,300	1,300	0.00%
Telephone	1350	0	0	0	0	
Rent	1369	0	0	0	0	
Publications	1371	503	0	0	1,640	
Programs & Promotions	1382	7,697	1,593	2,100	8,900	323.81%
Art Show	1387	3,632	2,080	4,000	4,000	0.00%
Archives and Acquisitions	1388	537	434	1,000	1,000	0.00%
Transfer to Reserve Fund	1720	463	5,931	0	2,500	
<b>Operating Expenditures</b>		<b>16,726</b>	<b>14,547</b>	<b>11,500</b>	<b>22,940</b>	<b>99.48%</b>
<b>REVENUE 01-3172</b>						
Ontario Grants	0126	985	0	1,000	0	
Canada Grants	0127	0	1,320	-	1,350	0.00%
Transfer from Reserves	0141	0	5,931	-	0	
Transfer from Reserves Funds	0142	8,400	1,600	1,600	8,400	425.00%
Recoveries	0145	24	30	-	0	
Donations	0176	265	0	100	100	0.00%
Art Show	0237	828	970	1,000	1,000	0.00%
<b>Operating Revenue</b>		<b>10502</b>	<b>9,850</b>	<b>3,700</b>	<b>10,850</b>	<b>193.24%</b>
<b>Total Heritage</b>		<b>6,224</b>	<b>4,696</b>	<b>7,800</b>	<b>12,090</b>	<b>55.00%</b>

55% Increase

increase of \$4,290



## Library Goals and Objectives

### Purpose

The Library Committee has been combined with the Heritage Committee and acts as an Advisory Committee to Council to ensure that facilities are provided for the County of Bruce to deliver Library Services

### 2015 In Review

There were no significant events. The oil tank was replaced at the Cargill Library

### 2016 Goals and Objectives

There are no specific plans

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
<b>Cargill</b>			
Rent	\$ 8,600	\$ 8,600	\$ -
Other Income	\$ -	\$ -	\$ -
<b>Walkerton</b>			
Rent	\$ 40,000	\$ 40,000	\$ -
Other Income	\$ 1,800	\$ 1,800	\$ -
<b>Total Revenue</b>	<b>\$ 50,400</b>	<b>\$ 50,400</b>	<b>\$ -</b>
<b>Expense</b>			
<b>Cargill</b>			
Maintenance	\$ 1,875	\$ 1,875	\$ -
Utilities	\$ 3,450	\$ 3,450	\$ -
General Expense	\$ 3,275	\$ 3,415	\$ 140
<b>Walkerton</b>			
Wages	\$ 33,104	\$ 30,253	\$ (2,851)
Maintenance	\$ 5,350	\$ 5,350	
Utilities	\$ 14,700	\$ 14,700	
General Expense	\$ 15,875	\$ 16,215	\$ 340
<b>Total Expense</b>	<b>\$ 77,629</b>	<b>\$ 75,258</b>	<b>\$ (2,511)</b>
<b>Net Difference</b>	<b>\$ (27,229)</b>	<b>\$ (24,858)</b>	<b>\$ 2,511</b>

### Summary of Significant Changes

No significant changes



**MUNICIPALITY OF BROCKTON  
BUDGET FOR LIBRARIES CARGILL  
FOR THE YEAR 2016**

PARTICULARS 01-3171	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Supplies - Cargill	1305	104	5	100	100	0.00%
Maintenance & Purchase -Equipment - Cargill	1320	0	0	0	-	
Maintenance-Building - Cargill	1322	1,359	3,159	1,875	1,875	0.00%
Service Agreement - Cargill	1344	1,220	2,524	1,500	1,500	0.00%
Utilities-Hydro - Cargill	1360	1,356	1,357	1,400	1,400	0.00%
Utilities-Heat - Cargill	1365	1,632	1,463	1,900	1,900	0.00%
Utilities-Water - Cargill	1366	0	0	150	150	0.00%
Insurance	1380	171	207	175	315	80.00%
Transfers to Capital Fund	1710	0	0	0	-	
Transfers to Reserve Fund	1720	1,500	1,500	1,500	1,500	0.00%
<b>OPERATING EXPENDITURES</b>		<b>7,342</b>	<b>10,214</b>	<b>8,600</b>	<b>8,740</b>	<b>1.63%</b>
<b>01-3171 REVENUES</b>						
Rent - County - Cargill	0132	8,568	8,568	8,600	8,600	0.00%
Transfer from Reserve Fund-Cargill	0142	0	0	-	-	
Donation - Cargill	0176	0	0	-	-	
<b>OPERATING REVENUE</b>		<b>8,568</b>	<b>8,568</b>	<b>8,600</b>	<b>8,600</b>	<b>0.00%</b>
<b>TOTAL OPERATING</b>		<b>(1,226)</b>	<b>1,646</b>	<b>-</b>	<b>140</b>	<b>0.00%</b>

Increase

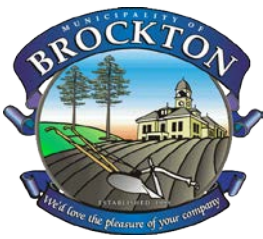
**\$140 Increase**



**MUNICIPALITY OF BROCKTON  
BUDGET FOR LIBRARIES WALKERTON  
FOR THE YEAR 2016**

PARTICULARS 01-3170	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages - Library	1200	16,552	0	0	-	
Wages - Custodian	1220	0	20,124	23,412	21,400	-8.59%
Wages - Custodian - Part time	1225	1,808	3,289	1,750	1,750	0.00%
Benefits	1240	5,591	6,692	7,942	7,103	-10.56%
Benefits - Custodians	1242	0	0	0	-	
Clothing Allowance	1260	113	225	125	125	0.00%
Mileage - Custodian	1270	0	0	100	100	0.00%
Supplies	1305	1,445	1,384	1,500	1,500	0.00%
Maintenance & Purchase - Equipment	1320	153	0	350	350	0.00%
Maintenance-Building	1322	7,446	2,765	5,000	5,000	0.00%
Service Agreement	1344	5,824	6,568	5,500	5,500	0.00%
Telephone	1350	253	412	100	100	0.00%
Utilities-Hydro	1360	9,104	13,498	10,000	10,000	0.00%
Utilities-Natural Gas	1365	3,695	3,742	4,000	4,000	0.00%
Utilities-Water & Sewer	1366	693	731	700	700	0.00%
Rental - Equipment	1368	0	0	0	-	
Grants & Donations	1373	0	0	0	-	
Insurance	1380	1,527	1,755	1,550	1,890	21.94%
Promotion/Program	1382	0	0	2,000	2,000	0.00%
Transfer to Capital	1710	0	0	0	-	
Transfer to Reserve	1720	5,000	5,000	5,000	5,000	0.00%
<b>OPERATING EXPENDITURES</b>		<b>59,204</b>	<b>66,185</b>	<b>69,029</b>	<b>66,518</b>	<b>-3.64%</b>
<b>01-3170 REVENUES</b>						
Ontario Grants	0126	0	0	-	-	
Rent - Rooms	0130	2,397	2,220	3,000	3,000	0.00%
Rent - County- Walkerton	0132	36,842	36,842	37,000	37,000	0.00%
Transfer from Reserve Fund	0142	1,867	0	-	-	
Recoveries	0145	0	0	100	100	0.00%
Photocopy/Internet charges	0166	0	0	100	100	0.00%
Donations	0176	1,600	1,700	1,600	1,600	0.00%
<b>OPERATING REVENUE</b>		<b>42,706</b>	<b>40,763</b>	<b>41,800</b>	<b>41,800</b>	<b>0.00%</b>
<b>TOTAL OPERATING</b>		<b>16,497</b>	<b>25,423</b>	<b>27,229</b>	<b>24,718</b>	<b>-9.22%</b>

-9% Decrease  
(\$2,511) Decrease



## Physician Recruitment Goals and Objectives

**Purpose**

Volunteer citizen committee, tasked with promoting Brockton and area and providing a welcoming environment for potential new doctors to the area. We have three doctors currently at or near retirement.

**2015 In Review**

Maintained general operations and seeks out opportunities for additional doctors

**2016 Goals and Objectives**

Recruit an additional doctor

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Reserve Fund	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>			
Physician Agreements	\$ 17,250	\$ 48,000	\$ 30,750
<b>Total Expense</b>	<b>\$ 17,250</b>	<b>\$ 48,000</b>	<b>\$ 30,750</b>
<b>Net Difference</b>	<b>\$ (17,250)</b>	<b>\$ (48,000)</b>	<b>\$ (30,750)</b>

**Summary of Significant Changes**

> Transfer from reserves to cover cost of an additional doctor \$41,000



**MUNICIPALITY OF BROCKTON  
BUDGET FOR PHYSICIAN RECRUITMENT  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENDITURES 01-3148</b>						
Physician Recruit-Legal Services	1310	0	0	0	-	
Physician Recruit-Locum Accommod	1431	8,205	7,452	7,900	8,200	3.80%
Physician Recruit-Candidate Hosted WKED	1432	281	0	1,000	1,000	0.00%
Physician Recruit-Dr. Appreciation	1433	570	38	1,000	1,500	50.00%
Physician Recruit-Advertising & Promo	1434	2,024	1,426	2,500	2,000	-20.00%
Physician Recruit-Supplies & Materials	1435	7	33	200	200	0.00%
Physician Recruit-Events & fees	1436	-872	1,500	1,000	2,000	100.00%
Physician Recruit-Travel, meal, accommod	1437	227	248	0	-	
Physician Recruit-Recruiter Salary	1438	2,876	784	8,000	6,600	-17.50%
Physician Recruit-Recruiter Mileage	1439	410	210	0	-	
Physician Recruit-Contact Retention	1440	322	0	0	-	
Physician Recruit-Discovery Week	1441	85	710	400	500	25.00%
Physician Recruit-Miscellaneous	1442	605	0	1,000	1,000	0.00%
Service Agreement-Dr Ambre		0	0	0	-	
Service Agreement-Dr Alqas		0	0	0	-	
Service Agreement-Third Doctor	1452	18,750	39,209	36,927	-	-100.00%
Service Agreement-Medquest	1454	2,789	2,416	3,500	-	-100.00%
Transfers to Reserves-Phys. Recr.	1701	0	0	0	41,000	
Transfers to Reserves-Medquest	1702	0	0	0	-	
Transfer to Reserve Fund-Brockton	1720				-	
<b>OPERATING EXPENDITURES</b>		<b>36,278</b>	<b>54,027</b>	<b>63,427</b>	<b>64,000</b>	<b>0.90%</b>
<b>REVENUES 01-3148</b>						
Trans. From Reserves	0141	7,612	40,427	40,427	-	-100.00%
Donations-Medquest	0176	2,341	1,540	-	-	
Donations-Physician Recruitment	0177	0	0	-	-	
Agreements-Physician Recruitment-BR	0190	17,550	17,250	17,250	48,000	178.26%
Agreements-Physician Recruitment-SB	0192	8,775	2,825	5,750	16,000	178.26%
Agreements-Medquest	0195	0	0	-	-	
<b>OPERATING REVENUE</b>		<b>36,278</b>	<b>62,042</b>	<b>63,427</b>	<b>64,000</b>	<b>0.90%</b>
<b>TOTAL OPERATING</b>		<b>-</b>	<b>(8,015)</b>	<b>-</b>	<b>-</b>	
<b>TOTAL BROCKTON AREA MEDICAL BUDGET</b>		<b>-</b>	<b>(8,015)</b>	<b>-</b>	<b>-</b>	

0.90% Inc/Dec  
in Budget

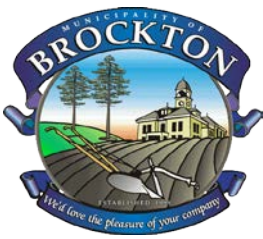




**MUNICIPALITY OF BROCKTON  
BUDGET FOR PHYSICIAN RECRUITMENT/CLINIC (Brockton's Share)  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
EXPENDITURES 01-3149						
Medical Clinic Loan Principal	1300	0	0	0	-	
Medical Clinic Loan Interest	1301	0	0	0	-	
Agreement-Physician Recruitment	1344	17,550	17,250	17,250	48,000	178.26%
Transfer to Reserves-Brockton	1701	0	0	0	-	
Transfer to Reserve Fund-Brockton	1720	0	0	0	-	
<b>OPERATING EXPENDITURES</b>		<b>17,550</b>	<b>17,250</b>	<b>17,250</b>	<b>48,000</b>	<b>178.26%</b>
REVENUES 01-3149						
Trans. from Reserve Fund-Dr Recruit	0142	0	0	-	-	
<b>OPERATING REVENUE</b>		<b>-</b>	<b>-</b>	<b>-</b>	<b>-</b>	
<b>TOTAL OPERATING</b>		<b>17,550</b>	<b>17,250</b>	<b>17,250</b>	<b>48,000</b>	<b>178.26%</b>
178% Increase						
<b>TOTAL BROCKTON SHARE PHYSICIAN RECRUITMENT/CLINIC</b>		<b>17,550</b>	<b>17,250</b>	<b>17,250</b>	<b>48,000</b>	<b>178.26%</b>

178% Decrease  
**\$30,750 Decrease**



## Brockton Police Goals and Objectives

### Purpose

The purpose of the Police Services Board is to ensure the provision of adequate and effective policing services to the Municipality of Brockton. The Board is continually working with the Police and the Community to obtain the vision "Safe Communities...A Secure Ontario" and the mission "Policing Excellence through our people, our work and our relationships".

### 2015 In Review

Renewed a 4yr contract under the new OPP Billing Model

### 2016 Goals and Objectives

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 35,000	\$ -	\$ (35,000)
Fines	\$ 5,000	\$ 5,000	\$ -
Reserve Fund	\$ 125,000	\$ 3,300	\$ (121,700)
<b>Total Revenue</b>	<b>\$ 165,000</b>	<b>\$ 8,300</b>	<b>\$ (156,700)</b>
<b>Expense</b>			
OPP Service Agreement	\$ 2,372,170	\$ 2,021,854	\$ (350,316)
Police Service Board	\$ 13,200	\$ 18,250	\$ 5,050
Employee Benefits	\$ 2,400	\$ 2,400	\$ -
<b>Total Expense</b>	<b>\$ 2,387,770</b>	<b>\$ 2,042,504</b>	<b>\$ (345,266)</b>
<b>Net Difference</b>	<b>\$ (2,222,770)</b>	<b>\$ (2,034,204)</b>	<b>\$ 188,566</b>

### Summary of Significant Changes

> The billing model adjustments were phased-in, and therefore Brockton will realize a further benefit of \$350K decrease in 2016.

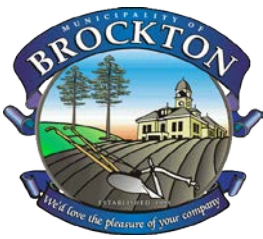


**MUNICIPALITY OF BROCKTON  
BUDGET FOR POLICE-OPP DEPARTMENT  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER 01-3121	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Employee Benefits from SBG Police	1240	3,193	3,736	2,400	2,400	0.00%
Service Agreements -OPP -Bylaw Enforce.	1344	2,706,674	2,363,299	2,372,170	2,021,854	-14.77%
<b>O.P.P. SERVICE BOARD</b>						
Honorarium	1212	2,719	4,500	4,500	4,500	0.00%
Mileage	1270	911	702	1,250	1,500	20.00%
Training and Seminars	1271	1,248	3,024	3,500	5,000	42.86%
Membership	1303	250	250	1,300	1,300	0.00%
Supplies	1305	25	116	200	3,500	1650.00%
Service Board Expenses	1309	760	711	0	-	
Legal Fees	1310	1,134	1,927	1,000	1,000	0.00%
Telephone	1350	1,040	798	1,200	1,200	0.00%
Advertising	1370	452	217	250	250	0.00%
Transfer to Reserve Fund	1720	273,823	0	0	-	
		-		-		
<b>OPERATING EXPENDITURES</b>		2,992,230	2,379,281	2,387,770	2,042,504	-14.46%
<b>REVENUES</b>						
	01-3121					
Ontario Grants	0126	67,774	19,884	35,000	-	-100.00%
Transfers from Reserve fund	0142	250,000	125,000	125,000	3,300	-97.36%
Fines	0146	4,860	2,229	5,000	5,000	0.00%
Miscellaneous Revenue	0150	309,126	427,813	-	-	
<b>OPERATING REVENUE</b>		631,760	574,926	165,000	8,300	-94.97%
<b>TOTAL OPERATING</b>		2,360,470	1,804,354	2,222,770	2,034,204	-8.48%

-8.48% Decrease

(\$188,566) Decrease  
as per billing statement



## Planning Goals and Objectives

### Purpose

The Brockton planning staff supply zoning information to the public and direction to county planners when dealing with zoning by-laws and Official Plans

### 2015 In Review

House keeping amendments to Zoning By-law 2013-26

### 2016 Goals and Objectives

2016 will see the Walkerton Official Plan updated.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 11,000	\$ 11,000	\$ -
User Fees	\$ 206,000	\$ 206,000	\$ -
Other Revenue	\$ 3,000	\$ 3,000	\$ -
<b>Total Revenue</b>	<b>\$ 220,000</b>	<b>\$ 220,000</b>	<b>\$ -</b>
<b>Expense</b>			
Wages	\$ 75,970	\$ 94,226	\$ 18,256
Maintenance	\$ 222,000	\$ 222,000	\$ -
General Expense	\$ 8,531	\$ 22,351	\$ 13,820
<b>Total Expense</b>	<b>\$ 306,501</b>	<b>\$ 338,577</b>	<b>\$ 32,076</b>
<b>Net Difference</b>	<b>\$ (86,501)</b>	<b>\$ (118,577)</b>	<b>\$ (32,076)</b>

### Summary of Significant Changes

Increase in operational costs due to update of the Walkerton Official plan.

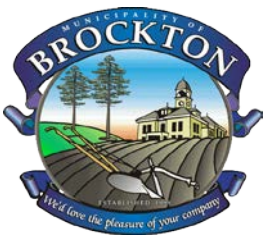


**MUNICIPALITY OF BROCKTON  
PLANNING BUDGET  
FOR THE YEAR**

2016 25%

PARTICULARS OPERATING	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENDITURES: 01-3180</b>						
Wages	1200	61,647	64,586	58,490	64,436	10.17%
Wages Part Time	1222	0	0	0	11,500	
Benefits	1240	16,895	18,345	17,480	18,290	4.63%
Mileage	1270	0	3,862	0	3,000	
Training & Seminars	1271	0	271	1,500	1,500	0.00%
Tile Drainage Long Term Debt	1300	54,347	68,645	0	-	
Tile Drainage Long Term Debt-Int	1301	21,374	17,430	0	-	0.00%
Memberships	1303	0	0	200	200	0.00%
Supplies	1305	162	893	500	1,500	200.00%
Vehicle Maintenance	1330	140	291	500	500	0.00%
Service Agreements	1344	1,811	1,987	2,807	11,807	320.64%
Telephone	1350	393	245	401	401	0.00%
Fuel	1358	1,270	1,033	1,088	1,088	0.00%
Advertising	1370	0	3,060	500	1,000	100.00%
Insurance	1380	890	1,228	1,036	1,356	30.86%
Maint-Muni Drains-Kaake	1429	3,069	27,658	200,000	200,000	0.00%
Maintenance - Municipal Drains	1442	17,452	23,941	22,000	22,000	0.00%
Studies & Amendments	1467	0	0	0	-	
Transfer to Capital Fund	1710	0	0	0	-	
Transfer to Reserve Fund	1720	0	0	0	-	
<b>OPERATING EXPENDITURES</b>		<b>179,448</b>	<b>233,476</b>	<b>306,501</b>	<b>338,577</b>	<b>10.47%</b>
<b>REVENUE: 01-3180</b>						
Taxation - Tile Drainage Loans	0055	75,692	68,708	-	-	
Tile Drainage Loans-Pay Out	0115	0	17,339	-	-	
Subsidy-New Tile Drainage Loans	0125	0	0	-	-	
Ontario Grants	0126	6,198	8,538	11,000	11,000	0.00%
Transfer from Reserve Fund	0142	0	0	-	1,500	
Miscellaneous Revenue	0150	7,135	3,938	3,000	3,000	0.00%
Fees - Site Plan Administration	0163	0	0	-	-	
User Fees-Kaake Drain	0179	2,214	0	200,000	200,000	0.00%
Applications	0241	7,000	7,100	6,000	6,000	0.00%
<b>OPERATING REVENUE</b>		<b>98,238</b>	<b>105,623</b>	<b>220,000</b>	<b>221,500</b>	<b>0.68%</b>
<b>TOTAL OPERATING</b>		<b>81,210</b>	<b>127,853</b>	<b>86,501</b>	<b>117,077</b>	<b>35.35%</b>

35% Decrease  
**\$30,576 Increase**



## Conservation Authority Goals and Objectives

**Purpose**

Issue permits for fill in a regulated area. Flood warnings. Forest management.

**2015 In Review**

Identify reason for conflict between municipalities the public and SVCA.

**2016 Goals and Objectives**

Improve relationships with municipalities and the public.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Reserve Fund Transfer	\$ -	\$ -	\$ -
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>
<b>Expense</b>			
Service Agreement	\$ 148,106	\$ 150,177	\$ 2,071
<b>Total Expense</b>	<b>\$ 148,106</b>	<b>\$ 150,177</b>	<b>\$ 2,071</b>
<b>Net Difference</b>	<b>\$ (148,106)</b>	<b>\$ (150,177)</b>	<b>\$ (2,071)</b>

**Summary of Significant Changes**

2016 review need to map the regulated areas within the Saugeen watershed, reduce waiting times for permits.



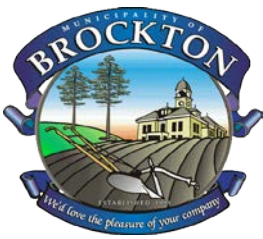
**MUNICIPALITY OF BROCKTON  
BUDGET FOR CONSERVATION AUTHORITY  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
EXPENDITURES 01-3122						
Service Agreement SVCA	1344	140,646	136,721	148,106	150,177	1.40%
Operating Expenditures		140,646	136,721	148,106	150,177	1.40%
REVENUE 01-3122						
Transfers from Reserve Fund	0142	0	0	-	0	
Operating Revenue		0	0	0	0	

Total Conservation Authority		\$140,646	\$136,721	\$148,106	\$150,177	1.40%
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1.40% Increase

**\$2,071 Increase**



## Property Inspection Goals and Objectives

### Purpose

Brockton's building department issues construction permits for all structural construction within the municipality of Brockton and inspects those structures. We also inspect new septic systems and conduct a septic system re-inspection program each summer. Building staff also conducts Property Standards Inspection under a separate budget from the building budget.

### 2015 In Review

As always it is our goal to ensure buildings constructed within Brockton meet or exceed Building Code minimum standards, and they are safe for the occupants.

### 2016 Goals and Objectives

Our goals for 2016 will not change, buildings will continue to meet or exceed Building Code minimum standards.

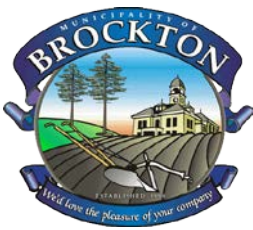
### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
License and Permits	\$ 155,000	\$ 155,000	\$ -
Other Revenue	\$ -	\$ 1,397	\$ 1,397
<b>Total Revenue</b>	<b>\$ -</b>	<b>\$ 1,397</b>	<b>\$ 1,397</b>
<b>Expense</b>			
Wages	\$ 102,750	\$ 111,729	\$ 8,979
Maintenance	\$ 1,500	\$ 1,500	\$ -
General Expense	\$ 26,042	\$ 29,475	\$ 3,433
<b>Total Expense</b>	<b>\$ 130,292</b>	<b>\$ 142,705</b>	<b>\$ 12,412</b>
<b>Net Difference</b>	<b>\$ (130,292)</b>	<b>\$ (141,308)</b>	<b>\$ (11,015)</b>

### Summary of Significant Changes

Our goals for 2016 will not change, buildings will continue to meet or exceed Building Code minimum standards.





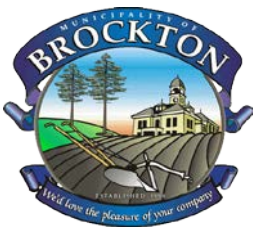
**MUNICIPALITY OF BROCKTON  
BUDGET FOR BUILDING  
FOR THE YEAR 2016**

65%

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENDITURES</b>						
01-3123						
Wages	1200	70,315	80,317	68,240	74,193	8.72%
Benefits	1240	23,217	19,434	21,020	21,821	3.81%
Mileage	1270	0	0	0	-	
Training & Seminars	1271	7,061	2,466	4,000	4,000	0.00%
Memberships	1303	1,508	632	1,000	900	-10.00%
Supplies	1305	2,872	1,901	2,500	5,100	104.00%
License & Permits	1308	0	0	0	-	
Legal Services	1310	0	0	0	-	
Engineering Services	1317	0	0	0	-	
Maintenance - Vehicle	1330	363	786	1,300	1,300	0.00%
Service Agreements	1344	5,530	6,439	6,518	6,518	0.00%
Telephone	1350	997	636	1,041	1,041	0.00%
Fuel	1358	3,306	2,716	3,000	3,000	0.00%
Advertising	1370	0	0	0	-	
Insurance	1380	2,314	1,518	1,281	1,678	30.96%
Transfers to Capital fund	1710	0	0	0	-	
Transfers to Reserve Fund	1720	0	3,000	3,000	3,000	0.00%
Operating Expenditures		117,482	119,845	112,900	122,551	8.55%
<b>REVENUE</b>						
01-3123						
Licenses & Permits	0133	177,947	170,586	155,000	155,000	0.00%
Transfer from Reserve Fund	0142	0	0	-	2,600	
Fines	0146	0	0	-	-	
Miscellaneous	0150	0	0	-	-	
Agreements	0190	0	5,277	-	-	
Employee Reimbursement	0199	1,985	1,912	-	1,397	
Applications	0241	0	0	-	-	
Operating Revenue		179,932	177,774	155,000	158,997	2.58%
Total Building Operating		(62,451)	(57,929)	(42,100)	(36,446)	-13.43%

-13% Decrease

\$5,653 Decrease



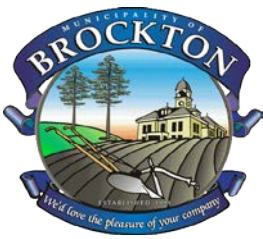
**MUNICIPALITY OF BROCKTON  
BUDGET FOR PROPERTY STANDARDS  
and SEPTIC RE-INSPECTION  
FOR THE YEAR 2016**

**10%**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
<b>EXPENDITURES</b>						
01-3125						
Wages	1200	10,810	10,840	10,270	12,088	17.71%
Benefits	1240	3,167	3,328	3,220	3,627	12.64%
Training & Seminars	1271	97	262	700	700	0.00%
Memberships	1303	25	35	200	210	5.00%
Supplies	1305	65	271	500	900	80.00%
Maintenance-Vehicle	1330	56	124	200	200	0.00%
Service Agreements	1344	741	795	883	883	0.00%
Telephone	1350	158	98	160	160	0.00%
Fuel	1358	508	417	850	850	0.00%
Insurance	1380	356	485	409	536	30.96%
Transfers to Capital fund	1710				-	
Transfers to Reserve Fund	1720				-	
Operating Expenditures		15,983	16,653	17,392	20,154	
<b>REVENUE</b>						
01-3125						
Transfer from Reserve Fund	0142	-	-	-	400	
Operating Revenue		-	-	-	400	
Total Building Operating		15,983	16,653	17,392	19,754	13.58%

14% Increase

**\$2,362 Increase**



## Recreation Administration Goals and Objectives

### Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks,

### 2015 In Review

2015 was a learning curve for staff and management with the changes to the department. Staff stepped up to the plate and have done an excellent job. The main goal of the department for 2015 was to keep focus on the key areas that the department provides service for.

### 2016 Goals and Objectives

The department will need some more adjustment in the management structure having one person at the arena as the lead. Staff plan on working with the consultant for the organizational review to accomplish this.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 1,500	\$ -	\$ (1,500)
<b>Total Revenue</b>	<b>\$ 1,500</b>	<b>\$ -</b>	<b>\$ (1,500)</b>
<b>Expense</b>			
Wages	\$ 204,020	\$ 222,428	\$ 18,408
Maintenance	\$ 500	\$ 750	\$ 250
General Expense	\$ 41,900	\$ 61,000	\$ 19,100
<b>Total Expense</b>	<b>\$ 246,420</b>	<b>\$ 284,178</b>	<b>\$ 37,758</b>
<b>Net Difference</b>	<b>\$ (244,920)</b>	<b>\$ (284,178)</b>	<b>\$ (39,258)</b>

### Summary of Significant Changes

The bank charges have gone from \$3,000 to \$6,000 to better reflect the use of the point of sale terminal. The grants have gone up by \$15,000 as the CDCF is now operating under grants in stead of in operations. Other small changes are to reflect the historical amounts spent in these accounts.



**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION ADMINISTRATION  
FOR THE YEAR 2016**

PARKS EXPENSES	01-3160	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGETED	% Increase from 2015
				ACTUAL	BUDGETED		
Wages		1200	181,754	147,144	152,420	155,627	2.10%
Wages Part-time		1222				9,450	
Benefits		1240	53,741	45,594	51,600	57,351	11.15%
Mileage		1270	-	-	500	500	0.00%
Training & Seminars		1271	6,169	5,667	5,500	6,000	9.09%
Bank Charges		1272	5,807	7,733	3,000	6,000	100.00%
Memberships		1303	1,738	1,414	1,400	1,500	7.14%
Office Supplies		1305	1,554	2,168	2,000	2,000	0.00%
Maintenance - Health & Safety		1335	232	787	500	750	50.00%
Service Agreements		1344	5,705	3,001	5,500	5,500	0.00%
Telephone		1350	4,123	4,389	3,500	4,000	14.29%
Equipment Rental		1368	-	86	-	-	
Advertising		1370	1,034	1,377	1,500	1,500	0.00%
Municipal Grants		1373	16,000	16,282	19,000	34,000	78.95%
Insurance		1380	-	-	-	-	
Prog.&Promotions		1382	-	-	-	-	
Transf to Cap.		1710	-	-	-	-	
<b>TOTAL EXPENSES</b>			<b>277,858</b>	<b>235,641</b>	<b>246,420</b>	<b>284,178</b>	<b>15.32%</b>
<b>REVENUE</b>	<b>01-3160</b>						
Ontario Grants		0126	-	-	1,500	-	-100.00%
Municipal Grants		0128	-	-	-	-	
Transfer From Reserve Funds		0142	-	-	-	-	
Misc. Revenue		0150	-	-	-	-	
<b>TOTAL REVENUE</b>			<b>-</b>	<b>-</b>	<b>1,500</b>	<b>-</b>	<b>-100.00%</b>
<b>TOTAL OPERATING RECREAT ADMINISTRATION</b>			<b>277,858</b>	<b>235,641</b>	<b>244,920</b>	<b>284,178</b>	

0  
INCREASE  
**\$39,258 INCREASE**



## Recreation Parks Goals and Objectives

### Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks, playgrounds, and sports fields.

### 2015 In Review

2015 was a learning curve for staff and management with the changes to the department. Staff stepped up to the plate and have done an excellent job. The main goal of the department for 2015 was to keep focus on the key areas that the department provides service for. The department dealt with the discovery of the Emerald Ash Borrer, planning for and starting the soccer complex, tendering and starting the splash pad.

### 2016 Goals and Objectives

Completion of the soccer complex with initial maintenance of the facility.

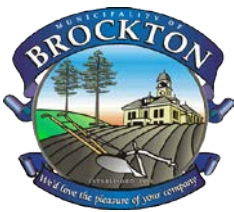
Completion and start-up of the splash pad, trail upgrades in preparation for the Canada 150 celebrations

## Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 14,364	\$ 2,000	\$ (12,364)
User Fees	\$ 16,000	\$ 16,000	\$ -
Other Revenue	\$ 6,600	\$ 4,600	\$ (2,000)
<b>Total Revenue</b>	<b>\$ 36,964</b>	<b>\$ 22,600</b>	<b>\$ (14,364)</b>
<b>Expense</b>			
Wages	\$ 139,456	\$ 139,066	\$ (390)
Maintenance	\$ 25,300	\$ 48,650	\$ 23,350
Utilities	\$ 7,000	\$ 7,500	\$ 500
General Expense	\$ 81,300	\$ 58,190	\$ (23,110)
<b>Total Expense</b>	<b>\$ 253,056</b>	<b>\$ 253,406</b>	<b>\$ 350</b>
<b>Net Difference</b>	<b>\$ (216,092)</b>	<b>\$ (230,806)</b>	<b>\$ (14,714)</b>

### Summary of Significant Changes

There are a few changes to this budget. The Cargill funding has been taken out and placed in Administration as grants. There is a large increase to the tree programme to attempt to tackle the Emerald Ash Borrer infestation. There isn't a large amount placed in the Provincial grant line as we are not sure what will be available. It is the hope of staff that there will be more available for parks programs coming out shortly.



**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION PARKS  
FOR THE YEAR 2016**

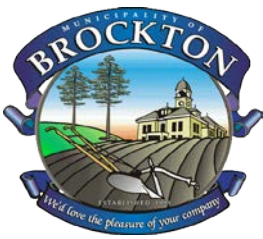
PARKS EXPENSES	01-3161	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
			ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages, Full-time		1200	55,969	81,780	62,620	66,790	6.66%
Wages, Part-time		1222	40,715	35,561	50,531	51,027	0.98%
Wages, Part-time-Hort		1229	-	-	-	-	
Wages, Public Works		1235	839	362	-	-	
Benefits		1240	23,746	28,885	26,305	21,249	-19.22%
Long Term Debt - Princ		1300				32,500	
Long Term Debt - Interest		1301				9,280	
Maintenance & Purchase - Equip		1320	6,440	9,421	4,500	11,500	155.56%
Maint & Purchase - Equip/Cargill		1321	1,252	1,201	1,200	-	-100.00%
Building/Main.		1322	3,324	2,587	2,000	2,000	0.00%
Grounds/Main.		1325	26,132	19,307	10,100	12,950	28.22%
Diamonds/Main.		1326	1,553	869	1,500	3,700	146.67%
Vehicle/Main.		1330	8,131	3,595	2,500	3,500	40.00%
Tree Program/Maint		1332	2,327	3,478	3,500	15,000	328.57%
Gas & Oil		1333	7,458	5,612	6,000	6,000	0.00%
Service Agreement-Cargill		1343	18,292	10,574	12,600	-	-100.00%
Service Agreement		1344	5,610	2,133	4,700	-	-100.00%
Supplies - Hort		1352	12,046	11,462	12,500	12,500	0.00%
Fuel-Diesel		1358	2,387	1,024	2,500	2,500	0.00%
Fuel-Diesel-Cargill		1359	1,405	1,199	1,200	-	-100.00%
Utilities- Hydro		1360	4,564	4,598	4,500	5,000	11.11%
Utilities- Water		1366	2,356	6,177	2,500	2,500	0.00%
Rental-Equipment		1368	413	144	500	500	0.00%
Advertising		1370	-	9,587	10,300	300	-97.09%
Insurance		1380	22,253	31,746	28,000	33,390	19.25%
Public Works Equipment Cost		1470	1,305	-	-	-	
Transfer to Capital		1710	35,000	3,000	-	-	
Transfer to Reserve		1720	3,000	3,000	3,000	3,000	0.00%
<b>TOTAL EXPENSES</b>			<b>286,518</b>	<b>277,302</b>	<b>253,056</b>	<b>295,186</b>	<b>16.65%</b>
<b>REVENUE</b>	<b>01-3161</b>						
Grants-Ontario		0126	2,240	2,240	11,364	2,000	-82.40%
Grants-Municipal		0128	1,650	-	3,000	-	-100.00%
Transfer from Reserve fund		0142	-	7,043	-	-	
Misc.Revenue		0150	1,375	448	4,600	4,600	0.00%
Ball Diamond Fees		0154	12,749	12,147	16,000	16,000	0.00%
Donations		0176	-	-	2,000	-	-100.00%
Employee -Vehicle		0199	1,027	-	-	-	
<b>TOTAL REVENUE</b>			<b>19,041</b>	<b>21,878</b>	<b>36,964</b>	<b>22,600</b>	<b>-38.86%</b>
<b>TOTAL OPERATING PARKS</b>			<b>267,477</b>	<b>255,424</b>	<b>216,092</b>	<b>272,586</b>	<b>26.14%</b>

26.1%  
Increase  
\$56,494 Increase



**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION PARKS  
FOR THE YEAR 2016**

PARKS CAPITAL	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGETED
			ACTUAL	BUDGETED	
EXPENSES 02-3161					
Purchases	1600	60,997	90,000	28,000	36,160
Transfer to Reserve FD	1720	10,000	-	-	-
<b>TOTAL EXPENSES</b>		<b>70,997</b>	<b>90,000</b>	<b>28,000</b>	<b>36,160</b>
REVENUE 02-3161					
Grants-Ontario	0126	17,000	-	-	12,955
Transfer fr Reserve FD	0142	48,000	55,000	25,000	23,205
Transfer fr Revenue FD	0143	-	-	-	-
Donations	0176	2,000	-	-	-
<b>TOTAL REVENUE</b>		<b>67,000</b>	<b>55,000</b>	<b>25,000</b>	<b>36,160</b>
<b>TOTAL CAPITAL PARKS</b>		<b>3,997</b>	<b>35,000</b>	<b>3,000</b>	<b>-</b>
					-100.0% Decrease -\$3,000 Decrease
<b>TOTAL RECREATION PARKS</b>		<b>271,474</b>	<b>290,424</b>	<b>219,092</b>	<b>272,586</b>
					24.4% Increase \$53,494 Increase



## Recreation Pool Goals and Objectives

### Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks, playgrounds, and sports fields.

### 2015 In Review

There were some serious problems with the solar system and the coping around the edge of the pool. The solar system is due to be removed and the tile coping has been repaired on an interim basis.

### 2016 Goals and Objectives

The solar system will be decommissioned in the spring of 2016. Staff will have to monitor the tile coping every year and plan for their eventual replacement. The splash pad will be in service in June and staff will have to be trained on its operation.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 6,000	\$ 6,000	\$ -
User Fees	\$ 51,000	\$ 51,000	\$ -
Other Revenue	\$ 9,500	\$ 5,000	\$ (4,500)
<b>Total Revenue</b>	<b>\$ 66,500</b>	<b>\$ 62,000</b>	<b>\$ (4,500)</b>
<b>Expense</b>			
Wages	\$ 78,431	\$ 79,607	\$ 1,176
Maintenance	\$ 8,500	\$ 20,500	\$ 12,000
Utilities	\$ 8,500	\$ 11,000	\$ 2,500
General Expense	\$ 13,460	\$ 17,485	\$ 4,025
<b>Total Expense</b>	<b>\$ 108,891</b>	<b>\$ 128,592</b>	<b>\$ 19,701</b>
<b>Net Difference</b>	<b>\$ (42,391)</b>	<b>\$ (66,592)</b>	<b>\$ (24,201)</b>

### Summary of Significant Changes

- >Tile repair for around the pool
- >Splash pad, increase cost for water usage





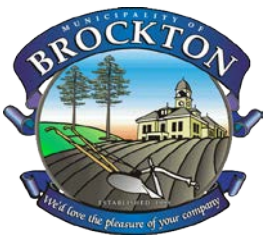
**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION POOL  
FOR THE YEAR 2016**

SWIMMING POOL EXPENSES	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGETED	% Increase from 2015
			ACTUAL	BUDGETED		
Wages Full-time	1200	6,669	7,603	8,780	9,216	4.97%
Wages Part-time	1222	57,527	59,869	60,819	61,469	1.07%
Benefits	1240	7,126	8,755	8,832	8,922	1.02%
Training & Seminars	1271	244	-	-	-	
Memberships	1303	194	195	250	250	0.00%
Chemicals	1305	1,801	1,071	3,400	3,400	0.00%
Program supplies	1307	3,163	3,193	1,500	4,500	200.00%
Maintenance & Purchase-Equip	1320	3,774	7,218	7,000	15,000	114.29%
Maintenance - Building	1322	1,757	10,025	1,500	5,500	266.67%
Telephone	1350	473	444	400	400	0.00%
Utilities- Hydro	1360	5,555	8,482	5,000	6,500	30.00%
Utilities- Gas	1365	1,456	1,069	1,500	1,500	0.00%
Utilities- Water	1366	2,895	-	2,000	3,000	50.00%
Rentals	1368	285	83	400	400	0.00%
Advertising	1370	-	203	300	300	0.00%
Insurance	1380	2,692	3,604	2,860	3,885	35.84%
Programs & Promotions	1382	773	-	350	350	0.00%
Transfer to capital	1710	-	-	-	-	
Transfer to reserves	1720	4,000	4,000	4,000	4,000	0.00%
<b>TOTAL EXPENSES</b>		<b>100,383</b>	<b>115,815</b>	<b>108,891</b>	<b>128,592</b>	<b>18.09%</b>
<b>REVENUE</b>	<b>01-3162</b>					
Ontario Grants	0126	6,301	5,290	6,000	6,000	0.00%
Pool Rentals	0130	1,399	1,394	4,500	4,500	0.00%
Transfer from Reserve fund	0142	-	4,500	4,500	-	-100.00%
Misc. Revenue	0150	4,768	3,383	5,000	5,000	0.00%
Registrations	0156	26,469	26,060	26,500	26,500	0.00%
Admissions	0158	14,889	15,677	20,000	20,000	0.00%
<b>TOTAL REVENUE</b>		<b>53,825</b>	<b>56,304</b>	<b>66,500</b>	<b>62,000</b>	<b>-6.77%</b>
<b>TOTAL OPERATING POOL</b>		<b>46,558</b>	<b>59,512</b>	<b>42,391</b>	<b>66,592</b>	<b>57.09%</b>

57.1%

increase

**\$24,201 Increase**



## Community Centre Goals and Objectives

### Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks, playgrounds, and sports fields.

### 2015 In Review

### 2016 Goals and Objectives

Projects for the CC will be to upgrade the compressor and install safety railing on the roof. Staff access the roof for repairs, and with that, there are health and safety restrictions for fall arrest. Staff will be looking in to options for the food booth.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ -	\$ -	\$ -
User Fees	\$ 262,700	\$ 266,200	\$ 3,500
Other Revenue	\$ 72,500	\$ 68,000	\$ (4,500)
<b>Total Revenue</b>	<b>\$ 335,200</b>	<b>\$ 334,200</b>	<b>\$ (1,000)</b>
<b>Expense</b>			
Wages	\$ 243,459	\$ 253,899	\$ 10,440
Maintenance	\$ 24,500	\$ 32,500	\$ 8,000
Utilities	\$ 98,180	\$ 98,200	\$ 20
General Expense	\$ 111,770	\$ 114,555	\$ 2,785
<b>Total Expense</b>	<b>\$ 477,909</b>	<b>\$ 499,154</b>	<b>\$ 21,245</b>
<b>Net Difference</b>	<b>\$ (142,709)</b>	<b>\$ (164,954)</b>	<b>\$ (22,245)</b>

### Summary of Significant Changes

Areas that have increased budget are for the compressor upgrades, safety railing on the roof, and insurance. There are areas that have been increased to reflect the past historical averages.



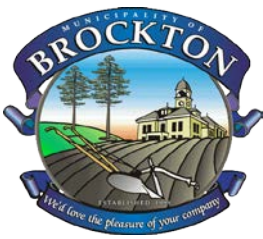
**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION COMMUNITY CENTRE  
FOR THE YEAR 2016**

COMMUNITY CENTRE EXPENSES 01-3163	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages, Full-time Arena	1200	157,290	148,979	145,500	154,014	5.85%
Auditorium	1201	5,662	5,428	14,045	14,745	4.98%
Wages, Part-time	1222	36,009	41,818	30,779	30,779	0.00%
Wages - public works	1235	-	150	-	-	
Benefits	1240	48,769	48,309	53,135	54,361	2.31%
Clothing Allowance	1260	2,269	1,593	2,500	2,500	0.00%
Long Term Debt-Prin.	1300	-	-	-	-	
Long Term Debt-Interest	1301	-	-	-	-	
Supplies-Booth	1304	18,580	18,204	24,000	20,000	-16.67%
Supplies-Cleaning	1305	6,587	3,696	7,000	7,000	0.00%
Supplies-Bar	1306	2,104	3,258	3,500	3,200	-8.57%
Supplies-Programs	1307	-	-	270	270	0.00%
Maintenance & Purchase - Equipment	1320	6,580	4,203	5,000	5,000	0.00%
Maintenance - Building	1322	26,964	34,568	17,500	25,000	42.86%
Maintenance - Building - View	1323	352	-	-	-	
Maintenance - Ice	1328	2,342	3,484	2,000	2,500	25.00%
Refrigeration	1332	6,207	5,851	4,000	5,000	25.00%
Service Agreement	1344	8,346	9,795	8,000	8,500	6.25%
Fuel, Propane	1358	3,193	2,427	3,500	3,500	0.00%
Utilities- Hydro Walk C.C.	1360	76,972	84,516	75,000	75,000	0.00%
Utilities- Hydro Brad.CC	1361	930	836	1,800	1,200	-33.33%
Utilities- Furnace Oil	1362	2,412	1,618	1,500	2,000	33.33%
Utilities- Gas	1365	11,646	11,249	11,000	11,000	0.00%
Utilities- Water	1366	10,782	12,495	8,880	9,000	1.35%
Rental - Equipment	1368	-	280	-	-	
Advertising-Prg & Promo	1370	-	337	500	500	0.00%
Insurance	1380	20,877	27,695	23,500	29,085	23.77%
Public Works Equip. Cost	1470	-	-	-	-	
Transfer to Cap	1710	21,500	20,500	-	-	
Transfer to Res Fund	1720	35,000	40,000	35,000	35,000	0.00%
<b>TOTAL EXPENSES</b>		<b>511,372</b>	<b>531,289</b>	<b>477,909</b>	<b>499,154</b>	<b>4.45%</b>
<b>REVENUE 01-3163</b>						
Ontario Grants	0126	-	-	-	-	
Rental, Auditorium	0130	18,345	14,140	18,000	16,000	-11.11%
Rental, Arena	0131	204,898	210,178	213,500	220,000	3.04%
Rental, Main Floor	0133	11,267	8,941	7,000	7,000	0.00%
Rental, Room & Cages	0134	1,082	1,082	1,700	1,200	-29.41%
Rental, Kitchen	0136	982	1,357	1,500	1,000	-33.33%
Trans from Reserve Fund	0142	-	-	-	-	
Rental, Misc.	0150	8,128	14,601	13,000	13,000	0.00%
Admissions	0158	9,769	7,364	8,000	8,000	0.00%
Supplies, Kitchen	0160	4,404	5,135	8,000	6,000	-25.00%
Concession Booth	0162	31,551	39,176	40,000	40,000	0.00%
Advertising, Arena	0169	11,567	11,700	14,500	14,500	0.00%
Donations	0176	-	5,000	5,000	5,000	0.00%
Donations-View from Above	0177	-	-	-	-	
Bar Steward Service	0610	1,655	2,121	5,000	2,500	-50.00%
<b>TOTAL REVENUE</b>		<b>303,645</b>	<b>320,794</b>	<b>335,200</b>	<b>334,200</b>	<b>-0.30%</b>
<b>TOTAL OPERATING COMMUNITY CENTRE</b>		<b>207,727</b>	<b>210,495</b>	<b>142,709</b>	<b>164,954</b>	<b>15.59%</b>
				15.6% Increase		
				<b>\$22,245 Increase</b>		



**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION COMMUNITY CENTRE  
FOR THE YEAR 2016**

COMMUNITY CENTRE CAPITAL	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGET
			ACTUAL	BUDGETED	
EXPENSES 02-3163					
Purchases	1600	4,417	111,500	20,500	20,000
Transfer to Reserve FD	1720	-	-	-	-
<b>TOTAL EXPENSES</b>		<b>4,417</b>	<b>111,500</b>	<b>20,500</b>	<b>20,000</b>
REVENUE 02-3163					
Grants	0126	-	-	-	-
Transfer fr Reserve FD	0142	80,000	90,000	-	-
Transfer fr Revenue FD	0143	-	-	-	-
<b>TOTAL REVENUE</b>		<b>80,000</b>	<b>90,000</b>	<b>-</b>	<b>-</b>
<b>TOTAL CAPITAL COMMUNITY CENTRE</b>		<b>(75,583)</b>	<b>21,500</b>	<b>20,500</b>	<b>20,000</b>
				-2.4% Increase	
				-\$500 Increase	
<b>TOTAL RECREATION COMMUNITY CENTRE</b>		<b>132,144</b>	<b>231,995</b>	<b>163,209</b>	<b>184,954</b>
				13.3% Increase	
				\$21,745 Increase	



## Lobbies Goals and Objectives

### Purpose

The purpose of the Parks & Recreation Department is to make available to all residents, recreational experiences and opportunities for leisure time through well maintained facilities, parks and programs. This is done by providing recreation for all ages, interests and abilities by keeping our facilities open and operational as well as keeping them in the best condition possible to ensure they are functional for all and used to their maximum potential and enjoyment, including our parks, playgrounds, and sports fields.

### 2015 In Review

Lobbies park continues to attract campers and users for the boat launch. The services in the camping area have been upgraded over the years to reflect the growing need for better serviced sites.

### 2016 Goals and Objectives

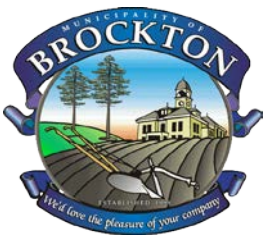
Staff are getting a number of requested for Wi-Fi and larger sites from campers. The plan is to supply Wi-Fi this year and look to adding hydro to more sites. Staff look forward to working with the CIC committee on the boat launch upgrades.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ -	\$ -	\$ -
User Fees	\$ 21,500	\$ 30,000	\$ 8,500
Other Revenue	\$ 2,000	\$ 2,000	\$ -
<b>Total Revenue</b>	<b>\$ 23,500</b>	<b>\$ 32,000</b>	<b>\$ 8,500</b>
<b>Expense</b>			
Wages	\$ 8,306	\$ 9,818	\$ 1,512
Maintenance	\$ 1,300	\$ 7,400	\$ 6,100
Utilities	\$ 2,450	\$ 2,450	\$ -
General Expense	\$ 2,600	\$ 2,600	\$ -
<b>Total Expense</b>	<b>\$ 14,656</b>	<b>\$ 22,268</b>	<b>\$ 7,612</b>
<b>Net Difference</b>	<b>\$ 8,844</b>	<b>\$ 9,732</b>	<b>\$ 888</b>

### Summary of Significant Changes

>increase in revenue due to changes in Fees & Charges

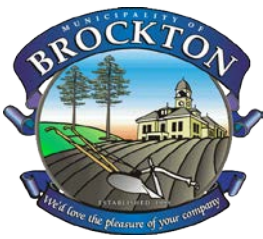


**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION LOBIES CAMPGROUND  
FOR THE YEAR 2016**

LOBIES CAMPGROUND EXPENSES 01-3164	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGETED	% Increase from 2015
			ACTUAL	BUDGETED		
Wages Full-time	1200	158	65	1,756	1,843	4.95%
Wages Part-time	1222	-	5,937	6,000	7,420	23.67%
Benefits	1240	267	17	550	555	0.91%
Bank Services	1272	558	-	600	600	0.00%
Supplies, Cleaning	1305	840	225	500	500	0.00%
Supplies, Program	1307	825	1,506	1,000	1,000	0.00%
Maint. & Purchase - Equip	1320	-	389	-	5,700	
Maint. Building	1322	899	1,883	800	1,200	50.00%
Maint. Grounds	1325	380	1,036	500	500	0.00%
Service Agreement	1344	2,544	-	-	-	
Telephone	1350	316	410	500	500	0.00%
Utilities- Hydro	1360	246	382	850	850	0.00%
Utilities - Water	1366	1,155	1,558	1,600	1,600	0.00%
Advertising	1370	-	-	-	-	
Insurance	1380	-	-	-	-	
Transfer to Cap	1710	-	-	-	-	
<b>TOTAL EXPENSES</b>		<b>8,187</b>	<b>13,409</b>	<b>14,656</b>	<b>22,268</b>	<b>51.94%</b>
<b>REVENUE 01-3164</b>						
Ontario Grants	0126	-	-	-	-	
Miscellaneous Revenue	0150	973	1,285	2,000	2,000	0.00%
Fees - Camping	0154	21,794	28,939	21,500	30,000	39.53%
<b>TOTAL REVENUE</b>		<b>22,768</b>	<b>30,223</b>	<b>23,500</b>	<b>32,000</b>	<b>36.17%</b>
<b>TOTAL OPERATING LOBIES CAMPGROUND</b>		<b>(14,581)</b>	<b>(16,814)</b>	<b>(8,844)</b>	<b>(9,732)</b>	<b>10.04%</b>

10.0%

revenue Increase  
(\$888) Increase

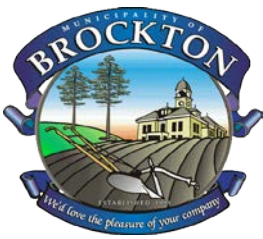


**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION COMMUNITY CENTRE  
FOR THE YEAR 2016**

COMMUNITY CENTRE CAPITAL	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGET
			ACTUAL	BUDGETED	
EXPENSES 02-3164					
Purchases	1600				15,000
Transfer to Reserve FD	1720	-	-		-
<b>TOTAL EXPENSES</b>		-	-	-	15,000
REVENUE 02-3164					
Grants	0126				-
Transfer fr Reserve FD	0142				-
Transfer fr Revenue FD	0143	-	-		-
<b>TOTAL REVENUE</b>		-	-	-	-
<b>TOTAL CAPITAL LOBIES</b>		-	-	-	15,000
<b>TOTAL RECREATION LOBIES</b>		-14,581	-16,814	-8,844	5,268

-159.6% Increase

**\$14,112 Increase**



## Playground Goals and Objectives

### Purpose

To offer a recreational camp for kids that supports the need for day supervision as well as recreational opportunities for direct play for life for kids. The Summer Day Camp is for kids 5-12 years of age throughout the summer months which provides a supervised program which fosters emotional, social, physical & creative growth through a range of interactive activities. To operate a successful, safe camp meeting the needs of the participants and their guardians. To provide work experiences for students which develop leadership, supervisory, team building and communication skills.

### 2015 In Review

The camp was very successful with over 2/3 of the days filled to capacity, noting that participants were turned away as maximum number was registered. Staffing remains a challenge as it is based on participants numbers which change right up to the day. Cross training pool staff has assisted with ensuring enough trained staff available. As well, leaders in training were hired at the summer camp. This year bonus days were introduced - specialty groups brought in to the camp verses taking campers out. This increased the reg. daily fee by \$5/day but increases supply line to pay for these events is Zoo to You.

### 2016 Goals and Objectives

To revamp staffing to include a summer co-ordinator to oversee the pool and day camp operations. To increase spaces at the camp by dividing into two areas which provide enhanced programming for the two age groups. To develop a volunteer program to complement this program.

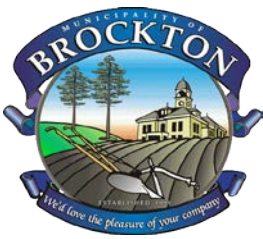
### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ 4,800	\$ 3,000	\$ (1,800)
User Fees	\$ 37,500	\$ 48,000	\$ 10,500
<b>Total Revenue</b>	<b>\$ 42,300</b>	<b>\$ 51,000</b>	<b>\$ 8,700</b>
<b>Expense</b>			
Wages	\$ 20,889	\$ 27,500	\$ 6,611
General Expense	\$ 2,650	\$ 3,650	\$ 1,000
<b>Total Expense</b>	<b>\$ 23,539</b>	<b>\$ 31,150</b>	<b>\$ 7,611</b>
<b>Net Difference</b>	<b>\$ 18,761</b>	<b>\$ 19,850</b>	<b>\$ 1,089</b>

### Summary of Significant Changes

Increase in supply line due to costs associated with bonus days, wage line - more reflective of actuals over last # of years & new position



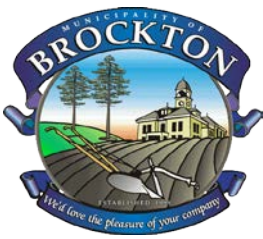


**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION PLAYGROUND  
FOR THE YEAR 2016**

PLAYGROUND EXPENSES 01-3165	ACCOUNT NUMBER	2014 ACTUAL	2015		2016 BUDGETED	% Increase from 2015
			ACTUAL	BUDGETED		
Wages - Part-time	1222	19,475	21,445	18,990	25,000	31.65%
Benefits	1240	1,898	2,928	-	-	
Benefits- Playground	1245	-	81	1,899	2,500	31.65%
Training & Seminars	1271	74	147	350	350	0.00%
Supplies	1307	1,177	2,837	2,000	3,000	50.00%
Advertising	1370	-	83	300	300	0.00%
<b>TOTAL EXPENSES</b>		<b>22,624</b>	<b>27,521</b>	<b>23,539</b>	<b>31,150</b>	<b>32.33%</b>
REVENUE 01-3165						
Ont. Grants	0126	1,750	2,800	4,800	3,000	-37.50%
Registration	0158	36,355	46,819	37,500	48,000	28.00%
Registration - Youth Adventure	0159	-	(30)	-	-	
<b>TOTAL REVENUE</b>		<b>38,105</b>	<b>49,589</b>	<b>42,300</b>	<b>51,000</b>	<b>20.57%</b>

<b>TOTAL OPERATING PLAYGROUND</b>	<b>(15,481)</b>	<b>(22,068)</b>	<b>(18,761)</b>	<b>(19,850)</b>	<b>5.80%</b>
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5.8%  
revenue increase  
(\$1,089) Increase



## Programs Goals and Objectives

### Purpose

Brockton will be a community where residents and visitors participate in a wide range of recreation and leisure activities, offered in parks, facilities and programming to enjoy a vibrant and healthy lifestyle. To provide recreation/leisure programs that educate, instill and engage all populations re healthy life style choices/opportunities

### 2015 In Review

General Fitness/Recreation programs for adults and youth remained the same. Addition of Youth 10+ weekly adventure programs successful as were several new Preschool programs Recipient of Community Foundation grant as well was a Community Foundation grant sponsor for Greenock Seniors. Host to 4 District 55+ events in June. Ground work for creating Community hubs for 55+ programming initiated at end of the year

### 2016 Goals and Objectives

Continue to grow program opportunities. Focus on the 55+ Community hubs in partnership with the BAFHT as well as seeking grant opportunities for initial funding. Seek out potential ways of increasing awareness of bi annual Recreation/Leisure publications. Increasing usage of facility spaces.

### Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ -	\$ -	\$ -
User Fees	\$ 71,000	\$ 75,000	\$ 4,000
<b>Total Revenue</b>	<b>\$ 71,000</b>	<b>\$ 75,000</b>	<b>\$ 4,000</b>
<b>Expense</b>			
Wages	\$ -	\$ -	\$ -
Maintenance	\$ -	\$ -	\$ -
General Expense	\$ 44,900	\$ 51,400	\$ 6,500
<b>Total Expense</b>	<b>\$ 44,900</b>	<b>\$ 51,400</b>	<b>\$ 6,500</b>
<b>Net Difference</b>	<b>\$ 26,100</b>	<b>\$ 23,600</b>	<b>\$ (2,500)</b>

### Summary of Significant Changes

Increase in supply line due to costs associated with adventure trips (Min \$500/trip), service agreement line - more reflective of actuals over last # of years



**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION PROGRAMS  
FOR THE YEAR 2016**

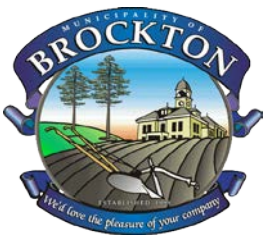
PROGRAMS-OPERATING	ACCOUNT NUMBER	2014 ACTUAL	2015 ACUTAL	2015 BUDGETED	2016 BUDGETED	% Increase from 2015
<b>EXPENSES 01-3166</b>						
Wages - Program	1200	-	-	-	0	
Benefits - Program	1222	-	-	-	0	
Train & Seminars	1271	447	20	400	400	0.00%
Supplies	1307	5,141	8,527	4,000	6,500	62.50%
Maint. & Purchase - Equip	1320	1,367	-	-	-	
Service Agreements	1344	41,227	42,439	36,500	40,500	10.96%
Advertising	1370	4,423	3,241	4,000	4,000	0.00%
Prog. & Promotions	1382	-	-	-	-	
<b>TOTAL EXPENSES</b>		<b>52,604</b>	<b>54,227</b>	<b>44,900</b>	<b>51,400</b>	<b>14.48%</b>
<b>REVENUE 01-3166</b>						
Ontario Grants	0126	1,500	1,900	-	-	
Misc. Revenue	0150	3,616	7,241	-	-	
Reg.- Youth	0156	44,984	45,861	41,000	45,000	9.76%
Reg.- Adult	0157	26,324	26,600	30,000	30,000	0.00%
<b>TOTAL REVENUE</b>		<b>76,423</b>	<b>72,460</b>	<b>71,000</b>	<b>75,000</b>	<b>5.63%</b>
<b>TOTAL OPERATING PROGRAMS</b>		<b>(23,819)</b>	<b>(18,234)</b>	<b>(26,100)</b>	<b>(23,600)</b>	<b>-9.58%</b>

-9.6% Decrease

**\$2,500 Decrease**

**MUNICIPALITY OF BROCKTON  
BUDGET FOR RECREATION PROGRAMS  
FOR THE YEAR 2016**

PROGRAMS-CAPITAL	ACCOUNT NUMBER	2014 ACTUAL	2015 ACUTAL	2015 BUDGETED	2016 BUDGET
<b>EXPENSES 02-3166</b>					
Purchases	1600	-	-	-	0
Transfer to Reserve FD	1720	-	-	-	0
<b>TOTAL EXPENSES</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>REVENUE 01-3166</b>					
Ontario Grants	0126	-	-	-	0
Transfer fr Revenue FD	0143	-	-	-	0
<b>TOTAL REVENUE</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL CAPITAL PROGRAMS</b>		<b>0</b>	<b>0</b>	<b>0</b>	<b>0</b>
<b>TOTAL RECREATION PROGRAMS</b>		<b>(23,819)</b>	<b>(18,234)</b>	<b>(26,100)</b>	<b>(23,600)</b>



## Street Goals and Objectives

### Purpose

The Street Department is responsible for operating, maintaining and improving the municipality's hard service infrastructure. Our infrastructure must be properly maintained and be in position to support economic development opportunities and safety of the public

### 2015 In Review

- >Resurfaced Browns Lane, Pine St, Block on Jane and Lake Rd #4 & 7
- >Installed sidewalk in, Elmwood, portion of Hinks & Jane
- >Reconstructed alleyway between Colborn & Jackson
- >Paved Side Rd #5 North
- >Installed new bridges on 20th Side Rd & 60% of the approaches for Big Irwin Bridge

### 2016 Goals and Objectives

- >Reconstruct South St
- >Resurface Ridout, Achey and Lake Rd #8
- >Complete Big Irwin Bridge
- >60% of McCurdy Bridge approaches
- >Develop long term plan for roads

## Operating Budget Summary

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Revenue</b>			
Grants	\$ -	\$ -	\$ -
User Fees	\$ 80,000	\$ -	\$ (80,000)
<b>Total Revenue</b>	<b>\$ 80,000</b>	<b>\$ -</b>	<b>\$ (80,000)</b>
<b>Expense</b>			
Wages	\$ 685,890	\$ 708,271	\$ 22,380
Maintenance	\$ 844,000	\$ 844,500	\$ 500
Winter Control	\$ 272,999	\$ 270,819	\$ (2,180)
General Expense	\$ 512,226	\$ 492,274	\$ (19,952)
<b>Total Expense</b>	<b>\$ 2,315,115</b>	<b>\$ 2,315,864</b>	<b>\$ 748</b>
<b>Net Difference</b>	<b>\$ (2,235,115)</b>	<b>\$ (2,315,864)</b>	<b>\$ (80,748)</b>

### Summary of Significant Changes

- >Increase in Union wages



**MUNICIPALITY OF BROCKTON  
BUDGET FOR STREETS /ROADS  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
01-3130						
Wages - Public Works	1200	324,275	365,473	345,800	372,322	7.67%
Wages - Banked Hours	1206	-	-	-	-	
Wages - Patch/Spray/Res.	1207	26,262	25,192	24,100	24,100	0.00%
Wages - Equipment Maint.	1209	114,821	119,866	100,000	100,000	0.00%
Wages - Road Grading	1211	38,937	73,242	42,000	45,000	7.14%
Wages - Bridges & Culverts	1213	5,089	2,757	7,300	7,500	2.74%
Wages - Municipal Drains	1217	-	1,514	475	475	0.00%
Wages - Beaver Damage	1219	565	1,451	475	1,000	110.53%
Benefits - Public Works	1240	153,991	182,471	165,740	157,874	-4.75%
		-	-	-	-	
<b>WAGES AND BENEFITS</b>		<b>663,939</b>	<b>771,966</b>	<b>685,890</b>	<b>708,271</b>	<b>3.26%</b>
Clothing Allowance	1260	6,142	5,754	7,000	7,000	0.00%
Mileage	1270	-	-	-	-	
Training & Seminars	1271	3,534	2,422	5,000	5,000	0.00%
Long-term Debt Charges	1300	143,712	142,344	121,376	101,074	-16.73%
Long-term Debt Charges-Interest	1301	21,916	17,845	22,150	15,300	-30.93%
Memberships	1303	1,552	1,713	2,000	2,000	0.00%
Supplies	1305	11,956	4,864	12,000	12,000	0.00%
Engineering Projects	1317	-	5,172	5,000	5,000	0.00%
Mainten. & Purchase - Equipment	1320	159,232	149,255	145,000	145,000	0.00%
Mainten. - Building	1322	5,849	5,283	5,000	5,500	10.00%
Mainten. - Hardtop	1324	348,825	299,757	290,000	290,000	0.00%
Mainten. - Loose Top	1327	295,401	250,841	280,000	280,000	0.00%
Mainten. - Bridges	1329	97,254	78	40,000	40,000	0.00%
Mainten. - Roadside	1331	71,955	56,206	80,000	80,000	0.00%
Mainten. - Roadside Tree Program	1332	50	25	-	-	
Mainten. - Safety	1335	1,026	1,635	4,000	4,000	0.00%
Service Agreements	1344	1,666	1,679	3,000	3,000	0.00%
Telephone	1350	3,881	4,102	4,500	4,500	0.00%
Fuel	1358	203,102	134,891	170,000	170,000	0.00%
Utilities - Hydro	1360	9,135	10,687	9,000	10,000	11.11%
Utilities - Natural Gas	1365	37,121	17,133	30,000	30,000	0.00%
Utilities - Water	1366	416	328	400	400	0.00%
Advertising	1370	310	1,263	800	1,000	25.00%
Insurance	1380	113,043	119,910	120,000	126,000	5.00%
Trans. to Capital Fund	1710	687,650	616,265	-	-	
Trans. to Reserve Fund	1720	200	545	-	-	
<b>OPERATING EXPENDITURES</b>		<b>2,888,867</b>	<b>2,621,962</b>	<b>2,042,116</b>	<b>2,045,045</b>	<b>0.14%</b>



**MUNICIPALITY OF BROCKTON  
BUDGET FOR WINTER CONTROL  
FOR THE YEAR 2016**

PARTICULARS 01-3131	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Wages - Snow Removal	1215	196,425	93,919	146,400	146,400	0.00%
Benefits - Snow Removal	1255	31,104	21,096	46,599	44,419	-4.68%
Winter Control	1357	218,912	125,065	80,000	80,000	0.00%
<b>WINTER EXPENDITURES</b>		<b>446,442</b>	<b>240,081</b>	<b>272,999</b>	<b>270,819</b>	<b>-0.80%</b>



**MUNICIPALITY OF BROCKTON  
BUDGET FOR STREETS /ROADS  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016
		ACTUAL	ACTUAL	BUDGETED	BUDGETED
CAPITAL 02-3130					
Purchase - Capital	1600	149,136	11,601	12,000	-
South Street Reconstruction	1606				940,000
PED Crosswalk signals Hinks St	1607	59,687	(3)	-	10,000
Const Eastridge Road Phase 2	1608	9,803	-	370,000	370,000
Const Con 6-County Road #19 - 25 SR	1611	291	-	-	-
Const 5 Side Road County Road #1 North	1612	126,169	160,578	140,000	-
Bridges & Culverts-Rural	1650	9,373	909,975	775,000	290,000
Storm Sewer reconstruction	1651				95,000
Paving - Miscellaneous	1660	85,532	190,807	200,000	200,000
Sidewalks	1665	78,306	80,547	130,000	125,000
Parking Lot	1670	-	42,812	40,000	-
Construction - Miscellaneous	1680	37,195	64,021	50,000	50,000
Line Painting	1681	-	-	-	-
Transfer to Reserve Fund	1720	461,514	-	-	-
<b>CAPITAL EXPENDITURES</b>		<b>1,017,005</b>	<b>1,460,338</b>	<b>1,717,000</b>	<b>2,080,000</b>
<b>TOTAL EXPENDITURES</b>		<b>4,352,314</b>	<b>4,322,380</b>	<b>4,032,115</b>	<b>4,395,864</b>



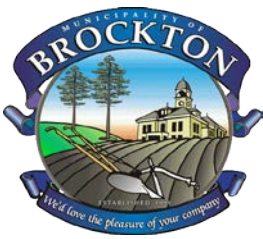
**MUNICIPALITY OF BROCKTON  
BUDGET FOR STREETS  
FOR THE YEAR 2016**

PARTICULARS	ACCOUNT NUMBER	2014	2015		2016
		ACTUAL	ACTUAL	BUDGETED	BUDGETED
<b>REVENUE:</b>					
01-3130					
Ontario Grants	0126	-	-	-	-
Canada Grants	0127	7,901	-	-	-
Trans. From Reserve	0141	-	-	-	-
Trans. From Reserve Fund	0142	155,000	-	-	-
Equipment Cost Recovery	0145	18,354	-	40,000	40,000
Miscellaneous Revenue	0150	47,952	12,914	40,000	40,000
Community Shade Tree Program	0176	250	570	-	-
Donations Tree Committee	0177	-	-	-	-
Agreements	0190	-	-	-	-
<b>TOTAL OPERATING REVENUE</b>		<b>229,457</b>	<b>13,484</b>	<b>80,000</b>	<b>80,000</b>
<b>REVENUE: CAPITAL</b>					
02-3130					
Ontario Grants	0126	-	75,735	75,735	75,735
Canada Grants	0127	273,107	273,107	275,000	286,763
Long-term Borrowing	0129	-	-	750,000	982,000
Trans. From Reserves	0141	-	-	-	-
Trans. From Reserve Fd.	0142	-	-	-	-
Trans. From Revenue Fd.	0143	687,650	616,265	-	-
Miscellaneous Revenue	0150	5,000	-	-	-
Sale of Land	0153	51,247	-	-	-
Agreements	0190	-	-	-	-
<b>TOTAL CAPITAL REVENUE</b>		<b>1,017,005</b>	<b>965,107</b>	<b>1,100,735</b>	<b>1,344,498</b>
<b>NET</b>		<b>3,105,852</b>	<b>3,343,788</b>	<b>2,851,380</b>	<b>2,971,366</b>

4% Decrease

		<u>2015</u>	<u>2016</u>	<u>Inc/Dec</u>	
<b>OPERATING BUDGET</b>	Expend.	\$2,042,116	\$2,045,045	\$2,928	0%
	Revenue	\$80,000	\$80,000	\$0	0%
		<u>\$1,962,116</u>	<u>\$1,965,045</u>	<u>\$2,928</u>	<u>0%</u>
<b>CAPITAL BUDGET</b>	Expend.	\$1,717,000	\$2,080,000	\$363,000	21%
	Revenue	\$1,100,735	\$1,344,498	\$243,763	22%
		<u>\$616,265</u>	<u>\$735,502</u>	<u>\$119,237</u>	<u>19%</u>
<b>GRAND TOTAL</b>		<u>\$2,578,381</u>	<u>\$2,700,547</u>	<u>\$122,166</u>	<u>4.74%</u>
-excluding Winter Control				<u>\$122,166</u>	<u>INCREASE OVER 2015</u>
<b>WINTER CONTROL</b>		\$272,999	\$270,819	-\$2,180	-1%
<b>GRAND TOTAL</b>			<u>\$ 119,986</u>		<u>INCREASE OVER 2015</u>





## Street Lights Goals and Objectives

### **Purpose**

Provides streetlights to the urban areas of Brockton.

The municipality plans to change all streetlights to LED fixtures over a 4-5 year plan, reducing the amount of electricity used.

### **2015 In Review**

>repairs & maintenance to existing street lights

### **2016 Goals and Objectives**

Completed the LED street lighting installation project.

### **Operating Budget Summary**

Department	2015 Budget	2016 Draft Budget	Budget Change
<b>Expense</b>			
Maintenance	\$ 20,000	\$ 20,000	\$ -
Utilities	\$ 151,270	\$ 156,037	\$ 4,767
General Expense	\$ -	\$ -	\$ -
<b>Total Expense</b>	<b>\$ 171,270</b>	<b>\$ 176,037</b>	<b>\$ 4,767</b>
<b>Net Difference</b>	<b>\$ 171,270</b>	<b>\$ 176,037</b>	<b>\$ 4,767</b>

### **Summary of Significant Changes**

>no significant changes to the operating costs for 2016, once the LED street lighting is completed there is an expected decrease in maintenance and utilities for the following years.

>Slight increase in hydro costs for lighting



**MUNICIPALITY OF BROCKTON  
BUDGET FOR STREET LIGHTS  
FOR THE YEAR 2016**

OPERATING EXPENDITURES  01-3134	ACCOUNT NUMBER	2014	2015		2016	% Increase from 2015
		ACTUAL	ACTUAL	BUDGETED	BUDGETED	
Supplies Bulbs	1305	2,802	3,697	5,000	5,000	0.00%
Maintenance - Street Lights	1338	19,304	20,530	15,000	15,000	0.00%
Utilities - Hydro - Walkerton	1371	120,885	124,676	125,020	128,771	3.00%
Utilities - Hydro - Cargill Brant	1372	4,003	4,726	4,200	4,578	9.00%
Utilities - Hydro - Eden Grove	1373	1,967	2,138	2,100	2,100	0.00%
Utilities - Hydro - Elmwood	1374	5,175	5,820	5,300	5,459	3.00%
Utilities - Hydro - Geeson Ave	1375	829	914	850	876	3.00%
Utilities - Hydro - Cargill Greenock	1376	2,463	2,283	2,650	2,650	0.00%
Utilities - Hydro - Chepstow	1377	4,956	5,349	5,200	5,356	3.00%
Utilities - Hydro - Pinkerton	1378	2,626	2,851	2,650	2,783	5.00%
Utilities - Hydro - Riversdale	1379	3,266	3,542	3,300	3,465	5.00%
Transfer to Capital Fund	1710	10,000	-	-	0	
<b>OPERATING EXPENDITUES</b>		<b>178,275</b>	<b>176,526</b>	<b>171,270</b>	<b>176,037</b>	<b>2.78%</b>

<b>TOTAL OPERATING</b>	<b>178,275</b>	<b>176,526</b>	<b>171,270</b>	<b>176,037</b>	<b>2.78%</b>
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2.78% Decrease  
\$4,767 Increase



**MUNICIPALITY OF BROCKTON  
BUDGET FOR STREET LIGHTS  
FOR THE YEAR 2016**

CAPITAL 02-3124	ACCOUNT NUMBER	2014	2015		2016
		ACTUAL	ACTUAL	BUDGETED	BUDGETED
CAPITAL - EXPENDITURES 02-3134					
	Purchases 1600	6,683	-	-	45,000
	Transfer to Reserve Fund 1720	3,317	-	-	0
CAPITAL EXPENDITURES		10,000	0	0	45,000
CAPITAL - REVENUE 02-3134					
	Transfer from Reserve Fund 0142	-	-	-	11,700
	Grant 0126				12,600
CAPITAL REVENUE		0	0	0	24,300
TOTAL CAPITAL		10,000	0	0	20,700

100.00% Increase

TOTAL STREET LIGHTS	188,275	176,526	171,270	196,737
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15% Increase